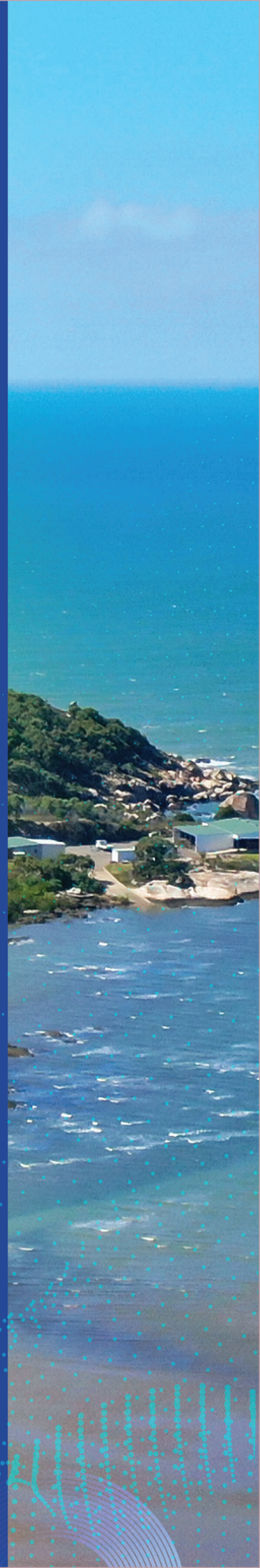


2027

Burdekin Shire Council *Budget*
sustainable growth, security tomorrow



Special Council Meeting

Burdekin Shire Council 2026/27 Budget Meeting

Date and time: Tuesday 23 June 2026 at 9:00am.

Location: John Drysdale Chamber,
Burdekin Shire Council
145 Young Street, Ayr.

Purpose of Meeting

In accordance with the provisions of the *Local Government Act 2009* (Qld) and the *Local Government Regulation 2012* (Qld), the Council will adopt its Budget for the 2026/27 financial year.

Council will consider at the Budget Meeting documents providing details of the Council's financial operations and financial position for the previous financial year, the 2026/27 financial year and for the two forecast years for 2027/28 and 2028/29; relevant measures of financial sustainability for the financial years 2026/27 to 2035/36 and the long-term financial forecast covering the period 2026/27 to 2035/36.



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Items of Business and Recommendations

1. *Mayor's 2026/27 Budget Address*

Recommendation – that the Mayor's 2026/27 Budget Address be received.

2. *Adoption of the Estimated Financial Position*

Recommendation – that pursuant to section 205 of the *Local Government Regulation 2012*, the statement of the financial operations and financial position of the Council in respect of the financial period from 1 July 2025 to 30 June 2026 ("the Statement of Estimated Financial Position") be received and the contents noted.

3. *Adoption of Operational Plan for the 2026/27 Financial Year*

Recommendation – that pursuant to section 174(1) of the *Local Government Regulation 2012*, Council adopt the Operational Plan for the 2026/27 financial year.

4. *Adoption of Differential General Rates for the 2026/27 Financial Year*

Recommendation – that:

(a) Pursuant to section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

Category	Description	Identification
A – Residential	Land which is used or intended to be used for residential purposes.	Land with land use codes 01, 02, 04-06, 08, 09 and 72 and/or a property type of Urban Residential or Urban Vacant and as identified by the CEO, but excluding the following properties with assessment numbers: 1872, 3085, 3094, 3097, 3100, 3112, 6214, 6215, 6220, 6221, 6781, 6782, 11093 to 11096, 12390, 12391, 12580 to 12594, 15251, 15252, 15767 and 15768.
A1 – Rural Residential	Land which is used or intended to be used for rural residential purposes.	Land with land use codes 01, 02, 04-06, 09 and 72 and/or a property type of Rural Residential or Rural Vacant and as identified by the CEO.
A2 – Multi Unit Dwellings <2 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings <2 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
A3 – Multi Unit Dwellings 3-4 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings 3-4 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
A4 – Multi Unit Dwellings 5-7 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings 5-7 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.

Category	Description	Identification
A5 – Multi Unit Dwellings >7 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings >7 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
B – Commercial and Industrial	Land used, or intended to be used, for commercial and/or industrial purposes other than land included within category B1 or B2.	Land with land use codes 07, 10-59, 90, 92, 96-97 and 99 and as identified by the CEO, and including the following properties with assessment numbers: 1872, 3085, 3094, 3097, 3100, 3112, 6214, 6215, 6220, 6221, 6781, 6782, 11093 to 11096, 12390, 12391, 12580 to 12594, 15251, 15252, 15767 and 15768.
B1 – Shopping Centre	Land used, or intended to be used, for the purposes of a shopping centre, or as a part of a shopping centre, having a gross floor area greater than 4,000 square metres, and on-site car parking for more than 80 vehicles.	Land with land use code 16 and as identified by the CEO.
B2 – Shopping Complex	Land used, or intended to be used, for the purposes of a shopping centre, or as a part of a shopping centre, having a gross floor area greater than 2,000 square metres, and on-site car parking for more than 24 vehicles but less than 81 vehicles.	Land with land use codes 14 or 16 and as identified by the CEO.
C – Grazing and Livestock	Land used for the purposes of grazing or livestock.	Land with land use codes 60-69, 85-87 and 89 and as identified by the CEO.
D – Sugar Cane	Land used for the purposes of growing sugar cane.	Land with land use code 75 and as identified by the CEO.
E – Rural (Other) - less than 20 hectares	Land used for rural purposes, other than land included in category C or D, with an area of less than 20 hectares.	Land with land use codes 70-71, 73-74, 76-84, 88, 93-94 and as identified by the CEO.
E1 – Rural (Other) - 20 hectares or more	Land used for rural purposes, other than land included in category C or D, with an area of 20 hectares or greater.	Land with land use codes 70-71, 73-74, 76-84, 88, 93-94 and as identified by the CEO.
F – Sugar Milling	Land used, or intended to be used, for the purposes of sugar milling, including land used in connection or in association with sugar milling.	Land identified by the CEO.
G1 – Water (Less than 10 hectares)	Land used, or intended to be used, for the extraction, storage, delivery, transport or drainage of water, with an area of less than 10 hectares.	Land with land use code 95 and as identified by the CEO.

Category	Description	Identification
G2 – Water (10 hectares or more)	Land used, or intended to be used, for the extraction, storage, delivery, transport or drainage of water, with an area of 10 hectares or greater.	Land with land use code 95 and as identified by the CEO.
H1 – Solar Farms – 40MW – 90MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity not lower than 40MW but equal to or less than 90MW.	Land with land use code 91 and as identified by the CEO.
H2 – Solar Farms – 91MW – 250MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity not lower than 91MW but equal to or less than 250MW.	Land with land use code 91 and as identified by the CEO.
H3 – Solar Farms – >250MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity greater than 250MW.	Land with land use code 91 and as identified by the CEO.
H4 – Electricity and Telecommunications Infrastructure	Land used, or intended to be used, in whole or in part, for the purposes of transformers, electricity substations, communication facilities and telephone exchanges.	Land with land use code 91 and as identified by the CEO.
I – Other	Land not otherwise categorised.	Land identified by the CEO.

- (b) Council delegates to the Chief Executive Officer the power, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, to identify the rating category to which each parcel of rateable land belongs.
- (c) Pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation 2012*, the minimum general rate to be made and levied for each differential general rate category, is as follows:

Category	Rate (Cents) in the Dollar	Minimum Differential General Rate
Category A - Residential	1.779	\$1,227
Category A1 - Rural Residential	1.299	\$1,227
Category A2 - Multi Unit Dwellings <2 Flats	1.737	\$1,596
Category A3 - Multi Unit Dwellings 3-4 Flats	1.925	\$2,394
Category A4 - Multi Unit Dwellings 5-7 Flats	1.978	\$3,990
Category A5 - Multi Unit Dwellings >7 Flats	2.019	\$6,384
Category B - Commercial & Industrial	1.948	\$1,473
Category B1 - Shopping Centre	3.295	\$40,262
Category B2 - Shopping Complex	2.716	\$10,822
Category C - Grazing & Livestock	0.854	\$1,473
Category D - Sugar Cane	2.866	\$1,473
Category E - Rural (Other) - less than 20 hectares	1.502	\$1,473
Category E1 - Rural (Other) - 20 hectares or more	2.866	\$1,473
Category F - Sugar Milling	29.561	\$194,597
Category G1 - Water (less than 10 hectares)	17.099	\$1,473
Category G2 - Water (10 hectares or more)	13.572	\$11,341

Category	Rate (Cents) in the Dollar	Minimum Differential General Rate
Category H1 - Solar Farms - 40MW - 90MW	3.043	\$47,072
Category H2 - Solar Farms - 91MW - 250MW	3.043	\$82,376
Category H3 - Solar Farms > 250MW	3.043	\$117,450
Category H4 - Electricity and Telecommunications Infrastructure	2.804	\$1,841
Category I - Other	1.779	\$1,227

5. *Making and Levying Waste Management Utility Charges for the 2026/27 Financial Year*

Recommendation – that pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy waste management utility charges, for the supply of waste management services by the Council, as follows:

Waste Service Charges	
140R/240Y 2 Bin Domestic Service	\$490
140R/360Y 2 Bin Domestic Service	\$490
240R/240Y 2 Bin Domestic Service	\$617
240R/360Y 2 Bin Domestic Service	\$617
140R/240Y/240G 3 Bin Domestic Service	\$558
140R/360Y/240G 3 Bin Domestic Service	\$558
240R/240Y/240G 3 Bin Domestic Service	\$685
240R/360Y/240G 3 Bin Domestic Service	\$685
240R/240Y 2 Bin Commercial Service	\$593
240R/360Y 2 Bin Commercial Service	\$593
240R/240Y/240G 3 Bin Commercial Service	\$661
240R/360Y/240G 3 Bin Commercial Service	\$661
Additional 140L Domestic red lid Waste Bin	\$400
Additional 240L Domestic red lid Waste Bin	\$527
Additional 240L Commercial red lid Waste Bin	\$476
Additional 240L Domestic Recycle yellow lid Waste Bin	\$90
Additional 360L Domestic Recycle yellow lid Waste Bin	\$90
Additional 240L Commercial Recycle yellow lid Waste Bin	\$117
Additional 360L Commercial Recycle yellow lid Waste Bin	\$117
Additional 240L Green Waste Bin	\$68
Waste Access Charge	\$35
Waste Legacy Landfill Charge	\$20

6. *Making and Levying Sewerage Utility Charges for the 2026/27 Financial Year*

Recommendation – that pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy sewerage utility charges, for the supply of sewerage services by the Council, as follows:

Sewerage Charge	\$745
Subsequent Water Closet Charges (Where Applicable)	\$522
Pump Septic Tank Effluent to Sewer System	\$596

The charges will be levied in accordance with the details contained in the adopted Revenue Statement for the 2026/27 financial year.

7. *Making and Levying Water Utility Charges for the 2026/27 Financial Year*

Recommendation – that:

- (a) Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy water utility charges, for the supply of water services by the Council, as follows:

Water Access Charge	\$555
Water Consumption Charge (per 1,000L)	
For water supplied by Council's Giru Water Supply Scheme to properties included in rating category F – Sugar Milling	\$3.68
For water supplied to all other properties from any of Council's water supply schemes	
For usage up to 1,000,000 litres	\$0.60
For usage above 1,000,000 litres	\$1.95

- (b) Pursuant to section 102(2) of the *Local Government Regulation 2012*, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is read.

For the 2026/2027 financial year the water meter reading periods are as follows:

- i. The 6-month period ending 30 April, to be undertaken anytime in the period beginning 12 April and ending 10 May; and
- ii. The 6-month period ending 31 October, to be undertaken anytime in the period beginning 12 October and ending 9 November.

8. *Making and Levying Environmental Separate Charge for the 2026/27 Financial Year*

Recommendation – that pursuant to section 94 of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, Council make and levy a separate charge (to be known as the “Environmental Separate Charge”) in the sum of \$10 per rateable assessment, to be levied equally on all rateable land in the region, for the Shire to fund projects that have an environmental benefit to the Burdekin community, including but not limited to the following environmental improvement and natural resource conservation, preservation or enhancement initiatives:

- (a) Rehabilitation, care or maintenance of the natural environment in areas including aquatic weed management; wetland management; herbicide subsidy; and management of local biosecurity matters such as declared pest animals and weeds.
- (b) Preservation or remediation of environmentally important areas.
- (c) Acquisition of land that has environmental value.
- (d) Promotion and encouragement of sustainable practices such as energy efficiency and waste minimisation.

9. *Making and Levying Mount Kelly Rural Fire Brigade Special Charge for the 2026/27 Financial Year*

Recommendation – that:

- (a) Pursuant to section 94 of the *Local Government Act 2009*, section 94 of the *Local Government Regulation 2012* and the *Fire Services Act 1990*, Council make and levy a special charge (to be known as the “Mount Kelly Rural Fire Brigade Special Charge”) of \$15, on all rateable properties to which the overall plan applies, to fund the cost of providing rural fire fighting services to properties in the Mount Kelly area.
- (b) The plan for the Mount Kelly Rural Fire Brigade Special Charge is as follows:
 - i. The service, facility or activity for which the plan is made is the ongoing provision and maintenance of rural firefighting equipment for the rural fire brigades that operate in the Mount Kelly area.
 - ii. The rateable land to which the plan applies is every parcel of rateable land shown on plan number RF2009 (as annexed hereto).
 - iii. The estimated cost of carrying out the plan is \$5,505.
 - iv. The estimated time for carrying out the plan is 1 year.
- (c) The rateable land or its occupier specially benefits from the service, facility or activity funded by the special charge because the properties are located within the area serviced by the rural fire fighting service in the Mount Kelly area.

10. *Making and Levying Scott Rural Fire Brigade Special Charge for the 2026/27 Financial Year*

Recommendation – that:

- (a) Pursuant to section 94 of the *Local Government Act 2009*, section 94 of the *Local Government Regulation 2012* and the *Fire Services Act 1990*, Council make and levy a special charge (to be known as the “Scott Rural Fire Brigade Special Charge”) of \$50, on all rateable properties to which the overall plan applies, to fund the cost of providing rural fire fighting services to properties in the Scott area.
- (b) The plan for the Scott Rural Fire Brigade Special Charge is as follows:
 - i. The service, facility or activity for which the plan is made is the ongoing provision and maintenance of rural firefighting equipment for the rural fire brigades that operate in the Scott area.
 - ii. The rateable land to which the plan applies is every parcel of rateable land shown on plan number RF0425 (as annexed hereto).
 - iii. The estimated cost of carrying out the plan is \$4,400.
 - iv. The estimated time for carrying out the plan is 1 year.
- (c) The rateable land or its occupier specially benefits from the service, facility or activity funded by the special charge because the properties are located within the area serviced by the rural fire fighting service in the Scott area.

11. *Adoption of Interest on overdue Rates or Charges*

Recommendation – that pursuant to section 133 of the *Local Government Regulation 2012*, compound interest on daily rests at the rate of twelve point one nine percent (12.19%) per annum is to be charged on all overdue rates and charges.

12. *Adoption of Levy and Payment*

Recommendation – that:

- (a) Pursuant to sections 104 and 107 of the *Local Government Regulation 2012* and the *Fire Services Act 1990*, Council’s rates and charges and the State Government’s Emergency Management Levy be levied for the year 1 July 2026 to 30 June 2027 in August 2026 and February 2027.
- (b) Pursuant to section 118 of the *Local Government Regulations 2012*, that Council’s rates and charges, and the State Government’s Emergency Management Levy, be paid within thirty-one (31) days of the date of the issue of the rate notice.

13. *Adoption of Pensioner Concessions*

Recommendation – that pursuant to sections 120, 121 and 122 of the *Local Government Regulation 2012*, Council shall grant rating concessions for eligible pensioners with respect to a property which is the principal place of residence of the eligible pensioner.

Eligibility

The concession shall only be granted with respect to a property which is owned solely by eligible pensioner/s and where the property is the principal place of residence of the eligible pensioner/s.

An eligible pensioner is one who is in receipt of a full pension/allowance, who produces a Queensland Pensioner Concession Card issued by Centrelink or Department of Veterans’ Affairs or a Veteran Gold Card – All Conditions within Australia, issued by Department of Veterans’ Affairs.

This rebate shall also extend to:

- War Widows who are the holders of a Veteran Gold Card.
- Eligible pensioners who occupy a dwelling in respect to which a life tenancy has been granted by way of Will and providing there is no provision in the Will which relieves the life tenant of the obligation to pay the rates and charges; and
- Eligible pensioners who reside in an institution caring for the aged, including hospitals, or are in family care providing the property is not occupied on a paid tenancy basis.

The pensioner rebate is to be calculated as half the sum of the relevant General Rates, up to the maximum rebate set at **\$380**.

Council may, in its discretion, consider any case on its merits where special circumstances apply; and allow such rebate as it sees fit up to the maximum remission.

Applications for rate concessions by qualifying applicants who own relevant properties on 1 July 2026 are to be dealt with in the following manner:

1. For existing eligible pensioners, the details currently held continue to be used for annual verification with Centrelink/Department of Veterans' Affairs.
2. For new eligible Pensioners, an initial application is required to be made; and
3. For pensioners requesting a rebate due to special circumstances, an annual application is required to be made.

The amount of pension payable at time of the verification from Centrelink/Department of Veterans' Affairs will determine the eligibility for the Council rebate.

14. Adoption of Concessions for Not-for-Profit Community Organisations

Recommendation – that in accordance with Chapter 4, Part 10 of the *Local Government Regulation 2012*, rebates (i.e. donations) equivalent to 45% of the sum of the relevant sewerage charges in respect of second and subsequent pedestals and/or urinals at premises or land used for private schools, churches, welfare and youth organisations, sporting purposes and public halls, excluding premises licensed (permanent licence) under the *Liquor Act 1992* will be made to the relevant community organisations, on the basis that they are entities whose objects do not include making a profit, for each financial year immediately upon payment in full of all levied rates and charges, together with any overdue rates and charges, if any. Council may, at its discretion, consider any case on its merits where special circumstances apply and make such rebates (i.e. donations) as Council considers appropriate.

15. Adoption of the Debt Policy for 2026/27 Financial Year

Recommendation – that pursuant to section 192 of the *Local Government Regulation 2012* Council adopt the Debt Policy which states the new borrowings planned for the 2026/27 financial year and the next nine (9) financial years; and the time over which the local government plan to repay existing and new borrowings.

16. Adoption of the Investment Policy for 2026/27 Financial Year

Recommendation – that pursuant to section 191 of the *Local Government Regulation 2012* Council adopt the Investment Policy for the 2026/27 financial year.

17. Adoption of the Procurement Policy for 2026/27 Financial Year

Recommendation – that pursuant to section 198 of the *Local Government Regulation 2012* Council adopt the Procurement Policy for the 2026/27 financial year.

18. *Adoption of Rates and Charges Recovery Policy for 2026/27 Financial Year*

Recommendation – that Council in accordance with sections 132 to 135 and 138 to 152 of the *Local Government Regulation 2012* adopt the Rates and Charges Recovery Policy for the 2026/27 financial year.

19. *Adoption of Rates and Charges Hardship Policy for 2026/27 Financial Year*

Recommendation – that Council in accordance with section 120 of the *Local Government Regulation 2012* adopt the Rates and Charges Hardship Policy for the 2026/27 financial year.

20. *Adoption of the Revenue Statement for the 2026/27 Financial Year*

Recommendation – that Council in accordance with section 169 of the *Local Government Regulation 2012* adopt the Revenue Statement for the 2026/27 financial year.

21. *Adoption of Budget for the 2026/27 Financial Year*

Recommendation – that pursuant to section 169 and 170 of the *Local Government Regulation 2012*, Council's budget for the 2026/27 financial year, incorporating:

- i. Statement of Comprehensive Income.
- ii. Statement of Financial Position.
- iii. Statement of Cash Flows.
- iv. Statement of Changes in Equity.
- v. The relevant measures of financial sustainability.
- vi. The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.
- vii. The long-term financial forecast which includes the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows and Statement of Changes in Equity.
- viii. Revenue Statement (as just adopted); and
- ix. Revenue Policy (adopted by Council resolution on 10 March 2026),

as tabled, be adopted.

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Budget *Highlights*



\$19,362,430

Roadworks and Reseals and Drainage

Ongoing investment in road upgrades, resealing and drainage improvements will ensure safer, more reliable transport networks while reducing flood impacts and improving longevity of Council infrastructure.



\$3,600,000

Ayr Town Drain Drainage Improvements (Local Government Grants and Subsidies Program)

Targeted drainage improvements to the Ayr Town Drain will help reduce flood risk, improve water flow and strengthen resilience for surrounding residential and commercial areas.



\$1,960,000

Sewerage Infrastructure Upgrades

Key upgrades to sewerage infrastructure will enhance system reliability, support future growth and ensure continued delivery of safe and efficient wastewater services across the region.



\$465,572

Ayr Aerodrome Runway Reseal (Regional Airports Program)

Key upgrades to the Ayr Aerodrome runway through resealing works will enhance safety and operational reliability, supporting ongoing aviation use and connectivity across the region.



\$440,000

Plantation Park Nature Based Play Area Carpark (Queensland Reconstruction Authority)

A refurbished carpark at Plantation Park will improve accessibility, safety and convenience for visitors, enhancing the park's appeal as a destination for locals and visitors.



\$365,000

New Animal Management Centre (North Queensland Resilience Program)

The new Animal Management Centre will deliver improved facilities for animal care and compliance, supporting community safety, animal welfare and a more resilient service into the future.



\$95,000

Clare Club Playground Equipment

Upgrades to the Clare Club playground will provide modern, safe and engaging equipment, creating a welcoming space for local families and supporting community wellbeing.

Works for Queensland Grant Funded Projects:

Wickham Street Anzac Park Road Drainage	\$1,600,000
Home Hill Swimming Pool Upgrades	\$1,200,000
Ayr Swimming Pool New Amenities Block Construction	\$379,000

Burdekin Shire Council

2026/27 Budget

Mayor's Address



Burdekin residents and ratepayers, my fellow Councillors, CEO, Directors and Council staff, thank you for joining me.

It is my privilege to present the Burdekin Shire Council 2026/27 Budget.

Last year, Council delivered a Budget centred on "Fundamentals First."

This year, we continue that approach under a new guiding theme -

"Sustainable Growth, Security Tomorrow."

This theme reflects our focus on maintaining what we have, strengthening essential infrastructure, and ensuring our community is well-prepared and well-supported into the future.

Since being elected, this Council has remained focused on building a financially sustainable future, underpinned by sound long-term planning and responsible asset management.

That work continues this year.

Because when we talk about a Budget, we are not just talking about numbers.

We are talking about the things you see - and rely on - every single day.

The road outside your home.

The drain that keeps water out of your living room during storm season.

The park where children learn to ride a bike.

The pool on a hot North Queensland afternoon.

The bins that are emptied each week without a second thought.

These are the services and infrastructure that quietly keep our community functioning.

And while some of this work is highly visible, much of it is not.

But it is all essential.

This year's Budget delivers \$36.2 million in capital works and \$70.7 million in operational services, ensuring we continue to maintain and improve the assets our community depends on.

We understand that many households and businesses are facing cost-of-living pressures.

That has been front of mind in developing this Budget.

Council has worked to strike a careful balance - keeping costs as low as possible while continuing to deliver the services and infrastructure our community relies on every day.

This year, a 1.5% general rate increase has been applied, along with adjustments to utility charges, water access charge increases 3%, sewerage charge 6%, and no increase to waste service charges.

It is a measured approach that reflects both financial responsibility and our commitment to the community.

Because local government plays a vital role in supporting not just services - but confidence.

Businesses invest where infrastructure works.

Families settle where communities feel safe and connected.

And the liveability of our region depends on the quality of the services we provide - many of which are easy to overlook until they fail.

This Budget delivers strong investment in roads, drainage and essential infrastructure, ensuring our networks remain safe, reliable and capable of supporting growth across the Shire.

It continues investment in water and sewer infrastructure - services that are often out of sight, but critical to public health, environmental protection and everyday life.

And it supports our parks, pools and community facilities, helping to maintain the lifestyle and liveability that make the Burdekin such a great place to live.

Importantly, many of these projects are made possible through



strong partnerships with State and Australian Governments, and I acknowledge their ongoing support through valuable funding programs.

This Budget is not about doing everything at once.

It is about doing the right things -

maintaining essential services, improving infrastructure where it is needed, and planning for the future.

Because while roads and rubbish matter - and they matter enormously -

we are not simply maintaining a place that functions.

We are building a community that people are proud to live in.

A community that is strong, connected and resilient.

And one that future generations will be proud to call home.

That is what sustainable growth looks like.

And that is how we deliver security tomorrow for the Burdekin.

I extend my sincere thanks to my fellow Councillors, the Chief Executive Officer, and all Council staff for their work in preparing this Budget.

I am proud to present the 2026/27 Burdekin Shire Council Budget and Operational Plan.

Pierina Dally Cart

Mayor - Burdekin Shire Council

BURDEKIN SHIRE COUNCIL
Statement of Estimated Financial Position
For the period to 30 June 2026

	Original Budget 2025/26 \$	Revised Budget 2025/26 \$	Estimated Result 2025/26 \$	Variance to Revised Budget \$	Variance to Revised Budget %
Revenue					
Rates and utility charges	47,010,394	47,024,839	47,419,839	395,000	0.84%
Less Pensioner remissions	(370,000)	(370,000)	(370,000)	-	
Net rates and utility charges	46,640,394	46,654,839	47,049,839	395,000	
User fees and charges	2,941,926	3,080,127	3,111,127	31,000	1.01%
Contributions	311,600	482,030	518,030	36,000	7.47%
Operating grants and subsidies	18,904,656	18,705,274	16,115,274	(2,590,000)	-13.85%
Interest revenue	2,933,400	3,401,100	4,901,100	1,500,000	44.10%
Sales of contract and recoverable works	2,205,800	2,190,800	2,140,800	(50,000)	-2.28%
Other income	359,350	508,045	495,545	(12,500)	-2.46%
TOTAL OPERATING REVENUES	74,297,126	75,022,215	74,331,715	(690,500)	-0.92%
Expenses					
Employee benefits	(29,633,942)	(29,967,884)	(26,926,884)	3,041,000	-10.15%
Materials and services	(26,252,824)	(29,372,189)	(29,193,189)	179,000	-0.61%
Depreciation and amortisation	(17,672,760)	(18,053,660)	(18,053,660)	-	
Finance costs	(90,000)	(90,000)	(832,263)	(742,263)	824.74%
TOTAL OPERATING EXPENSES	(73,649,526)	(77,483,733)	(75,005,996)	2,477,737	-3.20%
Operating surplus (deficit)	647,600	(2,461,518)	(674,281)	1,787,237	-72.61%
Capital income and expenditure:					
Capital grants and subsidies	32,019,638	33,876,256	33,577,256	(299,000)	-0.88%
Other capital expenses	32,667,238	29,464,268	30,897,220	1,432,952	2.83%
Net result for the period				1,432,952	4.86%

BURDEKIN SHIRE COUNCIL
Statement of Estimated Financial Position
For the period to 30 June 2026

In accordance with section 205 of the *Local Government Regulation 2012*, the following statement is provided as part of the annual budget process.

The estimated actuals are mostly a reflection of the second budget revision which was undertaken at the end of the third quarter. These estimates may differ from the final 2025/26 Financial Statements due to variances in estimates and end of financial year adjustments.

Explanations have been provided below where there is a significant variance between the Estimated Result and the Revised Budget.

Key Observations

Contributions:

Additional infrastructure charges received following adoption of budget revision.

Operating grants and subsidies

Disaster Recovery Funding Arrangements expected to be below budget estimates.

Interest received:

Sustained higher interest rates has contributed to interest revenue exceeding budget estimates.

Employee benefits

Reduction in staff benefits is due to Disaster Recovery Funding Arrangements expected to be below budget estimates and ongoing staff vacancies.

Finance costs:

Transactions for the borrowing cost movements in the restoration provision for landfill are included in the estimated financial position. The restoration provision movements are not included in the second revised budget.

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Comprehensive Income
For the periods ending 30 June

	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29
	\$	\$	\$	\$
Revenue				
Rates and utility charges	47,024,839	48,253,424	49,995,597	51,869,504
Less Pensioner remissions	(370,000)	(375,000)	(375,000)	(375,000)
Net rates and utility charges	46,654,839	47,878,424	49,620,597	51,494,504
User fees and charges	3,080,127	3,119,735	3,213,326	3,309,723
Contributions	482,030	318,258	326,214	334,367
Operating grants and subsidies	18,705,274	13,014,714	10,659,431	10,878,991
Interest revenue	3,401,100	4,548,500	4,245,518	3,993,698
Sales of contract and recoverable works	2,190,800	2,441,400	2,502,435	2,564,995
Other income	508,045	561,150	575,177	625,554
TOTAL OPERATING REVENUES	75,022,215	71,882,181	71,142,698	73,201,832
Expenses				
Employee benefits	(29,967,884)	(28,586,100)	(28,932,835)	(29,800,816)
Materials and services	(29,372,189)	(22,049,114)	(20,841,000)	(21,208,270)
Depreciation and amortisation	(18,053,660)	(20,010,200)	(20,559,117)	(21,398,243)
Finance costs	(90,000)	(70,000)	(71,400)	(72,828)
TOTAL OPERATING EXPENSES	(77,483,733)	(70,715,414)	(70,404,352)	(72,480,157)
Operating surplus (deficit)	(2,461,518)	1,166,767	738,346	721,675
Capital income and expenditure:				
Capital grants, subsidies and contributions	33,876,256	14,681,347	47,830,151	15,380,628
Other capital expenses	(1,950,470)			
Net result for the period	29,464,268	15,848,114	48,568,497	16,102,303

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Financial Position
 As at the periods ending 30 June

	Revised Budget 2025/26 \$	Budget 2026/27 \$	Forecast 2027/28 \$	Forecast 2028/29 \$
Current Assets				
Cash and deposits	79,672,895	90,516,256	84,326,165	85,481,390
Cash investments	5,000,000	5,000,000	5,000,000	5,000,000
Receivables	2,550,271	2,550,271	2,550,271	2,550,271
Inventories	580,693	580,693	580,693	580,693
Other assets	2,444,464	2,444,464	2,444,464	2,444,464
	90,248,323	101,091,684	94,901,593	96,056,818
Non-Current Assets				
Receivables	258,897	258,897	258,897	258,897
Property, plant and equipment	701,644,784	717,369,705	769,890,886	784,770,144
Intangible assets	155,908	125,408	94,908	64,408
Capital work in progress	32,052,220	32,052,220	32,052,220	32,052,220
Other assets	33,445	33,445	33,445	33,445
	734,145,254	749,839,675	802,330,356	817,179,114
	824,393,577	850,931,359	897,231,949	913,235,932
TOTAL ASSETS				
	8,319,996	8,319,996	8,319,996	8,319,996
Current Liabilities				
Trade and other payables	7,680,441	8,290,827	6,550,653	6,747,172
Provisions	2,408,571	418,296	305,316	369,329
Contract liabilities	603,674	613,900	3,323	3,323
Other	19,012,682	17,643,019	15,179,288	15,439,820
	17,898,953	17,839,580	18,340,720	18,351,197
	114,522	12,233,226	11,927,910	11,558,581
	18,013,475	30,072,806	30,268,630	29,909,778
	37,026,157	47,715,825	45,447,918	45,349,598
	787,367,420	803,215,534	851,784,031	867,886,334
Non-Current Liabilities				
Provisions				
Contract liabilities				
	437,228,232	437,228,232	437,228,232	437,228,232
	350,139,188	365,987,302	414,555,799	430,658,102
	787,367,420	803,215,534	851,784,031	867,886,334
TOTAL LIABILITIES				
NET COMMUNITY ASSETS				
Community Equity				
Asset revaluation reserve				
Accumulated surplus/(deficiency)				
TOTAL COMMUNITY EQUITY				

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Cash Flows
For the periods ending 30 June

	Revised Budget 2025/26 \$	Budget 2026/27 \$	Forecast 2027/28 \$	Forecast 2028/29 \$
Cash Flows from Operating Activities:				
Receipts				
Net rates and utility charges	46,654,839	47,878,424	49,620,597	51,494,504
Total fees and charges	3,080,127	3,129,961	3,213,326	3,309,723
Sales of contract and recoverable works	2,190,800	2,441,400	2,502,435	2,564,995
Interest revenue	3,401,100	4,548,500	4,245,518	3,993,698
Contributions	482,030	318,258	326,214	334,367
Government subsidies and grants	18,614,949	26,454,714	10,659,431	10,878,991
Other Income	508,045	561,150	575,177	625,554
	<u>74,931,890</u>	<u>85,332,407</u>	<u>71,142,698</u>	<u>73,201,832</u>
Payments				
Employee benefits	(29,967,884)	(28,035,087)	(28,731,869)	(29,593,820)
Materials and services	(29,948,997)	(22,049,114)	(21,451,577)	(21,208,270)
Finance costs	(90,000)	(70,000)	(71,400)	(72,828)
	<u>(60,006,881)</u>	<u>(50,154,201)</u>	<u>(50,254,846)</u>	<u>(50,874,918)</u>
	14,925,009	35,178,206	20,887,852	22,326,914
Cash provided by / (used in) operational activities				
Cash Flow from Investing Activities:				
Proceeds from sale of capital assets	1,061,500	535,000	622,000	505,000
Contributions	2,136,797	55,134		
Government grants and subsidies	31,739,459	14,681,347	47,830,151	15,380,628
Subsidies and grants arising from contract assets and liabilities	(356,271)	(3,366,705)	(418,296)	(305,316)
Payments for property, plant and equipment	(54,692,488)	(36,239,621)	(73,671,798)	(36,752,001)
Payments for rehabilitation work			(1,440,000)	
Net cash provided by investing activities	(20,111,003)	(24,334,845)	(27,077,943)	(21,171,689)
Net Increase (Decrease) in Cash Held	(5,185,994)	10,843,361	(6,190,091)	1,155,225
Cash at beginning of reporting period	84,858,889	79,672,895	90,516,256	84,326,165
Cash at end of Reporting Period	<u>79,672,895</u>	<u>90,516,256</u>	<u>84,326,165</u>	<u>85,481,390</u>

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Changes in Equity

For the periods ending 30 June

	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29
	\$	\$	\$	\$
TOTAL COMMUNITY EQUITY				
Balance at the beginning of period	757,903,152	787,367,420	803,215,534	851,784,031
Increase (decrease) in net result	29,484,268	15,848,114	48,568,497	16,102,303
Balance at the end of period	787,367,420	803,215,534	851,784,031	867,886,334
Retained Surplus/Deficit				
Balance at the beginning of period	320,674,920	350,139,188	365,987,302	414,555,799
Increase (decrease) in net result	29,484,268	15,848,114	48,568,497	16,102,303
Balance at the end of period	350,139,188	365,987,302	414,555,799	430,658,102
Asset Revaluation Surplus				
Balance at the beginning of period	437,228,232	437,228,232	437,228,232	437,228,232
Increase (decrease)				
Balance at the end of period	437,228,232	437,228,232	437,228,232	437,228,232

BURDEKIN SHIRE COUNCIL
Measures of Financial Sustainability
For the year ended 30 June

	Target Tier 5	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36
Financial Capacity												
Council Controlled Revenue Ratio	N/A	66.29%	70.95%	74.26%	74.87%	75.69%	75.90%	76.02%	76.30%	76.30%	76.11%	76.13%
Population Growth Ratio*	N/A	0.89%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%
Operating Performance												
Operational Surplus Ratio	> -2%	-3.28%	1.62%	1.04%	0.99%	0.66%	0.58%	0.58%	0.64%	0.69%	0.76%	0.81%
Operating Cash Ratio	> 0%	20.78%	29.46%	29.94%	30.22%	29.88%	29.67%	29.48%	29.41%	29.25%	29.01%	28.60%
Liquidity												
Unrestricted Cash Expense Cover Ratio	> 4 Months	16.47	19.47	N/A for long-term sustainability statement								
Asset Management												
Asset Sustainability Ratio	> 90%	102.94%	128.47%	105.19%	104.49%	123.05%	116.88%	88.86%	86.95%	73.90%	67.21%	66.84%
Asset Consumption Ratio	> 60%	63.75%	63.18%	63.83%	63.25%	62.46%	61.60%	60.61%	59.64%	58.56%	57.41%	56.26%
Asset Renewal Funding Ratio	N/A	N/A	148.82%	N/A for long-term sustainability statement								
Debt Servicing Capacity												
Leverage Ratio	0 to 3 times	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
* Constant Rate Method used												
Net rates and utility charges original budget prior year												
Net rates and utility charges budgeted for current year												
Change rates and utility charges net of discounts												
Percentage change												
		2.65%	3.64%	3.78%	3.45%	2.94%	2.76%	2.76%	2.78%	2.53%	2.32%	2.29%

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Comprehensive Income
 For the periods ending 30 June

	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue											
Rates and utility charges	47,024,839	48,253,424	49,995,597	51,869,504	53,646,465	55,211,344	56,733,168	58,297,717	59,762,334	61,137,174	62,529,306
Less pensioner remissions	(370,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)
Net rates and utility charges	46,654,839	47,878,424	49,620,597	51,494,504	53,271,465	54,836,344	56,358,168	57,922,717	59,387,334	60,762,174	62,154,306
User fees and charges	3,080,127	3,119,735	3,213,326	3,309,723	3,403,011	3,511,278	3,616,612	3,725,107	3,836,856	3,951,959	4,070,515
Contributions	482,030	318,258	326,214	334,367	342,726	351,293	360,074	369,077	378,305	387,764	397,455
Operating grants and subsidies	18,705,274	13,014,714	10,659,431	10,878,991	11,283,384	11,722,962	12,122,621	12,421,605	12,675,727	13,050,641	13,486,687
Interest revenue	3,401,100	4,548,500	4,245,518	3,993,698	3,309,725	3,099,036	3,002,165	2,839,833	2,975,038	3,176,334	3,089,074
Sales of contract and recoverable works	2,190,800	2,441,400	2,502,435	2,564,995	2,629,119	2,694,846	2,762,217	2,831,272	2,902,053	2,974,604	3,048,969
Other income	508,045	561,150	575,177	625,554	641,191	657,218	673,646	690,483	707,743	725,435	743,568
TOTAL OPERATING REVENUES	75,022,215	71,882,181	71,142,698	73,201,832	74,886,621	76,872,977	78,895,503	80,800,094	82,863,056	85,028,911	86,990,574
Expenses											
Employee benefits	(29,967,884)	(28,586,100)	(28,932,835)	(29,800,816)	(30,694,833)	(31,615,671)	(32,564,134)	(33,541,052)	(34,547,277)	(35,583,689)	(36,651,193)
Materials and services	(29,372,189)	(22,049,114)	(20,841,000)	(21,208,270)	(21,738,472)	(22,374,178)	(22,995,030)	(23,416,153)	(24,001,552)	(24,693,836)	(25,372,678)
Depreciation and amortisation	(18,053,660)	(20,010,200)	(20,559,117)	(21,398,243)	(21,883,838)	(22,364,994)	(22,799,028)	(23,244,973)	(23,665,947)	(24,024,153)	(24,182,114)
Finance costs	(90,000)	(70,000)	(71,400)	(72,828)	(74,284)	(75,769)	(77,284)	(78,829)	(80,405)	(82,013)	(83,653)
TOTAL OPERATING EXPENSES	(77,483,733)	(70,715,414)	(70,404,352)	(72,480,157)	(74,391,427)	(76,430,612)	(78,435,476)	(80,281,007)	(82,295,181)	(84,383,691)	(86,289,638)
Operating surplus (deficit)	(2,461,518)	1,166,767	738,346	721,675	495,194	442,365	460,027	519,087	567,875	645,220	700,936
Capital income and expenditure:											
Capital grants, subsidies and contributions	33,876,256	14,681,347	47,830,151	15,380,628	8,197,477	10,013,977	3,853,977	4,663,977	3,443,977	2,063,977	2,063,977
Other capital expenses	(1,950,470)										
Net result for the period	29,464,268	15,848,114	48,568,497	16,102,303	8,692,671	10,456,342	4,314,004	5,183,064	4,011,852	2,709,197	2,764,913

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Financial Position
 As at the periods ending 30 June

	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets											
Cash and deposits	79,672,895	90,516,256	84,326,165	85,481,390	86,290,175	91,288,896	94,706,133	99,585,499	106,996,049	115,858,370	124,957,376
Cash investments	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Receivables	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271	2,550,271
Inventories	580,693	580,693	580,693	580,693	580,693	580,693	580,693	580,693	580,693	580,693	580,693
Other assets	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464	2,444,464
	90,248,323	101,091,684	94,901,593	96,056,818	96,865,603	101,874,324	105,281,561	110,160,927	117,571,477	126,433,798	135,532,804
Non-Current Assets											
Receivables	258,897	258,897	258,897	258,897	258,897	258,897	258,897	258,897	258,897	258,897	258,897
Property, plant and equipment	701,644,784	717,369,705	769,890,886	784,770,144	792,528,406	797,742,412	798,330,292	797,953,319	794,165,372	787,614,219	780,823,105
Intangible assets	155,908	125,408	94,908	64,408	33,908	3,408					
Capital work in progress	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220	32,052,220
Other assets	33,445	33,445	33,445	33,445	33,445	33,445	33,445	33,445	33,445	33,445	33,445
	734,145,254	749,839,675	802,330,356	817,179,114	824,906,876	830,090,382	830,674,854	830,297,881	826,509,934	819,958,781	813,167,667
TOTAL ASSETS	824,393,577	850,931,359	897,231,949	913,235,932	921,772,479	931,964,706	935,956,415	940,458,808	944,081,411	946,392,579	948,700,471
Current Liabilities											
Trade and other payables	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996	8,319,996
Provisions	7,680,441	8,290,827	6,550,653	6,747,172	6,949,586	7,158,072	7,372,813	7,593,997	7,821,816	8,056,470	8,298,163
Contract liabilities	2,408,571	418,296	305,316	369,329	483,715	548,484	613,646	629,212	645,193	711,599	750,000
Other	603,674	613,900	3,323	3,323	3,323	3,323	3,323	3,323	3,323	3,323	3,323
	19,012,682	17,643,019	15,179,288	15,439,820	15,756,620	16,029,875	16,309,778	16,546,528	16,790,328	17,091,388	17,371,482
Non-Current Liabilities											
Provisions	17,898,953	17,839,580	18,340,720	18,351,197	18,361,988	18,373,103	18,384,551	18,096,342	18,108,487	18,120,997	18,133,882
Contract liabilities	114,522	12,233,226	11,927,910	11,558,581	11,074,866	10,526,381	9,912,735	9,283,523	8,638,329	7,926,730	7,176,730
	18,013,475	30,072,806	30,268,630	29,909,778	29,436,854	28,899,484	28,297,286	27,379,865	26,746,816	26,047,727	25,310,612
TOTAL LIABILITIES	37,026,157	47,115,825	45,447,918	45,349,598	45,193,474	44,929,359	44,607,064	43,926,393	43,537,144	43,139,115	42,682,094
NET COMMUNITY ASSETS	787,367,420	803,215,534	851,784,031	867,886,334	876,579,005	887,035,347	891,349,351	896,532,415	900,544,267	903,253,464	906,018,377
Community Equity											
Asset revaluation reserve	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232	437,228,232
Accumulated surplus/(deficiency)	350,139,188	365,987,302	414,555,799	430,658,102	439,350,773	449,807,115	454,121,119	459,304,183	463,316,035	466,025,232	468,790,145
TOTAL COMMUNITY EQUITY	787,367,420	803,215,534	851,784,031	867,886,334	876,579,005	887,035,347	891,349,351	896,532,415	900,544,267	903,253,464	906,018,377

BURDEKIN SHIRE COUNCIL
Budgeted Statement of Cash Flows
 For the periods ending 30 June

	Revised Budget 2025/26	Budget 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts											
Net rates and utility charges	46,654,839	47,878,424	49,620,597	51,494,504	53,271,465	54,836,344	56,358,168	57,922,717	59,387,334	60,762,174	62,154,306
Total fees and charges	3,080,127	3,129,961	3,213,328	3,309,723	3,409,011	3,511,278	3,616,612	3,725,107	3,836,856	3,951,959	4,070,515
Sales of contract and recoverable works	2,190,800	2,441,400	2,502,435	2,564,995	2,629,119	2,694,846	2,762,217	2,831,272	2,902,053	2,974,604	3,048,969
Interest revenue	3,401,100	4,548,500	4,245,518	3,993,698	3,309,725	3,099,036	3,002,165	2,839,833	2,975,038	3,176,334	3,089,074
Contributions	482,030	318,258	326,214	334,367	342,726	351,293	360,074	369,077	378,305	387,764	397,455
Government subsidies and grants	18,614,949	26,454,714	10,659,431	10,876,991	11,283,384	11,722,962	12,122,621	12,421,605	12,675,727	13,050,641	13,486,687
Other income	508,045	561,150	575,177	625,554	641,191	657,218	673,646	690,483	707,743	725,435	743,568
	74,931,890	85,332,407	71,142,698	73,201,832	74,886,621	76,872,977	78,895,503	80,800,094	82,863,056	85,028,911	86,990,574
Payments											
Employee benefits	(29,967,884)	(28,035,087)	(28,731,869)	(29,593,820)	(30,481,628)	(31,396,070)	(32,337,945)	(33,308,077)	(34,307,313)	(35,336,525)	(36,396,615)
Materials and services	(29,948,997)	(22,049,114)	(21,451,577)	(21,208,270)	(21,738,472)	(22,374,178)	(22,995,030)	(23,416,153)	(24,001,552)	(24,693,836)	(25,372,678)
Finance costs	(90,000)	(70,000)	(71,400)	(72,828)	(74,284)	(75,769)	(77,284)	(78,829)	(80,405)	(82,013)	(83,653)
	(60,006,881)	(50,154,201)	(50,254,846)	(50,874,918)	(52,294,384)	(53,846,017)	(55,410,259)	(56,803,059)	(58,389,270)	(60,112,374)	(61,852,946)
Cash provided by / (used in) operational activities	14,925,009	35,178,206	20,887,852	22,326,914	22,592,237	23,026,960	23,485,244	23,997,035	24,473,786	24,916,537	25,137,628
Cash Flow from Investing Activities											
Proceeds from sale of capital assets	1,061,500	535,000	622,000	505,000	577,000	635,000	533,000	386,000	552,000	528,000	528,000
Contributions	2,136,797	55,134									
Government grants and subsidies	31,739,459	14,681,347	47,830,151	15,380,628	8,197,477	10,013,977	3,853,977	4,663,977	3,443,977	2,063,977	2,063,977
Subsidies and grants arising from contract assets and liabilities	(356,271)	(3,366,705)	(418,296)	(305,316)	(389,329)	(483,716)	(548,484)	(613,646)	(629,213)	(645,193)	(711,599)
Payments for property, plant and equipment	(54,692,488)	(36,239,621)	(73,671,798)	(36,752,001)	(30,188,600)	(28,183,500)	(23,916,500)	(23,254,000)	(20,430,000)	(18,001,000)	(17,919,000)
Payments for rehabilitation work			(1,440,000)					(300,000)			
Net cash provided by investing activities	(20,111,003)	(24,334,845)	(27,077,943)	(21,171,689)	(21,783,452)	(18,018,239)	(20,078,007)	(19,117,669)	(17,063,236)	(16,054,216)	(16,038,622)
Net Increase (Decrease) in Cash Held	(5,185,994)	10,843,361	(6,190,091)	1,155,225	808,785	5,008,721	3,407,237	4,879,366	7,410,550	8,862,321	9,099,006
Cash at beginning of reporting period	84,858,889	79,672,895	90,516,256	84,326,165	85,481,390	86,290,175	91,298,896	94,706,133	99,585,499	106,996,049	115,858,370
Cash at end of Reporting Period	79,672,895	90,516,256	84,326,165	85,481,390	86,290,175	91,298,896	94,706,133	99,585,499	106,996,049	115,858,370	124,957,376

Capital Works Program 2026/27

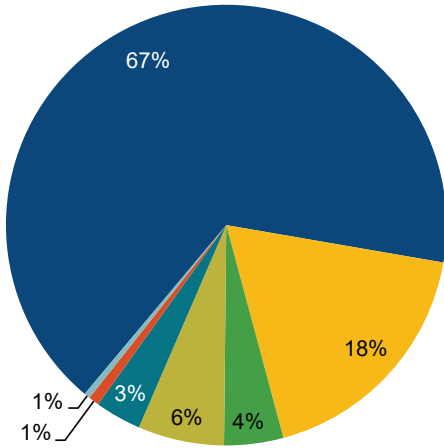
Asset Class	Project Title	Project Type	Council Funded	Reserves	Grant and Contributions	Total
		\$	\$	\$	\$	\$
Buildings						
Buildings Administration	Council Chambers - Roof Renewal Heritage Chamber	Renewal	118,000			118,000
Buildings Administration	Council Chambers - Roof Renewal Lunch Room and Engineering Wing	Renewal	160,000			160,000
Buildings Administration	Council Chambers - Office Refurbishment Stage 2	Renewal	300,000			300,000
Buildings Administration	Council Chambers - Replace Air Conditioner Unit in Server Room	Renewal	9,700			9,700
Buildings Administration	Council Chambers - Replace Air Conditioner Unit in Engineering Conference Room	Renewal	10,500			10,500
Buildings Community	Showgrounds Hall - Replace Tables/Purchase Table Trolleys	Renewal	20,000			20,000
Buildings Environmental	Ayr Swimming Pool New Amenities Block	New			379,000	379,000
Buildings Environmental	Home Hill Swimming Pool Upgrades	Renewal			1,200,000	1,200,000
Buildings Environmental	New Animal Management Centre	New	240,000		125,000	365,000
Buildings Environmental	Burdekin Cascades Caravan Park - Refurbish Old Amenities	Renewal	360,000			360,000
Buildings Environmental	Burdekin Cascades Caravan Park - Refurbish Cabins x 2	Renewal	100,000			100,000
Drainage Infrastructure						
Drainage Infrastructure	Ayr Town Drain Drainage Improvements	Renewal/New	2,388,300		1,211,700	3,600,000
Drainage Infrastructure	Eighth Avenue Drainage Improvement	Renewal/New	100,000		1,000,000	1,100,000
Drainage Infrastructure	Honeycombes to Anzac Park - Drainage Preliminary Design	Renewal/New	60,000			60,000
Drainage Infrastructure	Wilmington A Street - Extension of Drainage Pipes	New	25,000			25,000
Office Equipment, Furniture & Fittings						
Office Equipment, Furniture & Fittings	Book Budget	Renewal	25,000		80,000	105,000
Office Equipment, Furniture & Fittings	Replace Office Photocopiers (Administration, Home Hill Library, Governance and Local Laws, Workshop)	Renewal	24,000			24,000
Office Equipment, Furniture & Fittings	Replace Correspondence Scanner	Renewal	20,000			20,000
Office Equipment, Furniture & Fittings	Jones Street Depot 75-inch CommBox and YeaLink	New	15,000			15,000
Office Equipment, Furniture & Fittings	CCTV Renewal Program	Renewal	45,000			45,000
Office Equipment, Furniture & Fittings	Core Network Infrastructure Replacement (Core Network switches)	Renewal	120,000			120,000
Office Equipment, Furniture & Fittings	Ethemet MAN (Metropolitan Area Network) Backhaul Service (Backhaul Link) - Ayr to Home Hill OF000140	Renewal	40,000			40,000
Other Assets						
Other Assets Community	Ayr Showgrounds - Shipping Container for Christmas Tree/Decoration Storage	Renewal	13,000			13,000
Other Assets Community	Burdekin Memorial Hall - Replace Radio Mics	Renewal	15,000			15,000
Other Assets Community	Burdekin Theatre - Refurbish Music Loft	Renewal	15,000			15,000
Other Assets Community	Burdekin Theatre - Replace Commercial Grade Dishwasher	Renewal	12,000			12,000
Other Assets Community	Christmas Decorations	Renewal	20,000			20,000
Other Assets Engineering	Boat Ramp Solar Lights	Renewal	55,000			55,000
Other Assets Environmental	Kirknie Landfill Gatehouse Building Replacement	Renewal	90,000			90,000
Other Assets Environmental	Ayr Transfer Station Gatehouse Shade Awning	New	6,000			6,000
Other Assets Environmental	Ayr Transfer Station Resource Recovery Shed	New	128,899		193,349	322,248
Other Assets Environmental	Ayr Transfer Station Concrete Recycling Bin Bays	New	15,658		23,488	39,146
Other Assets Environmental	Ayr Transfer Station Exit Boom Gate	New	9,448		14,171	23,619
Other Assets Environmental	Clare Club Playground Upgrade Playground Equipment	Renewal	95,000			95,000
Other Assets Environmental	Miscellaneous Park Furniture	Renewal	50,000			50,000

Asset Class	Project Title	Project Type	Council Funded	Reserves	Grant and Contributions	Total
		\$	\$	\$	\$	\$
Other Assets Environmental	Parks and Gardens Shade Sail Replacement Program	Renewal	20,000			20,000
Other Assets Environmental	CBD Furniture Upgrades	Renewal	50,000			50,000
Other Assets Environmental	Alva Park Replace Playground Fence	Renewal	30,000			30,000
Other Assets Environmental	Anzac Skate Park Restoration	Renewal	50,000			50,000
Other Assets Environmental	Installation of Irrigation - Minor Parks	Renewal	60,000			60,000
Other Assets Environmental	Mt Inkerman Interpretive Signage - Replacement	Renewal	25,000			25,000
Plant & Equipment						
Plant & Equipment	Light Vehicles	Renewal	470,000			470,000
Plant & Equipment	Gravel Trucks	Renewal	700,000			700,000
Plant & Equipment	Road Maintenance Trucks	Renewal	260,000			260,000
Plant & Equipment	Motor Grader	Renewal	650,000			650,000
Plant & Equipment	Wheel Loader	Renewal	450,000			450,000
Plant & Equipment	Plant and Equipment	Renewal	320,000			320,000
Plant & Equipment	Plant and Equipment - GPS Replacement Assets	Renewal	16,000			16,000
Plant & Equipment	Telehandler	New	52,000		78,000	130,000
Plant & Equipment	Cardboard/Plastic Baler	New	28,112		42,169	70,281
Plant & Equipment	Pallet Jack	New	3,090		4,635	7,725
Roads & Bridges						
Roads & Bridges	Ayr Aerodrome - Reseal Runway and Prepare Pavement Strength Rating Report	Renewal	232,786		232,786	465,572
Roads & Bridges	Reseal Program	Renewal	2,800,000			2,800,000
Roads & Bridges	Culvert Replacement Program	Renewal	300,000			300,000
Roads & Bridges	Path Renewal Program	Renewal	200,000			200,000
Roads & Bridges	Ayr Industrial Estate Road and Kerb Reconstruction	Renewal/New	3,020,320		1,979,680	5,000,000
Roads & Bridges	Home Hill Be Active Trail Stages 7 and 8	New	250,000		250,000	500,000
Roads & Bridges	Jerona Road - Bitumen Sealing Either Side of Grid	New	75,000			75,000
Roads & Bridges	Jerona Road Civil Works	Renewal/New			1,150,000	1,150,000
Roads & Bridges	Kilrie Road Floodway Upgrade	Renewal			722,830	722,830
Roads & Bridges	Plantation Park Carpark - Nature Based Play Area	New	295,000		145,000	440,000
Roads & Bridges	Thompson Road Bitumen Seal	Renewal/New			1,150,000	1,150,000
Roads & Bridges	Upper Haughton Road CH9600-11500	Renewal	1,298,461		1,501,539	2,800,000
Roads & Bridges	Wickham Street - Anzac Park - Road Drainage	Renewal/New	717,000		883,000	1,600,000
Roads & Bridges	Allen Road Reconstruction CH580-980	Renewal	35,000			35,000
Roads & Bridges	Chippendale Street and Airdmillan Road Roundabout Works	Renewal	25,000			25,000
Roads & Bridges	Eleventh Avenue Home Hill Walking Path	New	12,500		12,500	25,000
Roads & Bridges	Ferguson Road Widening	Renewal	30,000			30,000
Roads & Bridges	Future Year Project Scoping Design	Renewal	50,000			50,000
Roads & Bridges	Hart Road Reconstruction CH500-1350	Renewal	50,000			50,000
Roads & Bridges	Kilrie Road Reconstruction CH6050-6750	Renewal	40,000			40,000
Roads & Bridges	Klondyke Road Reconstruction CH170-640	Renewal	35,000			35,000
Roads & Bridges	Maldavale & Giddy Road Intersection	Renewal	70,000			70,000
Roads & Bridges	Menso Road Reconstruction CH00-1250	Renewal	50,000			50,000

Asset Class	Project Title	Project Type	Council Funded	Reserves	Grant and Contributions	Total
		\$	\$	\$	\$	\$
Roads & Bridges	Queen Street Footpath Reconstruction from Red Rooster	Renewal	50,000			50,000
Roads & Bridges	Rita Island Road Reconstruction	Renewal	30,000			30,000
Roads & Bridges	Ruddy Road Reconstruction CH1010-1380	Renewal	30,000			30,000
Roads & Bridges	Ruddy Road Reconstruction CH1980-2750	Renewal	40,000			40,000
Roads & Bridges	Ruddy Road Reconstruction CH220-620	Renewal	35,000			35,000
Roads & Bridges	Spiller Street Brandon Walking Path	New	12,500		12,500	25,000
Roads & Bridges	Spiller Street Park Upgrades	New	30,000			30,000
Roads & Bridges	Waterview Road Reconstruction and Widening	Renewal	60,000			60,000
Roads & Bridges	Lyons Road	Renewal			70,000	70,000
Sewerage Infrastructure						
Sewerage Infrastructure	Sewerage Pump Upgrade and Replacement Program	Renewal	200,000			200,000
Sewerage Infrastructure	Sewerage Treatment Plant Valve and Pump Upgrade Replacement Program	Renewal	80,000			80,000
Sewerage Infrastructure	Sewer Reline and Manhole Rehabilitation Project	Renewal	1,000,000			1,000,000
Sewerage Infrastructure	Home Hill Sewerage Treatment Plant Refurbish/Replace Trickle Filter Design	New	75,000			75,000
Sewerage Infrastructure	New Brandon Rising Main Design and Construct (Direct Sewer Pump Station 4 to Sewer Pump Station 1)	New	275,000			275,000
Sewerage Infrastructure	Ayr/Brandon Waste Water Treatment Plant Septic Receptival Refurbishment	Renewal	120,000			120,000
Sewerage Infrastructure	Ayr/Brandon Waste Water Treatment Plant - Minor Hydraulic Upgrades	Renewal	100,000			100,000
Sewerage Infrastructure	Ayr Sewer Pump Station 23 - Lid Replacement	Renewal	40,000			40,000
Sewerage Infrastructure	Ayr Sewer Pump Station 30 - Upgrade	Renewal	25,000			25,000
Sewerage Infrastructure	Ayr Sewer Pump Station 6 - Pipework Replacement	Renewal	45,000			45,000
Water Supply Infrastructure						
Water Supply Infrastructure	Water Supply Pump and Valve Replacement Program	Renewal	200,000			200,000
Water Supply Infrastructure	Water Main Replacement Program	Renewal	600,000			600,000
Water Supply Infrastructure	Water Meter Replacement Program	Renewal	50,000			50,000
Water Supply Infrastructure	Hydrant Replacement Program	Renewal	300,000			300,000
Water Supply Infrastructure	South Ayr Water Treatment Upgrade	Renewal			1,500,000	1,500,000
Water Supply Infrastructure	Home Hill Augmentation Pipeline Stage 1a - Construction	New		480,000	720,000	1,200,000
Water Supply Infrastructure	Mt Kelly Reservoir Condition Assessment	New	40,000			40,000
Water Supply Infrastructure	Renewal - Tecta Machine	Renewal	40,000			40,000
Water Supply Infrastructure	Giru Water Tower - Chlorine Analyser	New	40,000			40,000
Water Supply Infrastructure	Home Hill Dosing Upgrade	Renewal	30,000			30,000
Water Supply Infrastructure	Mt Kelly Break Tank Chlorine Analyser and Dosing Upgrade	New	10,000			10,000
Water Supply Infrastructure	Automate Brandon Reservoir By-pass Control Valve	New	45,000			45,000
			\$21,078,274	\$ 480,000	\$ 14,681,347	\$36,239,621

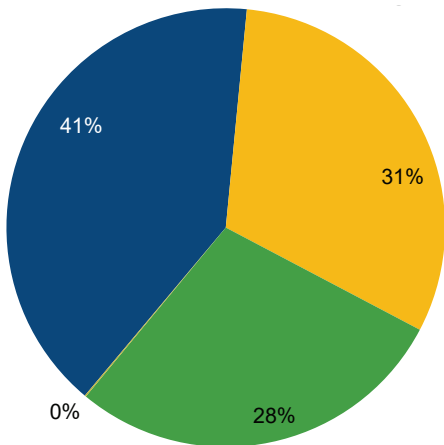
2026/27 Budget Snapshot

Operating Revenue



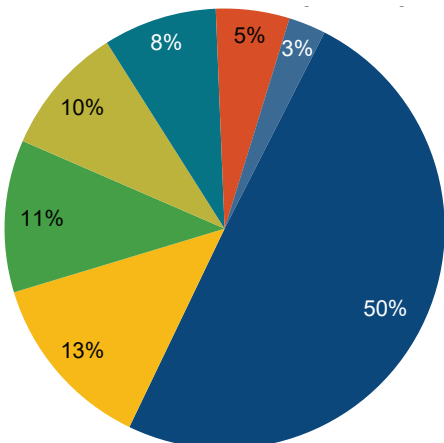
● Rates and levies	\$ 47,878,424
● Operating grants and subsidies	\$ 13,014,714
● User fees and charges	\$ 3,119,735
● Interest received	\$ 4,548,500
● Sales of contract and recoverable works	\$ 2,441,400
● Other income	\$ 561,150
● Contributions	\$ 318,258

Operating Expenses



● Employee benefits	\$ 28,586,100
● Materials and services	\$ 22,049,114
● Depreciation and amortisation	\$ 20,010,200
● Finance costs	\$ 70,000

Capital Expenditure by Asset Class



● Transport (Roads and Bridges)	\$ 17,983,402
● Drainage	\$ 4,785,000
● Water	\$ 4,055,000
● Plant and Equipment	\$ 3,443,006
● Buildings	\$ 3,022,200
● Sewerage	\$ 1,960,000
● Other Assets	\$ 991,013



Burdekin
Shire Council

Operational Plan 2026/2027

Index

AM - Animal Management
CD - Community Development
CG - Corporate Governance
CP - Caravan Parks
CS - Customer Service Centre
CV - Cultural Venues
DM - Disaster Management
ED - Economic Development
EPH - Environment and Public Health
EXC - Executive
EXP - Expenditure Services
FAC - Facilities Management
FM - Financial Management
ICT - Information and Communication Technology
IM - Information Management
L - Library
MC - Media and Communications
OPW - Operations - Works
PC - People and Culture
PD - Planning and Development
PG - Parks and Gardens
PM - Pest Management
PR - Project (DIPES)
PS - Purchasing and Stores
R - Rates
SP - Swimming Pools
SQ - Safety and Quality
TOU - Tourism
TR - Training
TS - Technical Services
WM - Waste Management
WWW - Water and Waste Water



Our Community

We are a welcoming, inclusive and adaptive community.

<p>Objective: Healthy, Inclusive, and Socially Engaged Community</p> <p>Promote wellbeing, inclusivity, and social connection by supporting accessible services, programs, and initiatives that foster health, equity, and community participation.</p> <ul style="list-style-type: none"> • Support projects and activities to improve public safety, health, and inclusiveness through strategic partnerships. • Encourage equitable access to facilities and resources. • Provide ongoing support for art, culture, youth, seniors, and welfare activities. • Build active communities by delivering programs promoting regular physical activity and wellbeing 							
Operational Plan Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
CD1	Facilitate partnerships with community organisations within the Shire to ensure a co-ordinated community-focused approach to service delivery.	Delivery of Community Sector Network meetings every second month, Council representation on local community initiatives, and co-ordinated management of Council donations and in-kind support to key welfare organisations.	Manager Community Services	✓	✓	✓	✓

Objective: Healthy, Inclusive, and Socially Engaged Community							
Operational Plan Activities							
Ref	Targeted Activities	Measure	Accountability				
			Responsible Officer	Q1	Q2	Q3	Q4
L01	<i>Develop and foster strong networks and partnerships, to deliver contemporary, innovative, relevant, and inclusive library services, facilities and programs to Shire residents.</i>	Wide variety of services and programs delivered including: - First 5 Forever - Digital Literacy - School holiday program - Outreach - Adult/children - First Nation Number of sessions and number of participants. New collaborations and partnerships and associated initiatives. Service delivery highlights/changes relating to existing collaborations and partnerships.	Library Services Manager	✓	✓	✓	✓
AM1	<i>Participate in and promote responsible animal ownership.</i>	Four animal management topics covered in media. De-sexing applications approved in accordance with guidelines. Three discounted microchipping events held.	Coordinator Environment and Health Projects	✓	✓	✓	✓
PM1	<i>Undertake a monitoring and larvicidal program to manage mosquito numbers as per Council's Biosecurity Plan including proactive larvicide control during adverse weather conditions.</i>	Implement the Mosquito Management Plan and treatment of known breeding sites as detailed in the Biosecurity Plan. Review and update the Mosquito Management Plan by 30 June 2027. Identify adverse weather events and develop an appropriate response to reduce mosquito numbers.	Pest Management Supervisor	✓	✓	✓	✓
CV1	<i>Facilitate a diverse range of events, shows and activities at each of the Council-owned Cultural Venues through the provision of high quality services to meet the needs of the community.</i>	Number of events and range of events at each cultural venue. Results of client satisfaction surveys of all hirers including visiting and local hirers.	Cultural Venues Manager	✓	✓	✓	✓

Objective: Healthy, Inclusive, and Socially Engaged Community		Operational Plan Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4		
L02	Work with State Library of Queensland to improve digital inclusion (access, affordability, digital ability) in the Burdekin Shire.	Engagement with Regional Digital Development Officer. Identification of opportunities to improve digital inclusion. Initiatives implemented to improve digital inclusion.	Library Services Manager	✓	✓	✓	✓		
CD2	Develop and implement the Burdekin Shire Youth Plan.	Plan developed and adopted by Council by 31 December 2026. Implement relevant initiatives associated with adopted Youth Plan.	Manager Community Services		✓	✓	✓		
CD3	Facilitate an active Youth Council.	Facilitate regular Youth Council meetings throughout the year. Implement relevant initiatives associated with Council's adopted Youth Plan.	Manager Community Services	✓	✓	✓	✓		
CD4	Strengthen the capability, sustainability, and effectiveness of local community groups and organisations through targeted, practical learning opportunities aligned to identified sector needs.	Identify priority capacity-building needs, deliver four quarterly sessions facilitated by suitably skilled practitioners, and collect post-session feedback demonstrating increased participant knowledge, confidence, and application of learning.	Manager Community Services	✓	✓	✓	✓		
AM2	Enforce animal management legislation and local laws including: illegal camping on Council land; abandoned vehicles, and overgrown properties.	80% of requests responded to within adopted timeframes. Maintain out of hours staff roster. Increased patrolling of target areas to monitor non-compliance - Animal Blitz.	Coordinator Environment and Health Projects		✓	✓	✓		
AM3	Maintain and operate Council's animal pound with a focus on rehoming animals where suitable i.e. where health and temperament allows.	Facility cleaned daily with animal containers disinfected prior to reuse when animals are on-site. Animals relocated to offsite pound facility within 24 hours. 75% of animals are rehomed where suitable.	Coordinator Environment and Health Projects	✓	✓	✓	✓		

Objective: Healthy, Inclusive, and Socially Engaged Community								
Operational Plan Activities								
Ref	Targeted Activities	Measure	Accountability	Responsible Officer	Delivery targets			
					Q1	Q2	Q3	Q4
EPH1	<i>Deliver Food Safety education and participate in environmental awareness activities with the community.</i>	<p>Relevant information maintained on website - reviewed and updated twice annually.</p> <p>Two food safety training sessions conducted annually.</p> <p>Two or more food-related media activities (newsletter/media release/social media post).</p> <p>Participation in environmental health events e.g. Clean Up Day, Food Safety Week, Plastic Free July.</p>		Coordinator Public Health and Environment	✓	✓	✓	✓

Objective: A Safe and Resilient Community							
Enhance community safety and resilience by delivering effective disaster preparedness, emergency response, regulatory programs and crime prevention initiatives in partnership with key stakeholders.							
<ul style="list-style-type: none"> • Deliver regulatory and advisory programs. • Facilitate partnerships to improve community safety and wellbeing including crime prevention initiatives. • Partner with State, District, and local agencies to coordinate and facilitate disaster planning, preparedness response and recovery to reduce the impact of disaster events. • Align disaster management plans with Council priorities to ensure effective response and recovery while fostering community participation and capacity building. 							
Operational Plan Activities			Accountability		Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
PD1	Amend Burdekin Shire Planning Scheme 2022 and submit amendments to the State.	Adoption of amended planning scheme by December 2026.	Manager Planning and Development	✓	✓		
PD2	Undertake compliance assessments completed for all Reconfiguring a Lot Development Permits, prior to Council's endorsement of the relevant survey plan.	100% of compliance assessment completed.	Manager Planning and Development	✓	✓	✓	✓
DM1	Approve and manage all local Burdekin State Emergency Services operations including material and associated costs relating to all State Emergency Services buildings and plant.	Report on State Emergency Services funding opportunities and grant applications. SES operations delivered in accordance with adopted budget.	Local Disaster Coordinator	✓	✓	✓	✓
DM2	Facilitate community education and promote disaster readiness in the Burdekin Shire with a focus on new residents in the region.	Development of 500 new resident packs, Get Ready Burdekin campaign and a minimum of three Community engagement activities.	Disaster Management Officer				✓
DM3	Local Disaster Management Plan and Sub-Plans are reviewed and updated annually.	100% of plans and sub-plans reviewed.	Local Disaster Coordinator		✓		

Objective: Celebrate Our Unique Identity							
Embrace and promote the Shire's rich heritage, culture, and diversity through events, programs, and partnerships that showcase our vibrant community spirit and local stories.							
<ul style="list-style-type: none"> • Promote the benefits of living, working, playing, visiting, and investing in the Burdekin. • Support and encourage creative and cultural activities and initiatives that enhance the community identity through the Arts and Cultural Strategy. • Communicate our story and recognise the achievements of our community members. • Facilitate events for the community 							
Operational Plan Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
TOU1	Provide support to the Visitor Information Centres in Ayr and Home Hill.	Maintain existing visitor numbers to the Visitor Information Centres. Analyse Visitor Information Centre Data to identify where visitors are travelling from prior to visiting the Burdekin to assist with marketing activities. Maintain existing volunteers manning of Visitor Information Centres. Six volunteer familiarisations/workshops conducted.	Economic Development and Tourism Officer	✓	✓	✓	✓
TOU2	Participate in Economic Development/Tourism Expos.	Attend three expos and distribute a minimum of 100 information packs at each event.	Economic Development and Tourism Officer	✓	✓	✓	✓
TOU3	Promote the Burdekin as a business and lifestyle destination. Source and develop new advertising opportunities to market Burdekin tourism and lifestyle e.g. Qld Country Week, RegionsQ.	Four promotional opportunities identified and pursued annually.	Economic Development and Tourism Officer	✓	✓	✓	✓
CP1	Promote the Council-owned caravan parks in local, state, and national media outlets and publications.	Four caravan park promotional activities undertaken annually. Regularly monitor and update website as needed.	Coordinator Environment and Health Projects	✓	✓	✓	✓

Objective: Celebrate Our Unique Identity							
Ref	Operational Plan Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
CV2	Progress priority improvement actions identified through the completed Arts and Cultural Strategy review presentation to strengthen arts and cultural outcomes.	Complete one priority improvement action each quarter, with progress documented through operational reporting processes.	Cultural Venues Manager	✓	✓	✓	✓
MC01	Develop and issue media releases including posting releases to Council website and social media platforms informing the community on Council activities.	90% of media releases published within 24 hours of key Council decisions or events.	Media and Communications Officer	✓	✓	✓	✓
MC02	Provide support to Mayor, Councillors and Officers in responding to media enquiries.	Factual and positive coverage of Council issues. 90% response rate provided within two business days of enquiry.	Media and Communications Officer	✓	✓	✓	✓
CD5	Facilitate targeted community events, activities and programs that foster a vibrant community and improve health and wellbeing.	Facilitate community events within agreed timeframes and budget. Apply for relevant grant funding for approved events. Conduct minimum of one targeted cultural, youth, family or seniors community event annually.	Manager Community Services	✓	✓	✓	✓

Objective: Thriving and Connected Community, Cultural and Sporting Organisations							
Empower community, cultural, and sporting organisations to thrive through partnerships, capacity building, and access to resources that strengthen their contribution to community life.							
<ul style="list-style-type: none"> Promote and encourage community participation, volunteerism, and capacity building within community organisations. Support community and sporting organisations to deliver events, programs, and opportunities that foster social connection and physical activity. Implement the Burdekin Sport and Recreation Plan to improve sport and recreation opportunities across the community. 							
Ref	Operational Plan Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
CG1	<i>Coordinate RADF (Regional Arts Development Funding) Program.</i>	Ensure RADF funding is distributed in accordance with the adopted funding guidelines and policy and contributes towards achieving Arts and Cultural Strategy objectives.	Grants and Property Officer	✓	✓	✓	✓
CG2	<i>Administer Council's Revenue Financial Assistance Program (Interest Free Loans).</i>	Appropriate support provided to applicants. Funds allocated in accordance with Council Policy. Acquittals received and processed in a timely manner.	Grants and Property Officer	✓	✓	✓	✓
CD6	<i>Manage the Community Assistance Grants Program.</i>	Review the Community Assistance Policy and the Community Grants Guidelines. Conduct Grant Rounds 2026/2027. Reports to Council on number of events/organisations supported and amount of financial and in-kind resources provided.	Manager Community Services	✓	✓	✓	✓
CD7	<i>Implement the revised Burdekin Shire 5-year Sport and Recreation Plan</i>	Provide six-monthly progress reports on planned initiatives to Council	Manager Community Services		✓		✓

Objective: Engaging Spaces							
Create and maintain welcoming, accessible, and connected public spaces that enhance liveability, encourage social interaction, and reflect community needs and identity.							
<ul style="list-style-type: none"> Encourage active communities through the provision and maintenance of recreational spaces. Provide safe, attractive, accessible, and functional community spaces and facilities. 							
Operational Plan Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
SP1	Administer the management contracts for the Ayr and Home Hill Swimming Pools and inspect and maintain all Shire pools.	Positive feedback from users of the facilities. Facilities are maintained in accordance with the contract specifications. Quarterly site inspections conducted. Maintenance items addressed as identified. Annual review of water park operations and maintenance.	Coordinator Environment and Health Projects	✓	✓	✓	✓
CG3	Manage Council's property portfolio (including the Ayr Aerodrome) in accordance with legislation with the timely reporting of matters to Council for approval.	Property tenure arrangements managed in a timely matter and reported to Council as necessary.	Director Corporate and Community Services; Governance and Property Officer	✓	✓	✓	✓
CV3	Continue negotiations for future tenure of land associated with the Burdekin Theatre Promenade Project.	Six-monthly reports to Council on progress of negotiations.	Manager Community Services		✓		✓
CV4	Progress priority improvement actions identified through the completed Showgrounds Masterplan Review, delivering basic facility and amenity enhancements to improve functionality and user experience.	Complete one priority improvement action each quarter.	Cultural Venues Manager	✓	✓	✓	✓

Objective: Engaging Spaces							
Operational Plan Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
L03	Review the Burdekin Library Strategic Plan to ensure library services remain relevant, responsive, and aligned with community needs through to 2030.	Plan completed and approved by the Manager Community Services and endorsed by Council, with progress and achievements reported to Council.	Library Services Manager				✓
PG1	Conduct mandatory annual third party playground inspections in accordance with AS 4685:2021 and prioritise the repair of identified non-compliances based on audit risk categorisation.	All Very High Risk, High Risk and Moderate Risk defects identified in the annual playground audit receive priority repair based on severity of identified consequence.	Parks Coordinator	✓	✓	✓	✓
FAC1	Manage existing service contracts for Council facilities and implement facilities management strategies that will ensure effective and efficient planning and coordination of all relevant building maintenance activities.	Timely response to building maintenance requests for Council buildings. In accordance with relevant asset management categorisation, complete defect assessments on all relevant Council buildings. 95% of building maintenance service contracts are actively monitored throughout term and reviewed and renewed in accordance with Council's adopted procurement processes.	Facilities Management Coordinator	✓	✓	✓	✓
CP2	Administer the management contract for the Burdekin Cascades Caravan Park (BCCP) and internally manage the Home Hill Caravan Park.	Maintain both caravan parks to optimise customer satisfaction and occupancy levels. Liaise with BCCP Managers to facilitate dynamic pricing arrangement annually.	Coordinator Environment and Health Projects	✓	✓	✓	✓
PG2	Refurbishment and replacement of select playground equipment in the township of Clare.	Works completed by 31 March 2027	Parks Coordinator			✓	



Our Economy

We are committed to building a strong, diverse economy that creates jobs and supports local businesses. By focusing on key industries like agriculture, manufacturing, renewable energy and the visitor economy, we aim to drive growth, build resilience and ensure long-term prosperity for our community.

Objective: Foster Business Growth and Innovation

Support local businesses, attract new investment and promote reinvestment by providing resources, incentives, and a business-friendly environment to encourage development, innovation and expansion.

- Provide business support programs.
- Support, facilitate and promote potential synergies with agribusiness.
- Streamline regulatory processes.
- Support and promote local businesses.

Ref	Operational Activities		Measure	Accountability	Responsible Officer	Delivery targets			
	Targeted Activities					Q1	Q2	Q3	Q4
ED01	Support initiatives and facilitate programs that build capacity of individuals and local businesses to better utilise digital technology.		Number of programs delivered. >80% positive feedback from program participants.		Economic Development Coordinator	✓	✓	✓	✓
ED02	Promote funding opportunities available to businesses for research and development.		100% of funding opportunities identified and appropriate businesses advised through EDM distribution.		Economic Development Coordinator	✓	✓	✓	✓
ED03	In collaboration with the Queensland Small Business Commissioner's Small Business Friendly (SBF) Program, identify, promote and implement activities and initiatives to encourage development and expansion of existing businesses and support and encourage new and establishing businesses.		2% annual increase in attendance numbers at industry breakfasts and mentoring sessions. Number of other activities undertaken.		Economic Development Coordinator	✓	✓	✓	✓
ED04	Encourage and support individuals and businesses to better participate in regional economic development initiatives.		20 businesses showcased annually across four economic development activities.		Economic Development Coordinator				✓

Objective: Promote Workforce Development							
Partner with educational institutions, industry and key stakeholders to improve skills training and create employment opportunities, ensuring a well-equipped workforce for existing and emerging sectors.							
<ul style="list-style-type: none"> • Establish industry partnerships. • Support apprenticeships and traineeships. • Enhance vocational and tertiary education opportunities. • Promote lifelong learning. 							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
ED05	Encourage businesses and individuals to participate in activities to promote employment and training opportunities.	One event delivered and two events attended annually.	Economic Development Coordinator	✓	✓	✓	✓
Objective: Attract Investment and Diversify the Economy							
Identify and pursue opportunities to attract investment in emerging industries, ensuring the diversification of the Shire's economy and long-term economic sustainability.							
<ul style="list-style-type: none"> • Create investment attraction priorities. • Advocate for local and regional needs through lobbying. • Support existing and emerging industries. • Facilitate land and infrastructure availability. 							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
ED06	Market and promote the Burdekin including the Ayr Industrial Estate opportunities to potential developers/investors.	Six marketing and promotional activities undertaken.	Economic Development Coordinator				✓
ED07	Collaborate with State and Federal Government Departments and with Townsville Enterprise Ltd. (TEL) to identify, promote and implement economic development opportunities for the Burdekin region.	Two collaborative initiatives conducted annually. TEL service level agreement activities delivered.	Economic Development Coordinator				✓
ED08	Develop Economic Development Strategy and Marketing Plan. Implement actions identified in the Strategy and Marketing Plan.	Number of action items completed within agreed timeframes.	Economic Development Coordinator				✓

Objective: Increase Housing Availability, Density and Affordability Enhance housing availability including density and affordability by supporting the development of diverse housing options across all segments to meet the needs of the growing community.							
<ul style="list-style-type: none"> Develop affordable housing projects. Streamline housing approvals. Encourage diverse housing types. Support infrastructure for new housing areas. 							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
ED09	Implement actions identified in the Local Housing Action Plan (LHAP) and advocate for funding to employ a housing officer to implement the LHAP.	Number of action items completed within agreed timeframes. Funding secured to employ housing officer.	Economic Development Coordinator		✓		✓
PD3	Issue a Decision Notice for development applications for new residential building development in accordance with legislative timeframes.	95% of applications for new residential development decided within twenty (20) business days of being properly made if no further information required.	Manager Planning and Development	✓	✓	✓	✓
PD4	Issue a Decision Notice for development applications for new residential plumbing works in accordance with legislative timeframes.	95% of applications for new residential plumbing applications decided within twenty (20) business days of being properly made if no further information required.	Manager Planning and Development	✓	✓	✓	✓

Objective: Activate and Build a Dynamic Regional Visitor Economy							
By attracting and engaging visitors through enhanced infrastructure, marketing and unique local events and experiences.							
<ul style="list-style-type: none"> • Develop targeted tourism marketing campaigns. • Enhance tourism product and infrastructure. • Foster partnerships with tourism operators. • Host major events and festivals. 							
Ref	Operational Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
TOU4	<p>Continue membership of Townsville Enterprise Ltd. and host industry forums/workshops to encourage development of tourism product.</p>	<p>Increased presence in regional and national tourism promotion and marketing.</p> <p>Maintain existing visitor numbers to the Visitor Information Centres.</p>	Economic Development and Tourism Officer	✓	✓	✓	✓
TOU5	<p>Undertake planning for the biennial 2027 'Sweet Days Hot Nights Festival', including associated events, as a destination event for the Burdekin.</p>	<p>Event plan developed and delivered.</p> <p>5% increase in level of external visitation to the event.</p> <p>80% positive feedback from sponsors.</p>	Economic Development and Tourism Officer				✓

Our Environment

We value and respect our natural environments, waterways, and coasts now and into the future.



Operational Activities		Accountability	Delivery targets				
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
Objective: A Sustainable Environment We lead by example to promote a sustainable future for our environment through planning, education, and strategic partnerships. <ul style="list-style-type: none"> Encourage initiatives that support a circular economy. Implement planning policy to adapt to the impacts of changes in the climate. Engage with the community to promote education programs that encourage sustainable practices and contribute to improved environmental outcomes. Implement initiatives to align Council activities with Federal and State renewable energy or carbon emission targets. 							
PD5	Assess all development applications to ensure compliance with requirements of the planning scheme.	100% of planning applications achieve, or conditioned to achieve, compliance with the planning scheme.	Manager Planning and Development	✓	✓	✓	✓
PD6	Monitor building approvals to ensure the application of Council's Floor Heights for Buildings with Habitable Rooms Policy by private certifiers.	100% of new residential building work applications on sites identified as being subject to flood hazard comply with Council's Floor Heights for Buildings with Habitable Rooms Policy.	Manager Planning and Development	✓	✓	✓	✓
WM1	Deliver Waste education and awareness activities to the community.	Relevant information maintained on website - reviewed and updated twice annually. Participation in waste events e.g. National Recycling Week. Waste Education via social media, digital media platforms and print media. Deliver School Education talks and programs.	Coordinator Waste Services	✓	✓	✓	✓

Objective: A Sustainable Environment							
Operational Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	
WM2	Review of Council-generated waste inspection findings and implement a community sample recycling bin analysis.	Review of previous kerb-side analysis to improve waste management practices and recycling across various Council work functions. 50 premises inspected within financial year. Reduction achieved in contamination rates in recycling bins.	Coordinator Waste Services	✓	✓	✓	✓

Objective: Healthy Natural Ecosystems and Resource Management						
Protect and enhance natural ecosystems by implementing responsible resource management, conservation programs, and collaborative partnerships to maintain biodiversity and environmental health.						
<ul style="list-style-type: none"> • Protect and improve water quality and the health of waterways, wetlands, and catchments. • Partner with community groups and organisations to protect, restore, and enhance the Burdekin's natural environment, including environmentally sensitive areas and biodiversity corridors. • Deliver effective waste management programs that support waste reduction, reuse, and recycling in alignment with the North Queensland Waste and Resource Recovery Strategy 2020-2030. • Lead by example in adopting environmental best practices across Council operations, and actively support businesses and residents to embrace environmentally friendly practices. 						
Operational Activities		Accountability		Delivery targets		
Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
PM2 <i>Undertake aquatic weed control in participating Riparian Management Agreement (RMA) waterways in the Shire.</i>	Issue Riparian Management Agreement invoices prior to 28 February 2027. Provide agreement holders with copy of the weed management newsletter with the invoices. Ensure aquatic weed is maintained at a low to medium scattered growth in the participating waterways. Riparian Management Agreement program reviewed. Review includes survey for agreement holders.	Pest Management Supervisor	✓	✓	✓	✓
EPH2 <i>Undertake works identified in the Dune Management Strategy.</i>	Liaise with environmental groups and organisations to plan and undertake work within the dune systems. Expend grant funding in accordance with funding conditions. Seek State Government funding (when available) for Dune works and activities.	Coordinator Environment and Health Projects	✓	✓	✓	✓

Objective: Healthy Natural Ecosystems and Resource Management						
Operational Activities			Accountability			
Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
PM3 <i>Undertake pest plant and animal reduction activities including the development of property biosecurity plans with landowners.</i>	Undertake pest animal and plant activities as described in the Shire Biosecurity Plan. Continue the existing feral animal aerial shoot program based on cluster group areas. Review property biosecurity plans every two years. Participate in weed control projects with stakeholders as required.	Responsible Officer Coordinator Public Health and Environment	✓	✓	✓	✓
PM4 <i>Review, Update, and Implement Council's Biosecurity Plan.</i>	Biosecurity Plan adopted by Council.	Coordinator Public Health and Environment	✓	✓	✓	✓
WM3 <i>Participate in the State Government funded Illegal Dumping Partnership Program.</i>	Successful completion of grant milestone reports. 80% of CRM's completed within timeframe. Continue to develop educational materials as required. Liaise with regional partners to develop and implement a regional illegal dumping prevention strategy.	Coordinator Waste Services	✓	✓	✓	✓

Objective: Healthy Natural Ecosystems and Resource Management						
Operational Activities		Accountability		Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3
WM4	<p>Implement Waste Management Services Contract including Collection Service Specification to ensure Contractor meets performance standards, including -</p> <ul style="list-style-type: none"> - Delivery of new bin services. - Number of missed services. - Response to missed services. - Bin repairs/replacements. - Service complaints. 	<p>Analysis of complaints and compliments received regarding kerbside collections.</p> <p>90% or more of customer requests actioned within agreed timeframes.</p>	Coordinator Waste Services	✓	✓	✓
WM5	<p>Supervise and manage waste and recycling sites to ensure compliance with conditions of the Environmental Authority and improve performance for the Kirknie Landfill, and the Ayr, Home Hill, Giru and Clare Transfer Stations.</p>	<p>Full compliance with audits conducted by Department of Environment and Science.</p> <p>100% compliance with internal inspection and audit program.</p>	Coordinator Waste Services	✓	✓	✓
WM6	<p>Continue environmental monitoring programs at the following sites:</p> <ul style="list-style-type: none"> - Cromarty Landfill (groundwater and surface water); - Legacy Landfill Sites (groundwater); - Kirknie Landfill (groundwater, surface water and landfill gas); - Ayr and Home Hill Transfer Stations green waste runoff (surface water). 	<p>Complete monitoring and reporting as detailed in the monitoring program.</p> <p>Record and analyse monitoring data and revise monitoring programs if required.</p>	Coordinator Waste Services	✓	✓	✓



Our Infrastructure

We provide and advocate for cost-effective infrastructure that supports our quality of life.

Objective: Efficient and Connected Infrastructure Networks

Deliver safe, reliable, and future-ready transport and drainage networks through strategic investment, proactive maintenance, and innovation to support community needs, economic growth, flood resilience and public safety.

- Prioritise road and drainage network renewals and upgrades to improve safety, connectivity, and flood resilience and to enable economic growth.
- Collaborate with government partners to enhance our regional transport networks.
- Promote sustainable infrastructure solutions to improve efficiency and reduce environmental impact.
- Promote the expansion of digital connectivity to enable business growth, innovation, and community access to services.

Ref	Operational Activities		Accountability	Delivery targets			
	Targeted Activities	Measure		Q1	Q2	Q3	Q4
TS1	Complete Transport Infrastructure Development Scheme (TIDS) program in accordance with Roads and Transport Alliance requirements.	100% of TIDS funding claimed by 30 June 2027. Prioritisation of construction projects to achieve 100% expenditure.	Director Infrastructure Planning and Environmental Services				✓
TS2	Complete Roads to Recovery Program in accordance with Australian Government requirements.	100% of Roads to Recovery funding claimed by 30 June 2027.	Director Infrastructure Planning and Environmental Services				✓

Objective: Sustainable Water Resources							
Manage and enhance water resources through sustainable practices, infrastructure upgrades, and innovative solutions to ensure reliable, high-quality water and wastewater services.							
<ul style="list-style-type: none"> Enhance water security and protect and improve water quality. Improve water and sewerage network reliability and efficiency through planned infrastructure renewals and upgrades. 							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
WW1	Implement approved Drinking Water Quality Management Plan.	Maintain strict compliance with water quality testing matrix and continued implementation of water safety improvement initiatives. 100% completion of verification monitoring program and 98% compliance with rolling annual E.coli value (each relevant scheme).	Manager Water and Wastewater	✓	✓	✓	✓
WW2	Maintain strict compliance with the PFAS Management Plan, including adherence to the prescribed testing matrix and ongoing implementation of PFAS risk mitigation and management initiatives.	100% completion of the verification monitoring program as outlined in the plan.	Manager Water and Wastewater	✓	✓	✓	✓
WW3	Maintain strict compliance with environmental licence conditions utilising Councils' site-based management plan, including all required water quality monitoring matrices. Ensure ongoing implementation of environmental risk management and improvement initiatives.	100% compliance of Council's Receiving Environment Verification Monitoring program.	Manager Water and Wastewater	✓	✓	✓	✓
WW4	Ensure operational responsiveness and departmental performance of the Water and Wastewater team aligns with Council's Customer Service Charter and agreed service timeframes.	Quarterly analysis of compliments versus formal complaints received with a target of 5:1 compliments to complaints. 90% or more of customer requests completed within target timeframes.	Manager Water and Wastewater	✓	✓	✓	✓

Objective: Sustainable Water Resources		Delivery targets					
Ref	Operational Activities	Accountability	Q1	Q2	Q3	Q4	
WW5	Enhance the existing Sewerage Condition Assessment program (Clean and Camera) with the addition of Smoke Testing. In 2026/2027 continue to condition assess the sewer network and identify areas for maintenance.	100% completion of planned condition assessment for 2026/2027.	Manager Water and Wastewater	✓	✓	✓	✓
Objective: Vibrant Community Assets		Provide well-maintained, accessible, and multi-purpose community assets that support recreational, cultural, and social activities and enhance community wellbeing.					
<ul style="list-style-type: none"> Implement the Asset Management Strategy and Roadmap. Plan, build and maintain infrastructure that enhances and extends the life of community assets. Develop and implement strategic infrastructure plans to inform the decision-making process when planning for future infrastructure renewal and enhancements. 							
Ref	Operational Activities	Accountability	Q1	Q2	Q3	Q4	
TS3	Complete asset inspections in accordance with inspection program.	Measure Asset inspection program completed by 31 March 2027.	Manager Technical Services		✓		
TS4	Complete asset capitalisations in a timely manner.	60% of projects capitalised within three months after financial completion with 90% or more capitalised within six months of financial completion.	Manager Technical Services	✓	✓	✓	
TS5	Complete asset valuation reviews including desktop reviews for Buildings, Land and Improvements, Other Assets, Sewerage and Water supply and comprehensive valuation of Transport and Drainage.	Review to be completed by Council Officers by 30 April 2027. Valuations completed by 30 April 2027.	Manager Technical Services			✓	
TS6	Completion of assigned Asset Management Roadmap tasks.	Strategic Asset Management Plans for Transport, Drainage, Water Supply and Sewerage reviewed by 31 May 2027.	Director Infrastructure, Planning and Environmental Services			✓	
OPW1	Implement Annual Works Program as adopted within the financial year considering revisions required to accommodate externally funded projects and/or natural disasters.	85% of Works completed at end of financial year, including dollar value.	Manager Operations; Works Overseer	✓	✓	✓	

Objective: Vibrant Community Assets									
Operational Activities		Accountability				Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4		
FAC2	Coordinate and manage major facilities management projects and asset management plans as required and in line with agreed strategic outcomes.	Project Plans identified and drafted with appropriate project management resources for all major projects. Asset management plans defined for major Council facilities.	Facilities Management Coordinator	✓	✓	✓	✓		
SP2	Deliver capital works upgrades at the Home Hill Swimming Pool.	Projects completed on time and within budget.	Manager Environmental and Health Services	✓	✓	✓	✓		
TS7	Develop and monitor Annual capital delivery program.	Capital delivery program regularly monitored through monthly Capital Project Control Group meetings, with at-risk projects escalated to Council for advice on delivery or budget concerns in a timely manner.	Director Infrastructure, Planning and Environmental Services.	✓	✓	✓	✓		
TS8	Develop 5 and 10 year roadworks and drainage capital works program.	Programs adopted by Council By 30 March 2027.	Manager Technical Services			✓			
PD7	Finalise Local Government Infrastructure Plan (LGIP) ready for review and approval by the State.	Target submission to State by December 2026.	Manager Planning and Development	✓	✓				
PD8	Identify additional residential and industrial land opportunities and reflect in the planning scheme or North Queensland Regional Plan.	Identify relevant land opportunities in planning frameworks by June 2027.	Manager Planning and Development	✓	✓	✓	✓		

Objective: Well Planned Communities							
Support the development of liveable, connected, and sustainable communities through strategic land use planning, infrastructure delivery, and responsive development assessment.							
<ul style="list-style-type: none"> • Support strategic projects that will contribute to liveability and economic growth in the Burdekin. • Review land supply and uses to meet community and business needs. • Design facilities that are adaptable and inclusive with consideration of the needs of all residents. • Implement the Sport and Recreation Strategy and provide innovative facilities that meet the current and future needs of our community. • Protect and improve the resilience of assets by utilising betterment programs and implementing flood and disaster mitigation strategies. 							
		Operational Activities		Accountability		Delivery targets	
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
CG4	<i>Coordinate and project manage Council's external funding applications.</i>	100% of applications for identified grant opportunities submitted on time. 100% of acquittals submitted accurately and on time.	Director Corporate and Community Services; Grants and Property Officer	✓	✓	✓	✓



Our Organisation

We deliver positive outcomes for our community through ethical, transparent, and financially sustainable decision-making.

Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
CS1	Deliver professional customer service to internal and external customers.	Minimum 80% service level - all calls answered within 20 seconds. Less than 5% of calls abandoned. Less than 5% error rate in call codes.	Customer Service Centre Coordinator	✓	✓	✓	✓
CV5	Annual consultation and survey of local user groups (Hirers) to understand customer expectations/satisfaction to ensure Cultural Venues remain relevant into the future.	Identify key (targeted) local hirers. One-on-one meetings completed. Report on findings delivered to Council. >85% overall satisfaction level from hirers.	Cultural Venues Manager			✓	
OPW2	Ensure operational responsiveness and departmental conduct (operations - works) aligns with Council's Customer Service Charter and agreed service timeframes.	Quarterly analysis of compliments versus formal complaints received with a target of 10:1 compliments to complaints. 90% or more of customer requests completed within target timeframes.	Manager Operations	✓	✓	✓	✓

Objective: Engaged Community Stakeholders

Achieve better outcomes through open communication, collaboration, and opportunities for participation in decision-making.

- Strive for excellence in customer service to our external and internal customers.
- Undertake meaningful community engagement, through Community Advisory Groups and other engagement methods to encourage diverse community participation and feedback.
- Be responsive and proactive in providing information to keep the community informed.
- Foster co-operative and collaborative partnerships on matters of regional, state, and national importance.
- Through strong leadership and advocacy demonstrate Council's strategic direction to government, business, and the community.

Objective: Engaged Community Stakeholders		Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4		
PG3	Ensure operational responsiveness and departmental performance of the parks and gardens team aligns with Council's Customer Service Charter and agreed service timeframes.	Quarterly analysis of compliments versus formal complaints received with a target of 10:1 compliments to complaints. 90% or more of customer requests completed within target timeframes.	Parks Coordinator	✓	✓	✓	✓		
ED10	Facilitate meetings of the Economic Advisory Group and implement agreed recommendations as endorsed by Council.	Minutes presented to Council.	Economic Development Coordinator	✓	✓	✓	✓		
CD8	Engage with a diverse range of community stakeholders to strengthen community connection through the delivery of at least one face-to-face engagement session or forum in a central location.	Number of actions implemented. Number of participants and diversity of stakeholder representation. Evidence of Council action in response to community input.	Manager Community Services		✓		✓		
TS9	Assess items identified by the Burdekin Road Safety Advisory Committee.	100% of recommendations from advisory group reviewed by management to determine applicability and key recommendations brought to Council for decision and appropriate implementation plan developed within three months.	Manager Technical Services	✓	✓	✓	✓		
MC03	Facilitate the production of corporate publications including the Annual Report and Annual Budget documents.	100% compliance with statutory obligations.	Media and Communications Officer	✓	✓	✓	✓		
MC04	Produce community updates, prepare internal staff communications via the staff intranet, and develop other material as required by the Executive Leadership Team and Senior Leadership Group.	Internal staff communications are published via the Council staff intranet as required. All communications are prepared and distributed within appropriate timeframes.	Media and Communications Officer	✓	✓	✓	✓		
MC05	Improve disaster preparedness and emergency response communications by ensuring multi-channel distribution and community readiness.	Annual review and testing of disaster communication protocols.	Media and Communications Officer.		✓				

Objective: Engaged Community Stakeholders						
Operational Activities		Accountability		Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3
EXC1	Develop and maintain effective regional partnerships through membership of relevant regional bodies including the North Queensland Regional Organisation of Councils (NQROC) and Townsville Enterprise Ltd (TEL).	Participate in activities of NQROC and relevant sub-committees. Key outcomes identified in Service Level Agreement with Townsville Enterprise Ltd.	Chief Executive Officer, Economic Development Coordinator	✓	✓	✓
OPW3	Deliver Road Maintenance Performance Contract (RMPC) in accordance with requirements and within budget.	Contract obligations fulfilled within budget.	Manager Operations	✓	✓	✓
OPW4	Achieve a satisfactory external audit of the Road Maintenance Performance Contract from the Department of Transport and Main Roads.	95% compliance against Key Performance Indicators.	Manager Operations	✓	✓	✓
EXC2	Facilitate internal and external training opportunities with key regulatory and advisory bodies to support ongoing Councillor training activities as required.	Relevant education and training activities provided as required.	Chief Executive Officer	✓	✓	✓
MIC06	Strengthen community trust and awareness by proactively communicating Council's key advocacy efforts, funding applications, decisions, and major projects.	Advocacy activities and major Council initiatives are shared with the community through appropriate communication channels.	Media and Communications Officer	✓	✓	✓
CG5	Manage Council's Corporate Policy Program.	95% of policies that are due for review, are reviewed within the agreed timeframes.	Senior Governance Officer	✓	✓	✓
PD9	Facilitate prelodgement meetings with developers to support and encourage economic growth opportunities for the Burdekin Shire whilst balancing planning and environmental outcomes and community expectations.	Target prelodgement meetings or advice for 75% of development applications received.	Manager Planning and Development	✓	✓	✓
PD10	Provide timely responses to all plumbing and drainage related customer requests, including trade waste and backflow prevention.	95% of plumbing and drainage customer requests are responded to within five business days.	Manager Planning and Development	✓	✓	✓

Objective: Transparent and Accountable Governance		Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4		
<p>Uphold the highest standards of governance by promoting transparency, ethical decision-making, and accountability in all Council activities.</p> <ul style="list-style-type: none"> • Demonstrate open and transparent decision-making, leadership and financial management. • Pursue excellence in financial management. • Responsibly manage Council's financial position to ensure sustainability. • Implement effective governance frameworks. • Undertake regulatory responsibilities in accordance with legislative obligations 									
CG6	Co-ordinate Council's Complaints Management System in accordance with the adopted Complaints Management Policy and process and facilitate the provision of information to external authorities (QAO, Queensland Ombudsman, Queensland Police, etc) as required.	100% compliance with Council's adopted Complaints Management Process.	Senior Governance Officer	✓	✓	✓	✓		
CG7	Provide access to Council documents in accordance with the Right to Information Act and Information Privacy Act.	100% of applications for information are processed in accordance with legislative timelines.	Governance and Property Officer	✓	✓	✓	✓		
CG8	Coordinate the Internal Audit function including the annual review of the Internal Audit Plan by the Audit and Risk Committee.	Internal audits are delivered in accordance with adopted internal audit plan and within budget. Agreed management action items from internal audit implemented and reported to Audit and Risk Committee.	Director Corporate and Community Services; Senior Governance Officer	✓	✓	✓	✓		
FM1	Co-ordinate/provide information for external audit projects undertaken by Queensland Audit Office.	Timeliness of response to Queensland Audit Office requests and results of audits if applicable.	Manager Financial Services	✓	✓	✓	✓		
R1	Ensure customer requests regarding rates are actioned in a timely manner.	Customer Request Summary Report Resolution % > 95%.	Revenue Coordinator	✓	✓	✓	✓		
FM2	Prepare and deliver Council budgets (including revised budgets) in accordance with statutory requirements.	Council budget prepared and presented to Council by 30 June 2027.	Manager Financial Services		✓	✓	✓		

Objective: Transparent and Accountable Governance									
Operational Activities		Accountability				Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4		
FM3	Report actual performance against budget to Council monthly.	Monthly reports prepared and submitted in accordance with agenda deadlines.	Manager Financial Services	✓	✓	✓	✓		
R2	Maximise recovery of overdue rates and charges, in accordance with Council's Rates and Charges Recovery Policy with an emphasis on more timely follow up action on overdue rates from Reminder Notices through to Sale of Land for Arrears of Rates.	Rates arrears at 30 June 2027 not to exceed 5% of the total rates levy for 2026/2027. Greater than 95% of reminder notices issued within 15 working days after due date for rates.	Revenue Coordinator	✓	✓	✓	✓		
EXP1	Administer accounts payable and contract register.	90% of invoices paid in accordance with Council's standard terms and conditions or contract conditions.	Expenditure Services Coordinator	✓	✓	✓	✓		
CG9	Coordinate Council's insurance program to manage risks associated with Council operations and assets.	100% of insurance products reviewed and insurance renewals submitted on time. Timely response to all insurance claims and enquiries.	Governance and Property Officer	✓	✓	✓	✓		
FM4	Coordinate and submit 10 year financial forecast to Local Government Department.	Submission by 31 August 2026.	Financial Management Coordinator	✓					
FM5	Maximise recovery of outstanding sundry debtors.	Less than 15% of sundry debtors outstanding at 90 days.	Financial Management Coordinator	✓	✓	✓	✓		
R3	Issue timely and accurate rates and charges notices.	Half yearly notices and supplementary notices issued within agreed timeframes with less than 10 instances of incorrect notices issued.	Revenue Coordinator	✓	✓	✓	✓		
EXP2	Maximise earnings on cash holdings.	Investments placed in accordance with the investment policy guidelines to maximise interest earnings.	Manager Financial Services	✓	✓	✓	✓		

Objective: Transparent and Accountable Governance							
Operational Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
TS10	Implementation of Council fleet renewal program - ordered, delivered and program developed.	80% of fleet items ordered by 31 December 2026. 90% of fleet items delivered by 30 June 2027. Future renewal program developed by 30 April 2027.	Manager Technical Services	✓	✓	✓	✓
EXC3	Continue to manage risks effectively through ongoing improvements to Council's Enterprise Risk Management systems.	Conduct annual risk register reviews. Oversight and testing of Council's Business Continuity Plans. Regular risk briefings provided to Audit and Risk Committee.	Chief Executive Officer; Senior Governance Officer	✓	✓	✓	✓
CG10	Monitor and review Fraud and Corruption Control Plan for legislative and regulatory changes.	Annual Review of Fraud and Corruption Risks. Monitor other ongoing prevention and response activities as necessary. Training provided to all workers on the Code of Conduct for Workers.	Director Corporate and Community Services; Senior Governance Officer		✓		✓
CG11	Actively review and update Council's Delegations Register.	Registers are updated within two months of LGAQ updates.	Director Corporate and Community Services; Senior Governance Officer				✓
CG12	Implement Council's Business Continuity program including completion of testing activities as per the adopted testing strategy and schedule.	BCP Test conducted in accordance with adopted testing strategy and schedule. Relevant amendments to BCPs applied.	Senior Governance Officer		✓		✓
CG13	Monitor and implement relevant initiatives in response to the Information and Privacy Legislation Act (IPOLA) reforms, including mandatory notification of data breaches (MNDB).	Participate in relevant IPOLA training. Prepare relevant internal procedures and operational standard. Provide information to internal stakeholders as required.	Senior Governance Officer	✓	✓	✓	✓

Objective: Transparent and Accountable Governance							
Operational Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	
IM2	Conduct a comprehensive review of information operational standards and guidelines on a biennial basis, ensuring updates align with evolving regulatory requirements and industry best practices.	Operational standards and guidelines for data governance, storage, and accessibility reviewed and targeted training provided as necessary.	Information Management Coordinator	✓	✓	✓	✓
IM3	Ensure the secure management of Council records by classifying and registering daily correspondence in the records management system.	Ensure daily correspondence is accurately recorded in the records management system within 48 working hours of receipt, in accordance with established documentation standards.	Information Management Coordinator	✓	✓	✓	✓
IM4	Strengthen information governance by actively maintaining a centralised information asset register which provides a single, authoritative view of what information the Council holds, where it is located, who is responsible for it, and how it is used.	Work proactively with all Council sections to identify, classify, and document their digital and physical information assets - assessing business value, sensitivity, risk, and compliance requirements - and record them in the organisation's centralised Information Asset Register (IAR).	Information Management Coordinator	✓	✓	✓	✓
IM5	Strengthen organisational records management capability and compliance by implementing the updated Records Governance Policy incorporating Queensland State Archives (QSA) Mandatory Standards.	Investigate, plan, and implement the required changes to meet QSA Mandatory Standards 1 and 2, ensuring policy alignment, operational integration, and organisation wide compliance.	Information Management Coordinator	✓	✓	✓	✓
IM6	Strengthen Cyber Security and Access Controls and implement robust cyber security protocols to protect sensitive data from unauthorised access, breaches, and cyber threats.	Deliver periodic reports to the Audit and Risk Committee. Facilitate a penetration test, phishing simulation, and cyber incident response test to proactively identify and address cyber weaknesses and vulnerabilities. Deliver continuous cyber security training and awareness with at least 90% annual employee participation rate.	Information Management Coordinator	✓	✓	✓	✓

Objective: Transparent and Accountable Governance							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	
IM7	Engage with individual teams to identify causes of registration delays, address training gaps, and provide targeted support to improve timely and accurate document registration.	Engage with individual teams to identify and address document registration challenges, provide targeted training and support to improve timely and accurate document registration, and deliver quarterly reports on registration activity with the expectation of demonstrating an upward trend over time, subject to business demand.	Information Management Coordinator	✓	✓	✓	✓
SQ1	Develop an all of Council Internal Quality Audit Program to ensure compliance with ISO9100.	Development of an Internal Quality Audit Program recommending two internal quality audits to be conducted each quarter.	Safety and Quality Coordinator	✓	✓	✓	✓
SQ2	Maintain Council's Quality Management System certification.	Complete external audits and meet compliance requirements within agreed timeframes. Implement action items within agreed timeframe - measured by percentage completed.	Safety and Quality Coordinator	✓	✓	✓	✓
EXP3	Administer financial delegations.	Monthly review of the financial delegations register for accuracy.	Expenditure Services Coordinator	✓	✓	✓	✓
AM4	Conduct a review of Council's Local Laws.	Adoption of amended local laws by Council.	Coordinator Environment and Health Projects	✓	✓	✓	✓
EXC4	Coordinate and provide administrative support for Council's statutory meetings and deliver accurate and timely minutes of meetings.	Accurate, complete and timely minutes published to website within five days of each statutory Council meeting. Minutes to comply with requirements of Local Government Regulation 2012.	Executive Coordinator	✓	✓	✓	✓
CG14	Coordinate Council's Public Interest Disclosure Investigations and Training.	100% of complaints assessed against Public Interest Disclosure criteria. 100% of new employees to receive PID awareness in induction training.	Senior Governance Officer	✓	✓	✓	✓

Objective: Transparent and Accountable Governance							
Ref	Operational Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
FM6	Prepare and deliver draft annual Financial Statements in accordance with legislative and accounting standards requirements and within the agreed external audit plan timeframes.	Presentation of Financial Statements within the agreed external audit plan timeframes. Accurate proposed Financial Statements can be measured based on Audit and Risk Committee and external auditor queries.	Manager Financial Services	✓			✓
FM7	Facilitate external audit of Burdekin Shire Council as required by and in co-operation with the Queensland Audit Office (QAO) and their contracted auditor Crowe.	Feedback from external auditor on performance of audit process. As per the agreed external audit plan.	Manager Financial Services	✓			✓
FM8	Coordinate and complete the annual Local Government Comparative Data Return.	Submission by the target date. Accuracy can be measured by queries from the department.	Financial Management Coordinator	✓	✓	✓	✓
FM9	Prepare and lodge all necessary statutory/legislative returns.	Returns to be lodged by 30 June 2027.	Financial Management Coordinator	✓	✓	✓	✓
R4	Maintain the property and rating database to ensure a high level of accuracy.	Less than 10 instances of errors in rating data brought to the attention of Council.	Revenue Coordinator	✓	✓	✓	✓
R5	Ensure accurate and timely Emergency Management Levy, Rural Fire Brigade Charge and State Government Pensioner Subsidy claims and payments.	Returns and payments submitted in accordance with State Government requirements.	Revenue Coordinator	✓	✓	✓	✓
PS1	Establish and maintain an approved contractor listing for private plant hire and traffic control providers through a formal tender process (2026–2029), including annual refreshes to update pricing, scope and supplier participation.	Approved contractor listing established by 1 August 2026 following compliant tender process. Annual refresh process completed each year of the contract period, with updated supplier information (pricing, plant items, compliance) published within agreed timeframes. 100% of suppliers on the listing meet required insurance and licensing compliance at time of inclusion.	Procurement Coordinator;	✓	✓	✓	✓

Objective: Transparent and Accountable Governance							
Operational Activities		Accountability			Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
EPH3	<p>Undertake regulatory responsibilities under State legislations: Food Act 2006, Public Health (Infection Control for Personal Appearance Services) Act 2003, Public Health Act 2005.</p> <ol style="list-style-type: none"> 1. Processing and issuing new licenses. 2. Regular annual inspections. 3. Risk-based enforcement action to achieve compliance. 4. Annual renewal of licenses. 	<p>Ensure the timely and accurate processing and issuing of new licenses.</p> <p>Undertake annual inspections with 100% of non compliances addressed as per standard procedure.</p> <p>Undertake enforcement as per Council's risk matrix to achieve compliance.</p> <p>Annual renewal of food and PAS licenses - notices sent by 1 July, licenses issued by 31 August.</p> <p>Annual renewal of all other licences - notices sent by 30 April, licences issued by 31 August. 80% of CRM's responded to within adopted timeframes.</p>	Environmental Health Officer	✓	✓	✓	✓
EPH4	Provide Environmental and Health Assessments for relevant Development Applications in accordance with legislative requirements.	Provide timely environmental and health conditions to planning applications.	Environmental Health Officer	✓	✓	✓	✓
ICT1	Coordinate the design, acquisition, configuration, maintenance and management of ICT hardware infrastructure.	<p>Budgeted operational hardware projects delivered in accordance with budget and agreed timeframes (Computer renewal program, photocopier renewal program).</p> <p>Budgeted capital hardware projects delivered in accordance with budget and agreed timeframes</p>	Manager Client Services	✓	✓	✓	✓
ICT2	Provide quality ICT services to internal customers, including timely resolution of customer requests.	90% helpdesk requests responded to and resolved in accordance with agreed service levels.	Manager Client Services	✓	✓	✓	✓
ICT3	Implement initiatives in accordance with the adopted 5-year ICT Strategy	Key projects and initiatives are delivered in accordance with roadmap and action plan. Provide quarterly reports to ELT, the ICT Steering Committee, and Council.	Manager Client Services	✓	✓	✓	✓

Objective: Transparent and Accountable Governance							
Operational Activities		Accountability		Delivery targets			
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	
SQ3	Management, maintenance and reporting of the Sky Trust System as the primary repository for Safety information.	Development, monitoring and distribution of a corrective actions register, to enhance compliance with best practice in relation to closing out of all incidents and injuries. 90% or greater compliance.	Safety and Quality Coordinator	✓	✓	✓	✓
PS2	Implement agreed management action items from the BDO Internal Audit for Inventory Management (June 2024).	Actions implemented and reports provided in a timely manner to Audit and Risk Committee.	Purchasing and Stores Supervisor	✓	✓	✓	✓
PS3	Participate in a CIA Supply Chain Health Check and introduce improvements as identified.	Actions implemented and feedback provided to supervisors.	Purchasing and Stores Supervisor	✓	✓	✓	✓
PS4	Implement agreed management action items from the BDO Internal Audit for Procurement and Contract Management (December 2025).	Actions implemented and reports provided in a timely manner to the Audit and Risk Committee.	Manager Financial Services	✓	✓	✓	✓
PR1	Implement agreed management action items from the BDO Internal Audit for Capital Program Delivery and Management Review (June 2026)	Actions implemented and reports provided in a timely manner to the Audit and Risk Committee.	Director Infrastructure, Planning and Environmental Services	✓	✓	✓	✓

Embrace Technology							
Leverage technology and innovation to enhance service delivery, improve business processes, and create more efficient and connected communities.							
<ul style="list-style-type: none"> Support and improve Council's operational performance through the delivery of innovative, efficient, and effective ICT solutions. Through digital platforms, improve access to information. 							
Ref	Operational Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
TS11	Expand Technology One Field App Module for use in additional two asset classes.	By 30 June 2027.	Manager Technical Services			✓	
MC07	Manage, monitor and promote Council's social media platforms as an effective community information and engagement tool.	Council social media platforms are actively maintained with original news and information updates. Community awareness campaigns are developed and delivered to support Council priorities each year.	Media and Communications Officer.	✓	✓	✓	✓
TOU6	Enhance online presence including the Visit Burdekin website, destination events calendar and Tourism Social Media Platforms.	5% increase in hits and likes on sites.	Economic Development and Tourism Officer				✓
ICT4	Transition Technology One Property and Rating Module to CiAnywhere.	Milestones delivered in accordance with Project Delivery Plan and budget.	Manager Client Services	✓	✓	✓	✓

Objective: An Enviable Organisational Culture that Actively Demonstrates Our Values							
Cultivate a positive workplace culture where collaboration, respect, and excellence are championed, aligning organisational behaviours with Council's core values.							
<ul style="list-style-type: none"> Develop a cost-effective, adaptable, and capable workforce, with effective leadership and management capability to implement our vision. Provide training and development opportunities to meet organisational needs. Protect the health and safety of employees and community members through the implementation of an effective Health and Safety Management System. Develop and implement a strategic workforce plan to advance Council's recruitment, onboarding, career mapping and succession planning activities. Implement the Staff Culture Review 							
Operational Activities			Accountability		Delivery targets		
Ref	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
EXC5	Undertake effective planning and coordination of Council programs and operations through the Senior Leadership Group.	Regular meetings of Executive Leadership Team (ELT) and Senior Leadership Group (SLG). Level of planning and coordination of Council operations across Departments.	Chief Executive Officer, Director of Corporate and Community Services, Director of Infrastructure, Planning and Environmental Services	✓	✓	✓	✓
TR1	Develop and maintain the 2026/2027 Training Plan and ensure that skills and qualifications required by legislation are maintained/updated.	Reported quarterly - 95% training compliance for new and renewed qualifications and skills in accordance with position requirements and legislation.	People and Culture Manager	✓	✓	✓	✓
TR2	Facilitation of traineeships, apprenticeships and work experience opportunities.	Report on number of trainees appointed in line with proposed budgetary limitations. Report on number of apprentices appointed annually. Report on additional or new Cadets and/or Graduates appointed. Report on number of work experience students.	People and Culture Manager	✓	✓	✓	✓

Objective: An Enviable Organisational Culture that Actively Demonstrates Our Values									
Ref	Operational Activities		Measure	Accountability	Responsible Officer	Delivery targets			
	Targeted Activities	Operational Activities				Q1	Q2	Q3	Q4
IM7	Deliver systematic ongoing Recordkeeping Awareness training and records management system training for all employees to ensure recordkeeping is supported at all levels of Council.		100% of new employees receive awareness training as part of their induction. 100% of new employees using the records management system are trained within three months of employment.	Information Management Coordinator	✓	✓	✓	✓	
TR3	Coordinate Council's corporate training and employee professional development initiatives.		Report on current operational expenditure for training in line with predicted forecasted budget.	People and Culture Manager	✓	✓	✓	✓	
PC1	Manage work-related injuries including the facilitation of workers compensation claims and return to work programs.		100% of workers' compensation claims recorded and managed in accordance with Council policies and procedures. Report on number and status of new and existing cases each quarter.	People and Culture Manager	✓	✓	✓	✓	
SQ4	Development and adoption of Councils Annual Work Health and Safety Plan.		Monitor and report on Councils monthly tasks and actions in accordance with the Annual Work Health and Safety Plan. Percentage completed.	Safety and Quality Coordinator	✓	✓	✓	✓	
SQ5	Develop and roll out a successful and engaging Safe Work Month Program for all employees.		Development of the Safe Work Month Program and successful facilitation of planned activities. 80% engagement of employees over Safe Work Month.	Safety and Quality Coordinator	✓	✓	✓	✓	
OPW5	Nett reduction in number of WHS incidents involving property damage by Works Staff. Benchmark established from 2025/2026 Sky Trust reporting.		Reduction in number of WHS incidents involving property damage compared to prior year.	Manager Operations	✓	✓	✓	✓	

Objective: An Envable Organisational Culture that Actively Demonstrates Our Values							
Ref	Operational Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
OPW6	Operations - Works Record of non-compliance against Site Safety Checklists.	Improve on established WHS non-compliance benchmark for internal project audits. Conduct at least one internal site audit of all Capital Works projects and measure instance of non-compliance against Site Safety Plan and Traffic Management Plan.	Manager Operations	✓	✓	✓	✓
PG4	Nett reduction in number of WHS incidents involving property damage by Parks and Gardens Staff. Benchmark established from 2025/2026 Sky Trust reporting.	Reduction in number of WHS incidents involving property damage compared to prior year.	Manager Operations; Parks Coordinator; Supervisor - Parks	✓	✓	✓	✓
PG5	Parks and Gardens Record of non-compliance against Site Safety Checklists. Establish benchmark performance from prior year with a view to continuous improvement in following years.	Establish a WHS non-compliance benchmark for internal project audits. Conduct at least one internal site audit of all Capital Works projects and measure instance of non-compliance against Site Safety Plan and Traffic Management Plan.	Manager Operations; Parks Coordinator; Supervisor - Parks	✓	✓	✓	✓
WW7	Water and Wastewater Record of non-compliance against Site Safety Checklists.	100% Compliance with completion of SWMS and Permit to Work Documentation. Commitment to complete one site safety audit monthly.	Manager Water and Wastewater	✓	✓	✓	✓

Objective: An Envable Organisational Culture that Actively Demonstrates Our Values							
Ref	Operational Activities		Accountability		Delivery targets		
	Targeted Activities	Measure	Responsible Officer	Q1	Q2	Q3	Q4
PC2	<p>Deliver workforce data reports that meet Council's requirements and highlights workforce trends to inform workforce planning.</p>	<p>Reports prepared and presented according to agreed reporting timetable to meet strategic and operational needs.</p> <p>Annual Workforce Data Report (due 1 March).</p> <p>Quarterly People and Culture Report (due 30 April, 31 July, 30 September, 31 January).</p> <p>Six Monthly Leave Report as at April and October (due May - Council Meeting and November - SLG only).</p>	People and Culture Manager	✓	✓	✓	✓
PC3	<p>Implement the Workforce Plan to address skill shortages and mitigate "single points of failure" within the organisation, enabling the Council to attract, retain, and strategically plan for the future workforce.</p>	<p>Report on progress of actions identified by the ELT and any new initiatives.</p>	People and Culture Manager	✓	✓	✓	✓
EXC7	<p>Continue to implement initiatives designed to improve organisational culture through the adopted Action Plan.</p>	<p>Action Plan initiatives implemented in accordance with budget and agreed timeframes.</p>	Chief Executive Officer	✓	✓	✓	✓
PC4	<p>Manage Council's People and Culture functions including employee relations, compliance, compensation and benefits, and all other employee related matters.</p>	<p>Report on the status of recruitment for the quarter.</p> <p>Report on any other non business as usual (BAU) projects or program incentives.</p>	People and Culture Manager	✓	✓	✓	✓

Revenue Statement 2026/27

A. GENERAL RATES – OVERVIEW

In accordance with section 94(1)(a) of the *Local Government Act 2009* and section 80(1) of the *Local Government Regulation 2012*, Council will levy differential general rates on all rateable land within the Shire.

For the 2026/2027 financial year, Council has determined that it will, in accordance with section 81 of the *Local Government Regulation 2012*, adopt twenty-one (21) differential categories.

In making general rates, Council raises an amount of revenue it sees as being appropriate to maintain and improve assets and provide services to the Shire as a whole. In deciding how that revenue is raised, Council takes into account the following factors –

- the use of the land and the economic value of that use;
- the location of the land;
- the level of services provided to that land;
- the access that the land has to services; and
- the rateable value of land, including the potential for the land to produce income.

The annual valuation made by the Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development of all lands in the Shire shall have force and effect for the period of twelve (12) months commencing on 1 July 2026.

Council determines that a method of differential general rating be applied to all rateable land in the Shire on the bases set out hereunder.

B. DIFFERENTIAL GENERAL RATING CATEGORIES

In accordance with section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised, the description of those categories and the method by which land is to be identified and included in its appropriate category is set out in the following table.

Category	Description	Identification
A – Residential	Land which is used or intended to be used for residential purposes.	Land with land use codes 01, 02, 04-06, 08, 09 and 72 and/or a property type of Urban Residential or Urban Vacant and as identified by the CEO, but excluding the following properties with assessment numbers: 1872, 3085, 3094, 3097, 3100, 3112, 6214, 6215, 6220, 6221, 6781, 6782, 11093 to 11096, 12390, 12391, 12580 to 12594, 15251, 15252, 15767 and 15768.
A1 – Rural Residential	Land which is used or intended to be used for rural residential purposes.	Land with land use codes 01, 02, 04-06, 09 and 72 and/or a property type of Rural Residential or Rural Vacant and as identified by the CEO.
A2 – Multi Unit Dwellings <2 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings <2 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
A3 – Multi Unit Dwellings 3-4 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings 3-4 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.

Category	Description	Identification
A4 – Multi Unit Dwellings 5-7 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings 5-7 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
A5 – Multi Unit Dwellings >7 Flats	Land which is used or intended to be used for residential purposes – multi unit dwellings >7 flats.	Land with land use code 03 and/or a property type of Urban or Rural Residential and as identified by the CEO.
B – Commercial and Industrial	Land used, or intended to be used, for commercial and/or industrial purposes other than land included within category B1 or B2.	Land with land use codes 07, 10-59, 90, 92, 96-97 and 99 and as identified by the CEO, and including the following properties with assessment numbers: 1872, 3085, 3094, 3097, 3100, 3112, 6214, 6215, 6220, 6221, 6781, 6782, 11093 to 11096, 12390, 12391, 12580 to 12594, 15251, 15252, 15767 and 15768.
B1 – Shopping Centre	Land used, or intended to be used, for the purposes of a shopping centre, or as a part of a shopping centre, having a gross floor area greater than 4,000 square metres, and on-site car parking for more than 80 vehicles.	Land with land use code 16 and as identified by the CEO.
B2 – Shopping Complex	Land used, or intended to be used, for the purposes of a shopping centre, or as a part of a shopping centre, having a gross floor area greater than 2,000 square metres, and on-site car parking for more than 24 vehicles but less than 81 vehicles.	Land with land use codes 14 or 16 and as identified by the CEO.
C – Grazing and Livestock	Land used for the purposes of grazing or livestock.	Land with land use codes 60-69, 85-87 and 89 and as identified by the CEO.
D – Sugar Cane	Land used for the purposes of growing sugar cane.	Land with land use code 75 and as identified by the CEO.
E – Rural (Other) – less than 20 hectares	Land used for rural purposes, other than land included in category C or D, with an area of less than 20 hectares.	Land with land use codes 70-71, 73-74, 76-84, 88, 93-94 and as identified by the CEO.
E1 – Rural (Other) – 20 hectares or more	Land used for rural purposes, other than land included in category C or D, with an area of 20 hectares or greater.	Land with land use codes 70-71, 73-74, 76-84, 88, 93-94 and as identified by the CEO.
F – Sugar Milling	Land used, or intended to be used, for the purposes of sugar milling, including land used in connection or in association with sugar milling.	Land identified by the CEO.
G1 – Water (less than 10 hectares)	Land used, or intended to be used, for the extraction, storage, delivery, transport or drainage of water, with an area of less than 10 hectares.	Land with land use code 95 and as identified by the CEO.
G2 – Water (10 hectares or more)	Land used, or intended to be used, for the extraction, storage, delivery, transport or drainage of water, with an area of 10 hectares or greater.	Land with land use code 95 and as identified by the CEO.

Category	Description	Identification
H1 – Solar Farms – 40MW – 90MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity not lower than 40MW but equal to or less than 90MW.	Land with land use code 91 and as identified by the CEO.
H2 – Solar Farms – 91MW – 250MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity not lower than 91MW but equal to or less than 250MW.	Land with land use code 91 and as identified by the CEO.
H3 – Solar Farms – >250MW	Land used, or intended to be used, in whole or in part, for the purposes of a solar farm, with an approved output capacity greater than 250MW.	Land with land use code 91 and as identified by the CEO.
H4 – Electricity and Telecommunications Infrastructure	Land used, or intended to be used, in whole or in part, for the purposes of transformers, electricity substations, communication facilities and telephone exchanges.	Land with land use code 91 and as identified by the CEO.
I – Other	Land not otherwise categorised.	Land identified by the CEO.

The land use codes referred to under the “Identification” column in the table above, are those land use codes used by the Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development to classify land within the Shire boundaries during the period of the valuation which becomes effective for rating purposes from 1 July 2026.

Council delegates its power, under section 81(4) of the *Local Government Regulation 2012*, to identify the rating category to which each parcel of rateable land within the Shire belongs to the Chief Executive Officer.

C. DIFFERENTIAL GENERAL RATES AND MINIMUM GENERAL RATES

In accordance with section 77 and section 80 of the *Local Government Regulation 2012*, the differential general rate and minimum general rate for each differential rating category is set out in following table.

Category	Rate (Cents) in the Dollar	Minimum General Rate
A – Residential	1.779	\$1,227
A1 – Rural Residential	1.299	\$1,227
A2 – Multi Unit Dwellings <2 Flats	1.737	\$1,596
A3 – Multi Unit Dwellings 3-4 Flats	1.925	\$2,394
A4 – Multi Unit Dwellings 5-7 Flats	1.978	\$3,990
A5 – Multi Unit Dwellings >7 Flats	2.019	\$6,384
B – Commercial and Industrial	1.948	\$1,473
B1 – Shopping Centre	3.295	\$40,262

Category	Rate (Cents) in the Dollar	Minimum General Rate
B2 – Shopping Complex	2.716	\$10,822
C – Grazing and Livestock	0.854	\$1,473
D – Sugar Cane	2.866	\$1,473
E – Rural (Other) less than 20 hectares	1.502	\$1,473
E1 – Rural (Other) 20 hectares or more	2.866	\$1,473
F – Sugar Milling	29.561	\$194,597
G1 – Water (less than 10 hectares)	17.099	\$1,473
G2 – Water (10 hectares or more)	13.572	\$11,341
H1 – Solar Farms (40MW–90MW)	3.043	\$47,072
H2 – Solar Farms (91MW–250MW)	3.043	\$82,376
H3 – Solar Farms (>250MW)	3.043	\$117,450
H4 – Electricity and Telecommunications Infrastructure	2.804	\$1,841
I – Other	1.779	\$1,227

D. LIMITATION OF INCREASE IN RATES LEVIED

For the 2026/27 financial year Council will not be passing any resolution, pursuant to section 116 of the *Local Government Regulation 2012*, to limit the increase in general rates.

E. REBATES AND CONCESSIONS

a) Rate Concession – Pensioner Rebate

For the 2026/27 financial year, Council has determined that, in accordance with chapter 4, part 10 of the *Local Government Regulation 2012*, it shall grant rating concessions for eligible pensioners with respect to a property which is the principal place of residence of the eligible pensioner.

Eligibility

The concession shall only be granted with respect to a property which is owned solely by eligible pensioner/s and where the property is the principal place of residence of the eligible pensioner/s.

An eligible pensioner is one who is in receipt of a full pension/allowance, who produces a Queensland Pensioner Concession Card issued by Centrelink or Department of Veterans' Affairs or a Veteran Gold Card – All Conditions within Australia, issued by Department of Veterans' Affairs.

This rebate shall also extend to:

- War Widows who are the holders of a Veteran Gold Card;
- Eligible pensioners who occupy a dwelling in respect to which a life tenancy has been granted by way of Will and providing there is no provision in the Will which relieves the life tenant of the obligation to pay the rates and charges; and
- Eligible pensioners who reside in an institution caring for the aged, including hospitals, or are in family care providing the property is not occupied on a paid tenancy basis.

The pensioner rebate is to be calculated as half the sum of the relevant General Rates, up to the maximum rebate set at **\$380** to all persons that meet the eligibility criteria.

Council may, in its discretion, consider any case on its merits where special circumstances apply; and allow such rebate as it sees fit up to the maximum remission.

Applications for rate concessions by qualifying applicants who own relevant properties on 1 July 2026 are to be dealt with in the following manner:

- for existing eligible pensioners, the details currently held continue to be used for annual verification with Centrelink/Department of Veterans' Affairs;
- for new eligible Pensioners, an initial application is required to be made; and
- for pensioners requesting a rebate due to special circumstances, an annual application is required to be made.

The amount of pension payable at time of the verification from Centrelink/Department of Veterans' Affairs will determine the eligibility for the Council rebate.

State Government Subsidy

For the year ending 30 June 2027, an approved pensioner as defined in guidelines for the State Government's Pensioner Rate Subsidy Scheme shall be entitled to a State Government subsidy equivalent to 20 per cent of the cost of rates and charges levied, excluding any amount in excess of \$1,000 per annum levied. The maximum entitlement is **\$200**.

b) Concessions for Not for Profit Community Organisations

For each financial year rebates (i.e. donations) equivalent to 45% of the sum of the relevant sewerage charges in respect of second and subsequent pedestals and/or urinals at premises or land used for private schools, churches, welfare and youth organisations, sporting purposes and public halls, excluding premises licensed (permanent licence) under the *Liquor Act 1992* will be made to the relevant community organisations, on the basis that they are entities whose objects do not include making a profit, immediately upon payment in full of all levied rates and charges, together with any overdue rates and charges, if applicable. Council may, at its discretion, consider any case on its merits where special circumstances apply and make such rebates (i.e. donations) as Council considers appropriate.

c) Hardship

As outlined in Council's Rates and Charges Hardship Policy, ratepayers may apply for a concession on the grounds of hardship, in accordance with the requirements of sections 119 to 126 of the *Local Government Regulation 2012*.

F. WASTE MANAGEMENT UTILITY CHARGE

In accordance with section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council shall levy utility charges for waste management to fund:

- a) Waste collection and disposal services;
- b) The operation of waste management facilities, including landfills and transfer stations; and
- c) Other waste management services and programmes provided by Council.

The waste management utility charges shall be levied and administered consistent with the Waste Management Policy.

Designated Areas

In accordance with Local Law No 8 (Waste Management) 2018, the Council has resolved to designate areas within which the Council may conduct general waste, recyclables, or green waste collection. The designated area is shown in Schedule 1 – Maps 1-5 attached.

There are two (2) designated areas which differentiate the level of mobile bin service provided to premises located within the areas.

Mobile Bin Service

The mobile bin service for the Shire that is delivered to domestic premises and commercial premises comprises the following mobile bins and collection frequency:

- a) Domestic Premises within Designated Area A
 - i. A 140 litre mobile bin with a red lid for domestic waste and collected weekly.*
 - ii. A 240 litre mobile bin with a yellow lid for recyclable waste (excluding green waste) and collected fortnightly.
 - iii. A 240 litre mobile bin with a lime green lid for green waste and collected fortnightly.

The above service is referred to as a **3 bin domestic service**.

b) Domestic Premises within Designated Area B

- i. A 140 litre mobile bin with a red lid for domestic waste and collected weekly.*
- ii. A 240 litre mobile bin with a yellow lid for recyclable waste (excluding green waste) and collected fortnightly.

The above service is referred to as a **2 bin domestic service**.

- c) Commercial Premises within Designated Areas A and B
 - i. A 240 litre mobile bin with a red lid for commercial waste and collected weekly.
 - ii. A 240 litre mobile bin with a yellow lid for recyclable waste (excluding green waste) and collected fortnightly.

The above service is referred to as a **2 bin commercial service**.

- d) Multi-Residential Premises including Duplexes within Designated Areas A and B

These premises will be charged with either a 2 bin domestic service* or a 3 bin domestic service*. Council's Waste Officers will determine the provision of the number of lime green lidded green waste bins for premises within Designated Area A. Consideration will be given for the properties' potential to generate green waste in accordance with the Waste Management Policy.

Waste Management Charges

The following waste service utility charges shall apply in the defined service area:

140R/240Y 2 Bin Domestic Service (140L red lid waste, 240L yellow lid recycling)	\$490
140R/360Y 2 Bin Domestic Service* (140L red lid waste, 360L yellow lid recycling)	\$490
240R/240Y 2 Bin Domestic Service (240L red lid waste, 240L yellow lid recycling)	\$617
240R/360Y 2 Bin Domestic Service* (240L red lid waste, 360L yellow lid recycling)	\$617
140R/240Y/240G 3 Bin Domestic Service (140L red lid waste, 240L yellow lid recycling, 240L green lid green waste)	\$558
140R/360Y/240G 3 Bin Domestic Service* (140L red lid waste, 360L yellow lid recycling, 240L green lid green waste)	\$558
240R/240Y/240G 3 Bin Domestic Service (240L red lid waste, 240L yellow lid recycling, 240L green lid green waste)	\$685
240R/360Y/240G 3 Bin Domestic Service* (240L red lid waste, 360L yellow lid recycling, 240L green lid green waste)	\$685
240R/240Y 2 Bin Commercial Service (240L red lid waste, 240L yellow lid recycling)	\$593
240R/360Y 2 Bin Commercial Service* (240L red lid waste, 360L yellow lid recycling)	\$593
240R/240Y/240G 3 Bin Commercial Service (240L red lid waste, 240L yellow lid recycling, 240L green lid green waste)	\$661
240R/360Y/240G 3 Bin Commercial Service* (240L red lid waste, 360L yellow lid recycling, 240L green lid green waste)	\$661

Additional 140L Domestic red lid Waste Bin	\$400
Additional 240L Domestic red lid Waste Bin	\$527
Additional 240L Commercial red lid Waste Bin	\$476
Additional 240L Domestic Recycle yellow lid Waste Bin	\$ 90
Additional 360L Domestic Recycle yellow lid Waste Bin*	\$ 90
Additional 240L Commercial Recycle yellow lid Waste Bin	\$117
Additional 360L Commercial Recycle yellow lid Waste Bin*	\$117
Additional 240L Green Waste Bin	\$ 68

Residents of domestic premises and multi-residential premises may request to change to the 240 litre mobile bin with a red lid. The larger mobile bin will incur a higher annual charge. Commercial premises owners may request an additional 240 litre mobile bin (either red lid or yellow lid). The additional bin will incur a higher annual charge.

**Upsizing to a 360L recycle yellow lid waste bin will incur a one-off establishment fee.*

Once a change to a service level is requested the service must remain in place for a minimum of six months.

Waste Access Charge

In accordance with section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council shall levy a charge on each rateable property without an existing refuse service in Category A (Residential), Category A1 (Rural Residential), Category A2 (Multi Unit Dwellings <2 Flats), Category A3 (Multi Unit Dwellings 3-4 Flats), Category A4 (Multi Unit Dwellings 5-7 Flats), Category A5 (Multi Unit Dwellings >7 Flats), Category C (Grazing and Livestock), Category D (Sugar Cane), Category E (Rural (Other) less than 20 hectares) and Category E1 (Rural (Other) 20 hectares or more) for access to free sorted domestic dumping at Landfill and Transfer Stations. For the 2026/27 financial year, the amount of the charge shall be **\$35**.

Waste Legacy Landfill Charge

In accordance with section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council shall levy a charge on every parcel of rateable land in the Shire to fund expenditure and projects that assist in remediating or reducing the environmental and human health risks associated with former landfill sites located in the Shire, including further detailed assessment of sites if required. For the 2026/27 financial year, the amount of the charge shall be **\$20**.

G. SEWERAGE UTILITY CHARGE

In accordance with section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council shall levy a sewerage charge on each rateable property, both vacant and occupied, that Council has or is able to provide with sewerage services.

A charge is set, subject to the provisions hereunder, and referred to as classes of buildings in accordance with the National Construction Code 2022 Building Code of Australia Volume Two, for each pedestal in residential dwellings and residential lots under the *Body Corporate and Community Management Act 1997*, or other community title acts that are connected to Council's sewerage system. Where sewerage services are provided to the common property of sewerage scheme land within the meaning of the *Body Corporate and Community Management Act 1997*, the Body Corporate shall be levied a charge on each pedestal.

a) The Sewerage Area shall consist of:-

All land situated in the Shire of Burdekin that Council is prepared to sewer. A parcel of land shall be deemed to be within a sewerage area if Council is prepared to sewer any part of the land.

Such charges shall be levied to defray the cost of constructing sewerage including the payment of interest on, and redemption of, the instalments into a sinking fund, in respect of any loan money borrowed for or in respect of such function and the cost of operating, maintaining and managing sewerage.

The charges shall also apply in respect of any land or any structure, building or place on land that is not rateable under section 93 of the *Local Government Act 2009*.

In this subsection reference is made to classes of buildings. Buildings and portions of buildings shall be classified in accordance with the National Construction Code 2022 Building Code of Australia Volume One and Volume Two –

Class 1 buildings

A Class 1 building includes one or more of the following sub-classifications:

- (1) Class 1a is one or more buildings, which together form a single dwelling including the following:
 - (a) A detached house.
 - (b) One of a group of two or more attached dwellings, each being a building, separated by a *fire-resisting* wall, including a row house, terrace house, town house or villa unit.
- (2) Class 1b is one or more buildings which together constitute—
 - (a) a boarding house, guest house, hostel, or the like that—
 - (i) would ordinarily accommodate not more than 12 people; and
 - (ii) have a total area of all floors not more than 300 m² (measured over the enclosing walls of the building or buildings); or
 - (b) four or more single dwellings located on one allotment and used for short-term holiday accommodation.

Class 2 buildings

- (1) A Class 2 building is a building containing two or more *sole-occupancy units*.
- (2) Each *sole-occupancy unit* in a Class 2 building is a separate dwelling.

Class 3 buildings

A Class 3 Building is a residential building providing long-term or transient accommodation for a number of unrelated persons, including the following:

- (1) A boarding house, guest house, hostel, lodging house or backpacker accommodation.
- (2) A residential part of a hotel or motel.
- (3) A residential part of a *school*.
- (4) Accommodation for the aged, children, or people with disability.
- (5) A residential part of a *health-care building* which accommodates members of staff.
- (6) A residential part of a *detention centre*.
- (7) A *residential care building*

Class 4 buildings

Class 4 is a dwelling in a Class 5, 6, 7, 8 or 9 building.

Class 5 buildings

A Class 5 building is an office building used for professional or commercial purposes.

Class 6 buildings

A Class 6 building is a shop or other building used for the sale of goods by retail or the supply of services direct to the public, including—

- (1) an eating room, café, restaurant, milk or soft-drink bar; or
- (2) a dining room, bar area that is not an *assembly building*, shop or kiosk part of a hotel or motel; or
- (3) a hairdresser's or barber's shop, public laundry, or undertaker's establishment; or
- (4) a market or sale room, showroom or *service station*

Class 7 buildings

A Class 7 building is a storage-type building that includes one or more of the following sub-classifications:

- (1) Class 7a — a *carpark*.
- (2) Class 7b — a building that is used for storage or display of goods or produce for sale by wholesale.

Class 8 buildings

A Class 8 building is a process-type building that includes the following:

- (1) A laboratory.
- (2) A Building in which the production, assembling, altering, repairing, packing, finishing, or cleaning of goods or produce for sale takes place.

Class 9 buildings

A Class 9 building is a building of a public nature that includes one or more of the following sub-classifications:

- (1) Class 9a — a *health-care building* including any parts of the building set aside as laboratories and includes a *health-care building* used as a *residential care building*.
- (2) Class 9b — an *assembly building* including a trade workshop or laboratory in a primary or secondary *school*.
- (3) Class 9c — a *residential care building*.

Class 10 buildings and structures

A Class 10 building includes one or more of the following sub-classifications:

- (1) Class 10a is a non-habitable building including a *private garage*, carport, shed or the like.
- (2) Class 10b is a structure that is a fence, mast, antenna, retaining wall or free-standing wall or *swimming pool* or the like.
- (3) Class 10c is a *private bushfire shelter*.

Multiple classifications

A building (or part of a building) may be designed, constructed or adapted for multiple purposes and have more than one classification.

b) The charges in the Sewerage Area shall be:-

A charge of **\$745** shall be made where sewerage is provided for a full year to Class 1a or Class 4 buildings and portion of buildings and to a single dwelling unit of a Class 2 building. This charge shall apply subject to Clause (c) hereunder. In respect of each and every parcel of vacant land separately valued for rating purposes, a charge of **\$745** for a full year shall be made.

A charge of **\$745** shall be made where sewerage is provided for a full year to a Lot contained in a *Body Corporate and Community Management Act 1997* or another community title acts. This charge shall apply subject to Clause (c) hereunder. This charge shall be payable from the date of registration of the community titles scheme and shall be payable by the owner.

A **pro rata charge** based on **\$745** per annum shall apply in respect of any parcel of land to which sewerage supply is or is not connected and which becomes separately valued during the financial year or to which the Chief Executive Officer deems shall be separately valued during the financial year. Such charge is to take effect from the date of possession or date of effect of valuation, whichever is the earlier.

A **pro rata charge** based on **\$745** per annum shall apply in respect of any parcel of land to which sewerage supply is connected.

c) Two (2) or more water closet pans installed at Class 1a or Class 4 buildings or portions of buildings and to a single dwelling unit of a Class 2 building shall be permitted without the imposition of charges other than those in Clause (b).

- d) A charge of **\$745** shall be made for each water closet pan and/or each 1,800 mm of urinal or part thereof (as defined by the Australian Standards) connected, proposed to be connected or required to be connected (in accordance with the minimum number/s of water closet pans and/or urinals specified in the National Construction Code of Australia) at Classes 1b, 3, 5, 6, 7, 8 and 9 buildings, or portions of buildings, where sewerage is available for a full year or on a pro rata basis according to the proportion of the year for which sewerage is available. In this sub-clause, the charge of **\$745** shall also apply in respect of three (3) wall urinals or part thereof.
- e) Notwithstanding the above, a charge of **\$745** shall be made for the first three (3) and a charge of **\$522** for subsequent water closet pans and/or each 1,800 mm of urinal and/or part thereof (as defined by the Australian Standards) connected, proposed to be connected or required to be connected (in accordance with the minimum number/s of water closet pans and/or urinals specified in the “National Construction Code of Australia”) at premises listed in the **Schedule** below, or as Council may determine by resolution.

Schedule

Motels, Hotels, Taverns, Accommodation Units, Aged Care/Institutions, Caravan Parks, Service Stations, Non-Government Offices (includes combined Workshops, Warehouses), Shops, Restaurants, Drive-In Theatres, Factory, Foundry, Private Day Care Centres, Sporting Bodies with permanent liquor licences, Ayr Anzac Club – RSL Premises

- f) A charge of **\$745** shall be made in respect of each separately valued parcel of land on which any building and portions of buildings are erected, and not being chargeable as hereinbefore set out.
- g) Within the Sewerage Area, for premises that pump septic tank effluent to the sewer system, an annual charge equivalent to 80% of the standard sewerage charge of **\$745** which equates to **\$596** shall apply. Provided that approval of Council is received to dispose of the effluent as aforesaid. Provided also that Council shall apply an infrastructure contribution charge to be set as a General Charge by resolution of Council.
- h) Sewerage charges to be levied on sporting and other organisations (including the Burdekin Race Club, Home Hill) located outside the sewerage areas where these organisations provide their own pumping facilities and sewer line for the conveyance of sewage from their premises into Council's Sewerage System be based on one-third (to the next) of the sum of the number of water closet pans plus each 1,800 mm of urinal installed for use at the premises at the rate of **\$745** per water closet pan.

H. WATER UTILITY CHARGE

- a) In accordance with section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 and section 101 of the *Local Government Regulation 2012*, Council has resolved to charge a utility charge for the provision of water services.
- b) The charge shall be levied as a two-part charge with the following components -
- i. an access charge levied irrespective of the volume of water used; and
 - ii. a consumption charge calculated according to the metered volume of water used.
- c) The charge shall be levied on every parcel of rateable land within the water area. The water area consists of all land to which Council is prepared to supply water including the Ayr/Brandon, Home Hill, Mt. Kelly and Giru Water Supply Schemes and the Airdmillan, Klondyke, Colevale, Groper Creek, Alva, Piralko and Sutcliffe Estate Water Supply Extensions (“**the Water Area**”).
- d) A parcel of land shall be deemed to be within a water area if Council is prepared to supply water to any part of the land.

Access Charge

- e) For the 2026/27 financial year, an access charge of **\$555** shall be levied on all land within the Water Area.

Consumption Charge

- f) A consumption charge shall apply for each kilolitre consumed as registered by a meter installed by Council in respect of water consumed. For any rates assessment with more than one (1) meter, consumption charges shall be calculated individually on the basis of water consumption of each meter. No summing of consumption for that rates assessment will occur.
- g) For the 2026/27 financial year, the following charges shall apply:
- i. for water supplied by Council's Giru Water Supply Scheme to properties included in rating category F – Sugar Milling: **\$3.68** per 1,000 litres; and
 - ii. for water supplied to all other properties from any of Council's water supply schemes:
 - water usage up to and including 1,000,000 litres - **\$0.60** per 1,000 litres; and
 - water usage above 1,000,000 litres - **\$1.95** per 1,000 litres.
- h) The charge for consumption shall be payable in addition to the minimum access charge.
- i) For premises containing lots under the *Body Corporate and Community Management Act 1997* or another community title acts, where each Lot and Common Property is capable of separate measurement of water, consumption charges shall be calculated from the individual water meters serving each lot and common property.
- j) For premises containing Lots under the *Body Corporate and Community Management Act 1997* or another community title Act, where each Lot and Common Property is not capable of separate measurement of water, consumption charges shall be calculated from the property primary water meter and charged to the lots proportional to the lot entitlement schedule for the Community Title unless an agreement between the Body Corporate and Council has been entered into pursuant to section 196(4) of the *Body Corporate and Community Management Act 1997*. Each such lot shall attract water consumption charges in accordance with Clause (f) above.
- k) In respect of fire hose reel services, all existing services are to have meters fitted retrospectively where practicable. All such services will be then capable of being measured in respect of their water consumption and Council will levy a consumption charge for each kilolitre consumed. Dedicated fire mains are to be installed with no meter, and they are not intended to be metered for consumption. Where a fire hose reel is connected off a dedicated fire main, a combination meter is to be installed, and the consumption measurement is to be taken from the low flow (fire hose reel) meter only.

Other Matters

- l) For the 2026/2027 financial year the water meter reading periods are as follows:
- i. The 6 month period ending 30 April, to be undertaken anytime in the period beginning 12 April and ending 10 May; and
 - ii. The 6 month period ending 31 October, to be undertaken anytime in the period beginning 12 October and ending 9 November.

In accordance with section 102(2) of the *Local Government Regulation 2012*, a meter shall be taken to have been read on a day which starts two (2) weeks before, and ends two (2) weeks after, the date the meter is actually read.

I. ENVIRONMENTAL SEPARATE CHARGE

- a) In accordance with section 94(1)(b)(iii) of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, Council shall levy a separate charge on every parcel of rateable land within the Shire to fund projects that have an environmental benefit to the Burdekin community, including but not limited to the following environmental improvement and natural resource conservation, preservation or enhancement initiatives:

- i. Rehabilitation, care or maintenance of the natural environment in areas including aquatic weed management; wetland management; herbicide subsidy; and management of local biosecurity matters such as declared pest animals and weeds.
- ii. Preservation or remediation of environmentally important areas.
- iii. Acquisition of land that has particular environmental value.
- iv. Promotion and encouragement of sustainable practices such as energy efficiency and waste minimisation.

b) For the 2026/27 financial year, the amount of the charge shall be **\$10**.

J. MOUNT KELLY RURAL FIRE BRIGADE SPECIAL CHARGE

a) In accordance with section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012* and the *Fire Services Act 1990*, Council will levy a special charge on land within the area marked on plan number RF2009 (as annexed hereto) to fund the ongoing provision and maintenance of rural fire fighting equipment for the rural fire brigades that operate in the Mount Kelly area (“**the Service**”).

b) The land the subject of the special charge specially benefits from the provision of the Service because this land is not otherwise serviced by urban fire fighting brigades.

c) For the 2026/27 financial year, the amount of the charge shall be **\$15**.

d) The overall plan for the special charge is as follows -

- i. The special charge is levied to fund the cost of providing rural fire fighting services to properties in the Mount Kelly area.
- ii. The rateable land to which the special charge applies is every parcel of rateable land shown on plan number RF2009 (as annexed hereto).
- iii. The estimated cost of carrying out the overall plan is \$5,505.
- iv. The time for carrying out the overall plan is twelve (12) months ending 30 June 2027.

K. SCOTT RURAL FIRE BRIGADE SPECIAL CHARGE

a) In accordance with section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012* and the *Fire Services Act 1990*, Council will levy a special charge on land within the area marked on plan number RF0425 (as annexed hereto) to fund the ongoing provision and maintenance of rural fire fighting equipment for the rural fire brigades that operate in the Scott area (“**the Service**”).

b) The land the subject of the special charge specially benefits from the provision of the Service because this land is not otherwise serviced by urban fire fighting brigades.

c) For the 2026/27 financial year, the amount of the charge shall be **\$50**.

d) The overall plan for the special charge is as follows -

- i. The special charge is levied to fund the cost of providing rural fire fighting services to properties in the Scott area.
- ii. The rateable land to which the special charge applies is every parcel of rateable land shown on plan number RF0425 (as annexed hereto).
- iii. The estimated cost of carrying out the overall plan is \$4,400.
- iv. The time for carrying out the overall plan is twelve (12) months ending 30 June 2027.

L. TIME WITHIN WHICH RATES MUST BE PAID

Rates and charges must be paid by the due date, with the due date being thirty-one (31) days after the rate notices have been issued.

M. OVERDUE RATES AND CHARGES

Rates and charges will become overdue if not paid by the due date.

N. INTEREST ON RATES AND CHARGES

It is Council's policy to ensure that the interests of ratepayers are protected by discouraging the avoidance of responsibility for payment of rates and charges when due. To this end, Council will impose interest on rates and charges from the day they become overdue.

The rate of interest to be charged on overdue rates and charges shall be 12.19% compound interest charged on daily rests.

Pursuant to section 125 of the *Local Government Regulations 2012*, the amount of premium for Council agreeing to enter into arrangements to defer the payment of rates and charges is the amount equivalent to the amount of interest that would have been raised if the arrangement had not been entered into.

O. PAYMENTS IN ADVANCE

Council will accept payments in advance of the levy of the rates and charges, by lump sum or by instalments. Interest is not payable on any credit balances held.

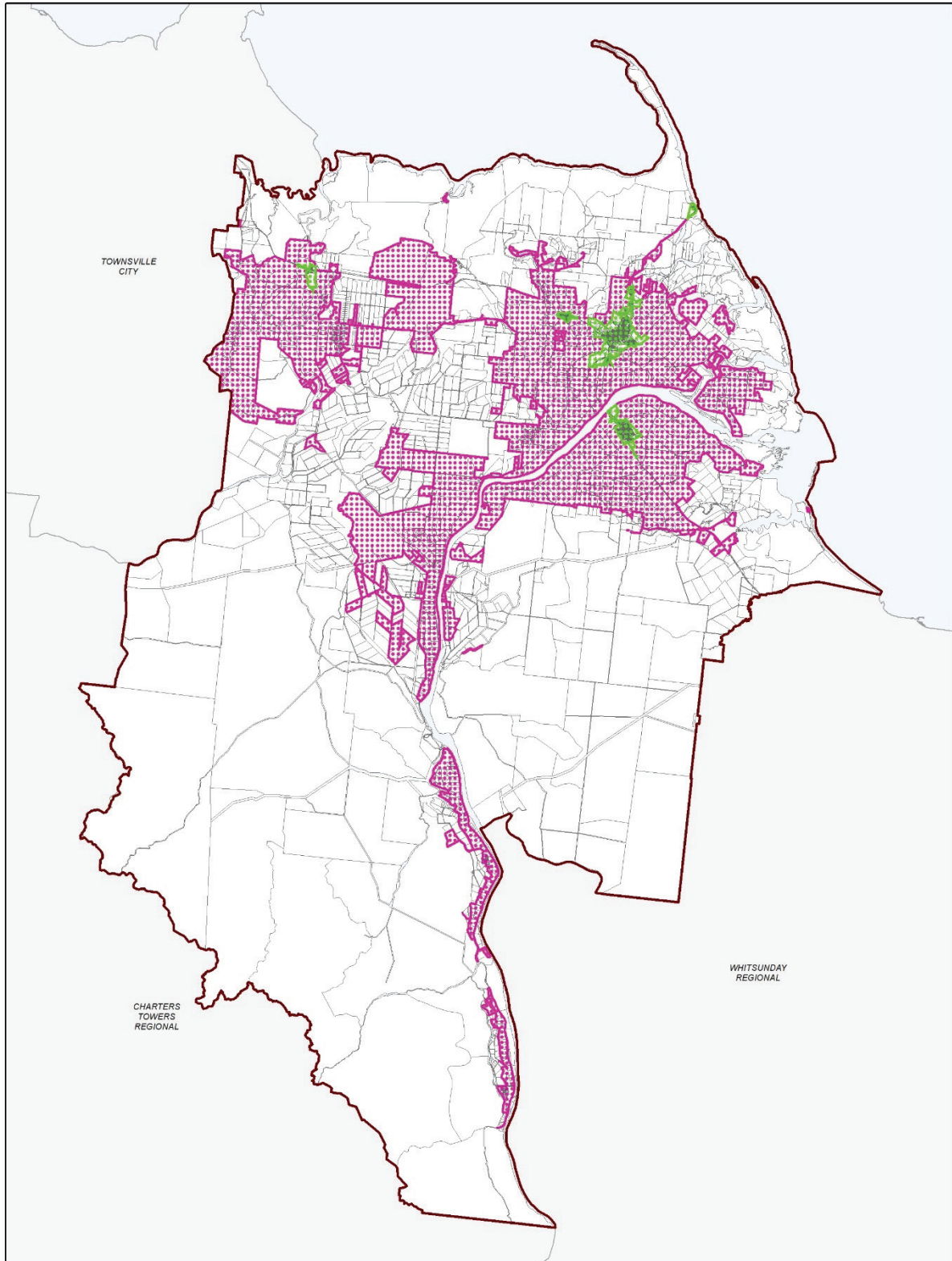
P. REGULATORY, COST RECOVERY, COMMERCIAL AND OTHER FEES

Council shall by resolution fix regulatory fees for services and facilities including but not limited to, an application for, or the issue of, an approval, consent, licence, permission, registration or other authority under a local government act. Such charges will generally be contained in the Register of Regulatory Fees as adopted by Council from time to time in the Fees and Charges schedule.

The regulatory and cost recovery fees shall be no more than the cost to the local government of providing the service or taking the action for which the fee is charged.

In accordance with Council's general corporate and contractual powers under the *Local Government Act 2009*, Council shall by resolution fix a fee for the commercial or other voluntary supply and acquisition of goods and services.

END
ANNEX



**DESIGNATED AREAS
LGA - MAP 1**

Approx. Scale 1:500,000 @ A4

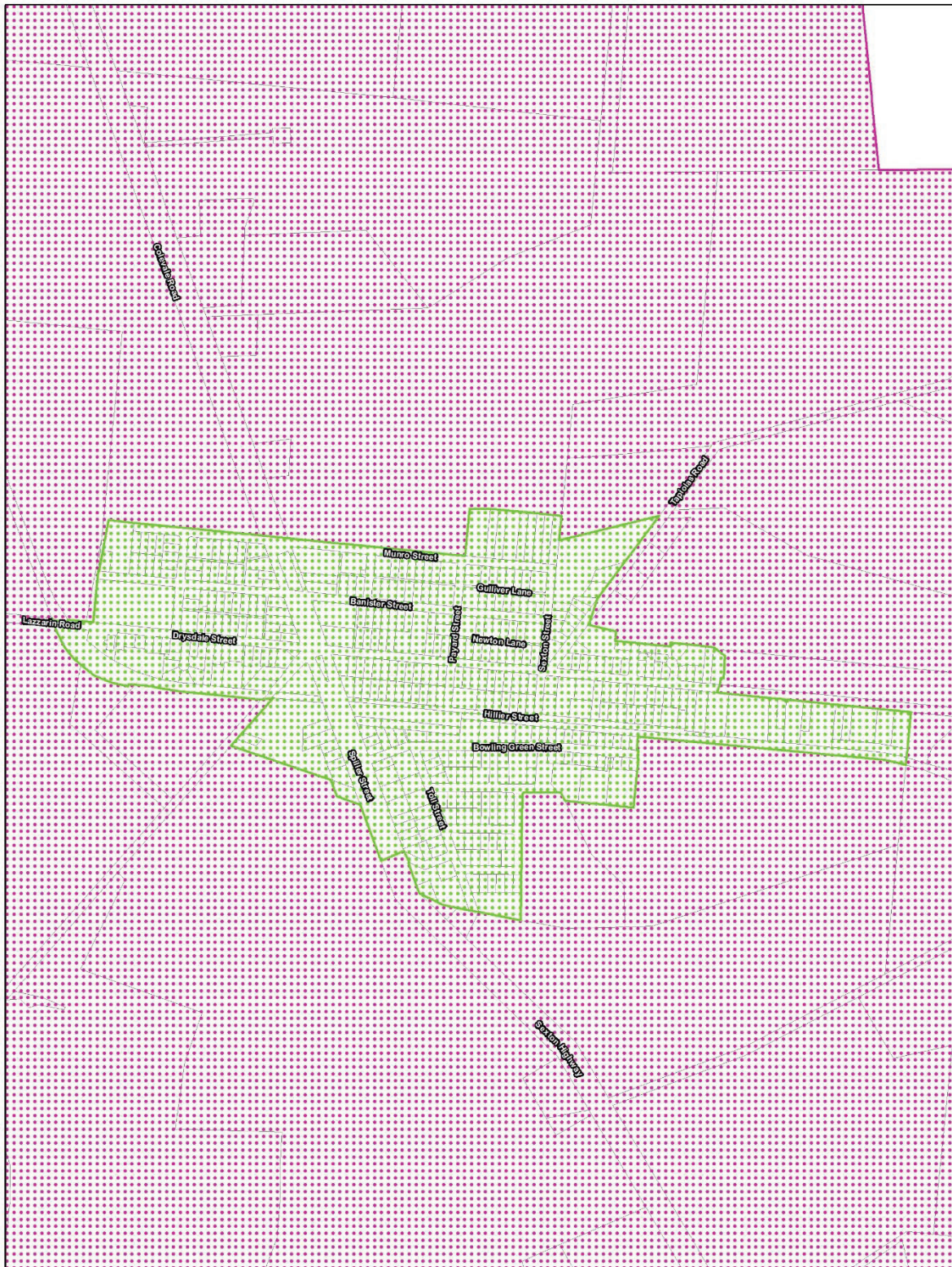
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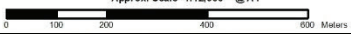





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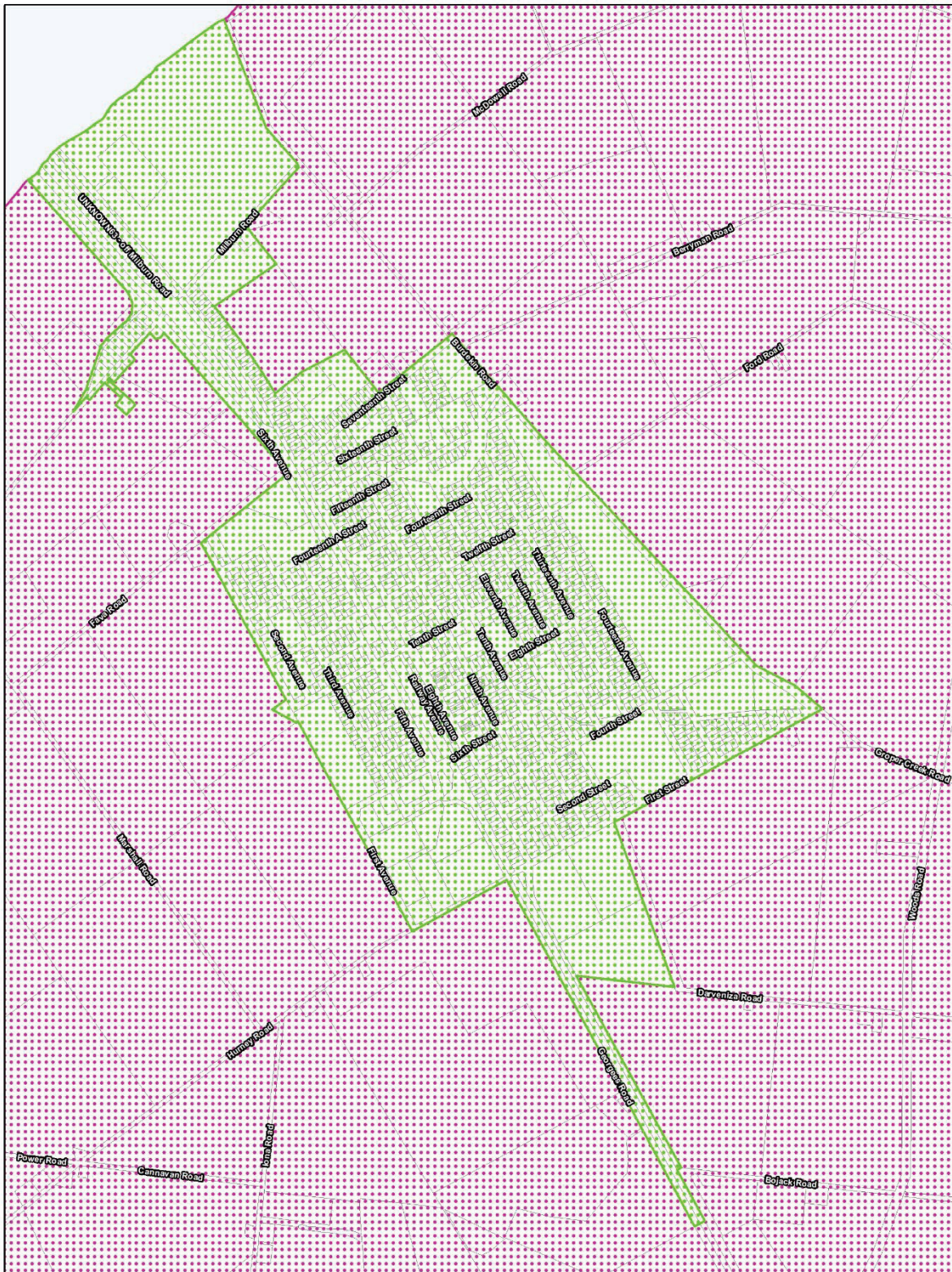


LEGEND

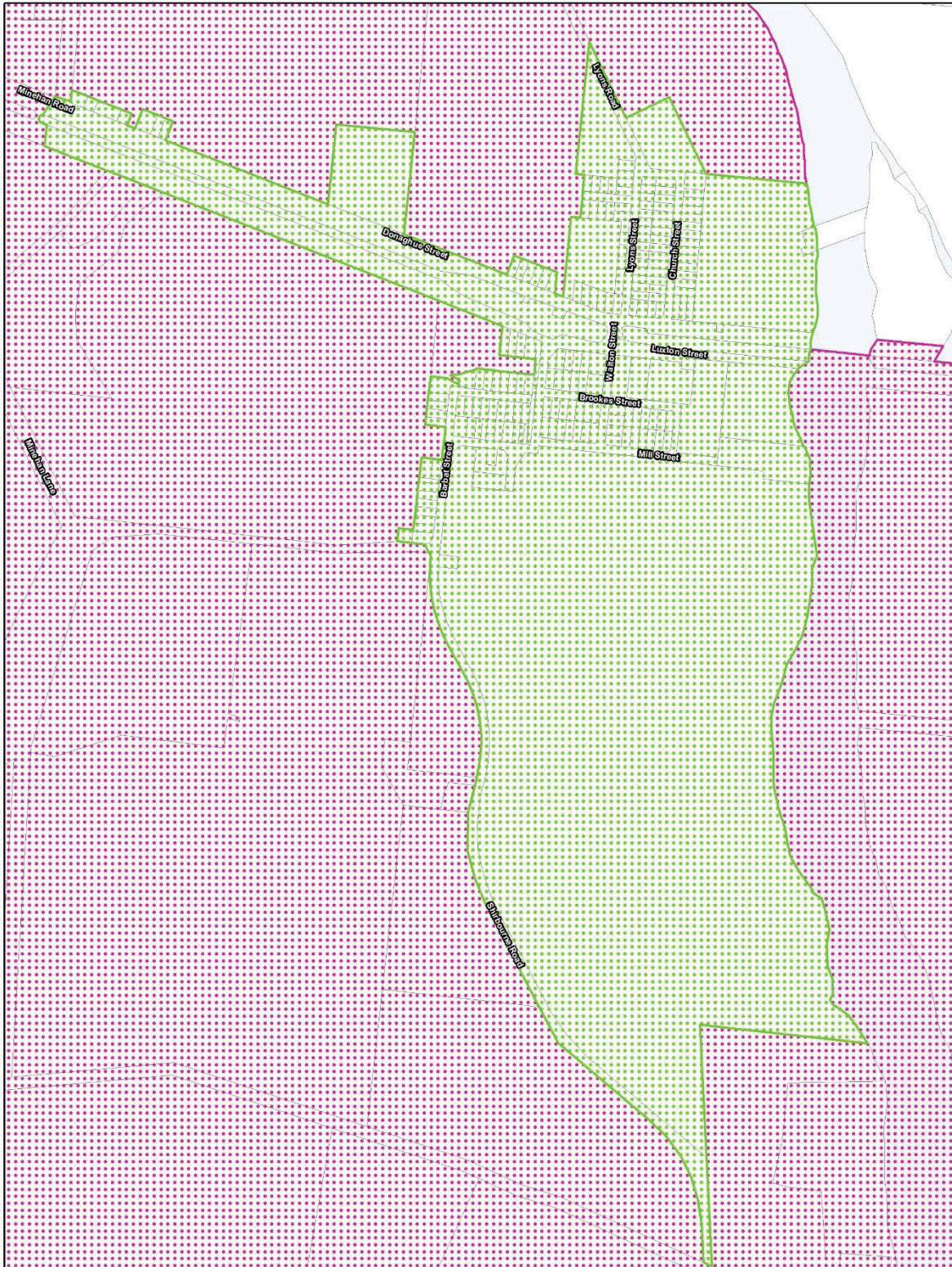
- Designated Areas**
- Designated Area A
 - Designated Area B
 - Property Parcels
 - Locality Boundaries










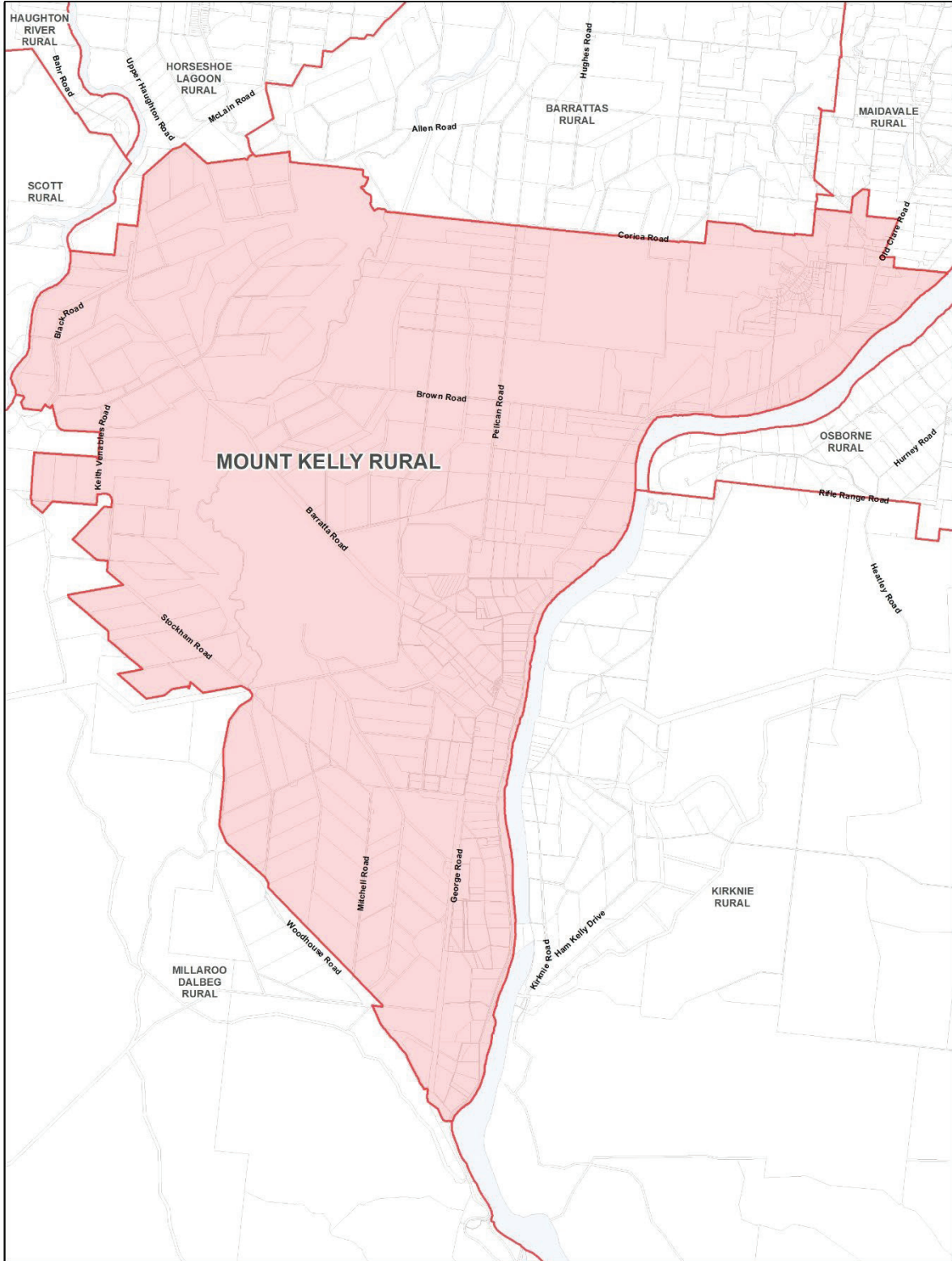
 <p>Burdekin Shire Council</p> <p><small>23/04/2021</small></p>	<p>DESIGNATED AREAS BRANDON - MAP 3</p> <p>Approx. Scale 1:12,000 @ A4</p>  <p>0 100 200 400 Meters</p> <p><small>No warranty given in relation to the data (including accuracy, reliability, completeness or suitability) and no liability accepted (including without limitation, liability in negligence) for any loss, damage or costs (including consequential damage) relating to any use of the data. Data must not be used for direct marketing or be used in breach of the privacy laws. External contributors to data listed at www.resources.qld.gov.au/data-mapping OR www.burdekin.qld.gov.au</small></p>		<p>LEGEND</p> <ul style="list-style-type: none">  Designated Area A  Designated Area B  Property Parcels  Locality Boundaries
			


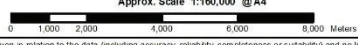


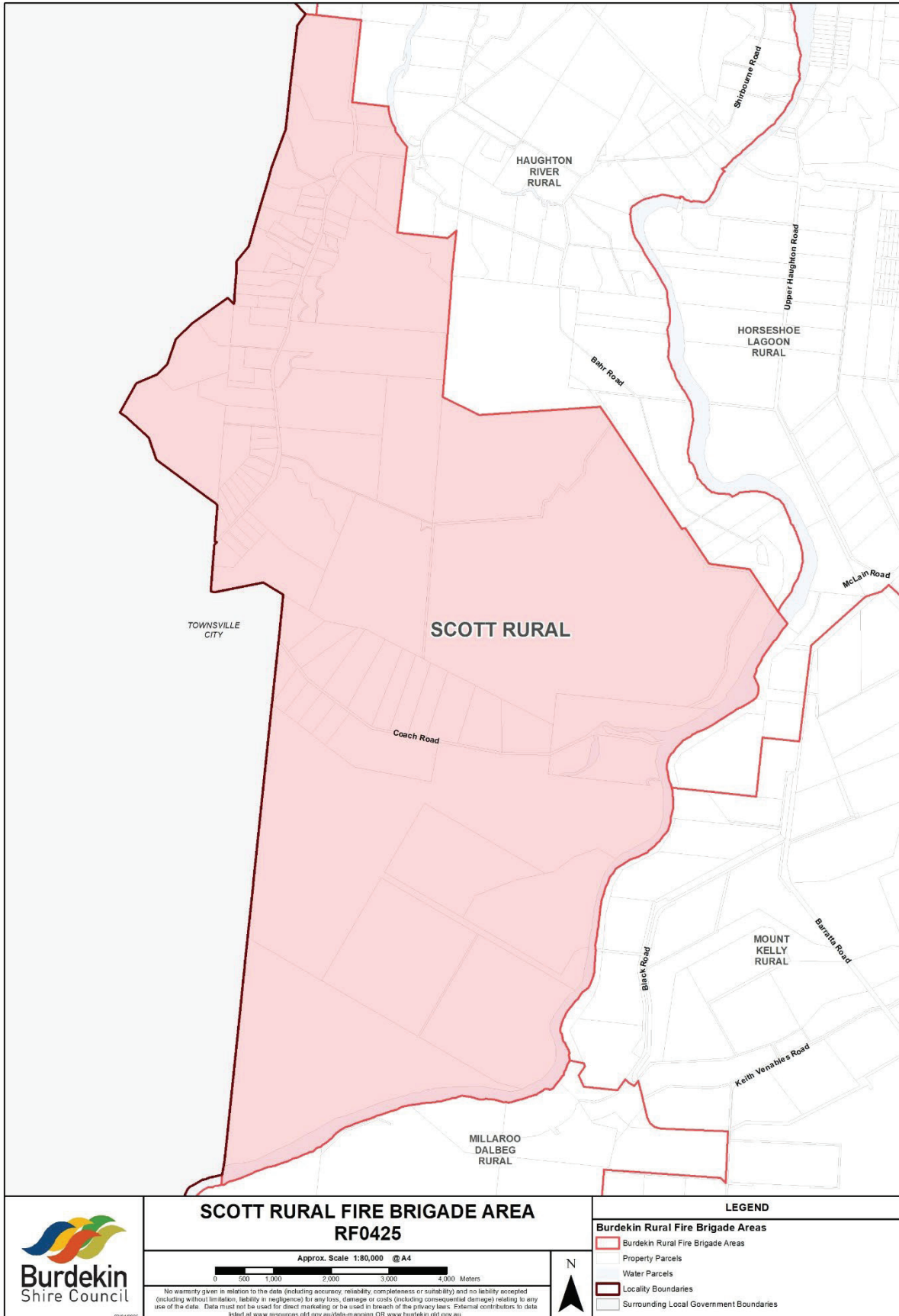
<p>Burdekin Shire Council</p> <p><small>23/04/2025</small></p>	<p>DESIGNATED AREAS HOME HILL - MAP 4</p> <p>Approx. Scale 1:22,000 @ A4</p> <p>0 100 200 400 800 Meters</p> <p><small>No warranty given in relation to the data (including accuracy, reliability, completeness or suitability) and no liability accepted (including without limitation, liability in negligence) for any loss, damage or costs (including consequential damage) relating to any use of the data. Data must not be used for direct marketing or be used in breach of the privacy laws. External contributors to data listed at www.resources.qld.gov.au/data-mapping QIT, www.burdekin.qld.gov.au</small></p>		<p>LEGEND</p> <p>Designated Areas</p> <ul style="list-style-type: none"> Designated Area A Designated Area B Property Parcels Locality Boundaries



 <p>Burdekin Shire Council</p> <p>23/04/2023</p>	<p align="center">DESIGNATED AREAS GIRU - MAP 5</p> <p align="center">Approx. Scale 1:12,000 @ A4</p>  <p align="center">0 100 200 400 600 800 Meters</p> <p><small>No warranty given in relation to the data (including accuracy, reliability, completeness or suitability) and no liability accepted (including without limitation, liability in negligence) for any loss, damage or costs (including consequential damage) relating to any use of the data. Data must not be used for direct marketing or be used in breach of the privacy laws. External contributors to data listed at www.resources.gir.gov.au/locate-mapping-GIR, www.burdekin.qld.gov.au</small></p> 	<p align="center">LEGEND</p> <p>Designated Areas</p> <ul style="list-style-type: none">  Designated Area A  Designated Area B  Property Parcels  Locality Boundaries
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 <p>Burdekin Shire Council</p> <p>23/04/2023</p>	<p>MOUNT KELLY RURAL FIRE BRIGADE AREA</p> <p>RF2009</p>		<p>LEGEND</p>
	<p>Approx. Scale 1:160,000 @ A4</p>  <p>0 1,000 2,000 4,000 6,000 8,000 Meters</p> <p><small>No warranty given in relation to the data (including accuracy, reliability, completeness or suitability) and no liability accepted (including without limitation, liability in negligence) for any loss, damage or costs (including consequential damage) relating to any use of the data. Data must not be used for direct marketing or be used in breach of the privacy laws. External contributors to data listed at www.resources.qld.gov.au/data-mapping OR www.burdekin.qld.gov.au</small></p>		<ul style="list-style-type: none"> Burdekin Rural Fire Brigade Areas Property Parcels Water Parcels Locality Boundaries Surrounding Local Government Boundaries



Rates and Charges Recovery Policy 2026/27

Policy Type	Corporate
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Revenue Coordinator
Effective Date	1 July 2026

Purpose

The management and recovery of outstanding revenue is an important aspect of Council's financial management function. Council requires payment of rates and charges within a specified time period and will pursue the collection of overdue rates and charges diligently. Non-payment of rates or charges places an unfair burden on ratepayers who meet their legal obligations in full.

When pursuing the collection of overdue rates or charges Council will have due concern for any financial hardship faced by ratepayers and will allow appropriate time to pay overdue rates where financial difficulty is identified.

The Rates and Charges Recovery Policy (The Policy) guides the administration process to be used in the collection of overdue rates or charges. This may include Periodic Payment Plans and various recovery actions including the Sale of Land in accordance with legislative requirements.

Scope

The Policy provides scope for recovery procedures and applies to all ratepayers of Burdekin Shire Council.

Exceptions

Nil

Principles

The Policy is guided by the following principles:

- Debt Recovery – Council aims to ensure effective control over debts owed to Council, including overdue rates, charges and interest and to establish debt management procedures for the efficient collection of receivables and the recovery of outstanding debts including deferment and alternative payment arrangements;
- Transparency – by making clear the obligations of ratepayers and the processes used by Council in assisting it to meet its financial obligations;
- Simplicity – making the processes used to recover overdue rates and charges clear, simple to administer and cost effective;
- Capacity to pay – in determining appropriate arrangements for ratepayers; and
- Equity – by treating all ratepayers in similar circumstances in the same way.

Objective

The policy's objective is to:

- Ensure monies owed to Council are recovered in a timely, efficient and effective manner in order to finance Council's operations and ensure effective cash flow management.

- Ensure, when recovering outstanding rates and charges, Council makes it clear to ratepayers their obligations and the processes used by Council to assist them meet those obligations.
- Provide processes that will enable early intervention with ratepayers to reduce Council's ratepayer debt.

Policy Statement

Initial Recovery Action

Where rates and/or charges become overdue, Council will take the following recovery action on amounts greater than \$20:

1. Ten (10) to fifteen (15) working days after the due date of the rates and charges, property owners will be issued with an *Overdue Notice* with fourteen (14) days to respond.
2. Should the ratepayer not make full payment or come to an acceptable alternative and the overdue amount is in excess of \$500 the property will be referred to Council's debt collection agency with no further notice to the ratepayer.

Advanced Recovery Action

Where overdue rates and/or charges have been referred to Council's debt collection agency, an initial letter of demand will be issued, direct contact undertaken and other debt collection activities taken in order to secure payment of the debt. At this stage it will still be possible for ratepayers to enter into a payment plan which is determined on a case-by-case basis. Once the files are sent to Council's collection agency, all contact and plans made are to be dealt with by Council's debt collection agency.

Legal action is seen as a last resort to enforce collection and may be undertaken if the ratepayer fails to adhere to the approved payment plan or fails to respond to the contact made by Council's debt collection agency.

All recoverable costs, as part of all debt recovery processes, will be passed on to the ratepayer.

Sale of Land

Where some or all of the overdue rates and charges remain overdue for at least three (3) years, Council by resolution, may decide to proceed to Sale of Land in accordance with Chapter 4, Part 12, Division 3, Section 140(2), of the *Local Government Regulation 2012*.

Periodically a review will be undertaken to select properties that have rates and charges remaining overdue for at least three (3) years. A report shall be presented to Council to request a resolution to proceed to the Sale of Land process for the selected properties.

As soon as practicable after the resolution, a Notice of Intention to Sell detailing arrears, land and terms of the resolution must be issued to all parties who have an interest in the land.

For the procedures for Sale of Land process refer to the *Local Government Regulation 2012*, Subdivision 2, Selling land for overdue rates or charges.

The *Local Government Act 2009* provides capacity for Council to take sale of land action to recover rates or charges arrears outstanding for periods less than three (3) years in certain circumstances. This policy does not preclude such action being taken.

Periodic Payment Plans

Council will allow landowners who are unable to pay their rates by the due date to enter into an approved payment plan to make periodic payments in arrears following the levy of the rates and charges. Council will only accept periodic payment plan applications received in writing.

Council has not made a resolution to allow ratepayers to pay by instalments under section 129 of the *Local Government Regulation 2012*. Section 125(3) of the *Local Government Regulation 2012* allows Council to defer payment of rates under nominated conditions. The Regulation permits Council to require payment of an additional charge as a condition of the deferral.

Council will allow a deferral of rates to those ratepayers who enter into an approved payment plan. A condition of the deferral will be that the ratepayer will pay an additional amount equivalent to the interest that would have been applied, should the deferral not have been approved, charged in the same manner as interest.

At any stage prior to the property being referred to Council's debt collection agency, with the exception of properties that have proceeded to sale of land following Council resolution, Council will accept applications for periodic payment plans on the approved form or as detailed in acceptable written or electronic form.

Council will accept periodic payment plans where payments are made at least on a monthly basis and will clear the outstanding balance prior to the end of the rating period of the same financial year (31 December or 30 June). Council may accept but will not encourage periodic payment plans, at the discretion of the Revenue Coordinator or the Manager Financial Services, that fall outside the above-mentioned timeframes where there are extenuating circumstances and where the outstanding balance will be cleared prior to the due date of the next rate levy. Consideration will be given to whether the applicants have adhered to previous payment plans.

Payment plans with terms greater than those outlined above or where at least a minimum monthly payment is not possible, may be approved in cases of extenuating circumstances with consideration. Approval is to be given by the Revenue Coordinator or Manager Financial Services.

Council will not agree to a periodic payment plan where the term for repayment of outstanding rates and charges does not extinguish the debt in a reasonable time.

Where a Periodic Payment Plan meets the criteria set by Council and is approved, written acceptance of the plan will be provided to the ratepayer(s). This correspondence will also advise that the outstanding account may be referred to Council's debt collection agency if the approved plan is not adhered to.

Periodic Payment Plans are to be reviewed on a regular basis to confirm ratepayer compliance.

Periodic Payment Plan Default

Where payments have not been received in accordance with the approved payment plan, the ratepayer(s) will be advised in writing that the payment plan is in default and the account may be referred to Council's debt collection agency with no further notice to the ratepayer.

A payment plan may be reinstated when the arrears are brought up to date. A periodic payment plan may be renegotiated where the ratepayer(s) have demonstrated substantial compliance with the original plan.

Application for Rates Relief on the Grounds of Hardship

Ratepayers may apply for rate relief with an application on the basis of hardship supported by relevant documentation as outlined in the Rates and Charges Hardship Policy.

Risk Management

The policy supports Council’s strong commitment to transparency, accountability and adherence to the financial management function.

The policy mitigates the risk to ratepayers who are unable to pay rates and charges within the specified time period of acquiring a level of unachievable debt.

The policy mitigates the risk of an unfair burden to ratepayers who make payment of rates and charges within the specified time period and meet their legal obligations in full.

The policy ensures fair and equal treatment for all ratepayers and details steps Council will take to ensure payment of rates and charges.

Legislation

Local Government Act 2009

Local Government Regulation 2012

Definitions and Abbreviations

Refer to the dictionary schedules contained in the *Local Government Act 2009* and the *Local Government Regulation 2012*.

Related Documents

Document Title
Revenue Policy 2026/27
Revenue Statement 2026/27
Rates and Charges Hardship Policy 2026/27
Payment Plan Application 2026/27

Document History and Version Control

Title of Document	Rates and Charges Recovery Policy 2026/27 2026/27
Document Reference Number	FIN-POL-008 Rev 4
Review Schedule	12 months
Council Meeting Date	23 June 2026
Council Resolution Number	

Rates and Charges Hardship Policy 2026/27

Policy Type	Corporate
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Revenue Coordinator
Effective Date	1 July 2026

Purpose

To detail the manner in which Council will provide relief to ratepayers who are unable to pay their rates and charges due to genuine financial difficulties or hardship.

Scope

The policy applies to all ratepayers with overdue rates and charges levied by Council who are experiencing genuine financial hardship.

Exceptions

Nil

Principles

The policy is guided by the following principles:

- Transparency – clear obligations of ratepayers and documented processes taken by Council to assist ratepayers to meet their financial obligations;
- Consistency and equity – provide equal treatment to all ratepayers;
- Fairness – ensure there is no significant shift in responsibility for revenue raising to other ratepayers;
- Flexibility – ability to respond where necessary to changes in the local economy.

Objective

This policy's objective is to:

- Provide where possible support and assistance to ratepayers who are suffering genuine financial hardship due to circumstances beyond the normal frustration and trials experienced by other similar ratepayers from time to time. This hardship may occur as a result of illness, death of a partner or other sudden and unexpected circumstances.
- Provide an administrative process to determine applications quickly.
- Promote the image of Council as both efficient and fair.

Policy Statement

Financial hardship relief provided under this policy does not forgo Council's normal debt recovery action, including Council's ability to sell land for arrears of rates.

Any ratepayer who cannot pay their rates or charges for reason of financial hardship can apply to Council for assistance at any time. Each individual case will be considered on its merits.

Applicants will only be eligible for a rate concession on the grounds of financial hardship upon complying with the following criteria:

- The applicant does not have reasonable assets external to the land upon which the application for relief on the grounds of hardship applies to;
- Full payment of rates by the applicant would cause financial hardship within the next twelve (12) months; and
- The property is the property owner's principal place of residence.

In addition to these criteria, applications by a single party where there is a perceived threat to their health and/or safety because of domestic violence will be considered.

An application for hardship relief on a property must be made by completing the form shown in Appendix 1.

A determination under this policy will be assessed against financial data provided by the applicant. Supporting documentation may include but is not limited to:

- A completed and signed statement of financial position (Appendix 2);
- Copy of most recent pay slip, government benefit statement(s) or work cover statement;
- Copy of the most recent mortgage statement or rental receipt;
- Copy of the most recent other creditor statements (e.g. credit card or personal loan);
- Medical practitioner or health professional letter (if applicable);
- Copies of recent bank statements for all accounts;
- Letter confirming financial hardship from a recognised financial counsellor or financial planner (if applicable); and
- Any other supporting documents considered relevant in supporting the request.

Applications that do not have sufficient information will be returned to the applicant for further information. Should sufficient information not be provided, or information cannot be substantiated, the application will not be considered.

All applications for hardship relief will be reviewed and final approval given by the Chief Executive Officer or an authorised delegate.

Council will consider all matters under this policy confidentially.

The criteria for assessment will be, but is not limited to, the following:

- Income from all sources.
- Living expenses.
- The applicant must occupy the rateable property as their sole and principal place of residence and must not own any other property either within or outside the Council area.

Consideration should be given to whether the ratepayer could meet the rate liability by rescheduling commitments or by selling non-essential assets such as (but not limited to) non-residential caravans, holiday or investment properties, luxury cars, boats or other investments.

If the assessment of Council is that the restoration of a ratepayer's financial situation over the medium to long term is unlikely, the application for a concession will not be approved. The ratepayer will be provided with a short period of deferral (up to six months) to make other financial arrangements, after which other debt recovery actions must be implemented.

Ratepayers who meet the criteria may be offered assistance by one or more of the following:

- An agreed payment plan outside the current debt recovery action.
- Subject to satisfactory completion of an agreed payment plan, reimbursement of 50% of interest charges accruing between the date of commencement of agreed payment plan and completion of the agreed payment plan.

Ratepayers who do not meet the criteria for hardship relief under this policy may be afforded an agreed payment plan outside the current debt recovery action.

Any payment plan negotiated or concession applied must take into account the ratepayer's capacity to pay and allow for the plan to be renegotiated if there is a demonstrable change in circumstances.

Consideration will be given to whether the applicants have adhered to previous payment plans or whether they have a record of regular payments.

For any agreed payment plan the debt must be cleared in full by the end of the payment plan, including new charges accrued during the plan. Payments must be made on at least a monthly basis.

In the event that a payment plan is not maintained within the agreed terms, the ratepayer will be offered an opportunity to make a revised payment plan. Failure to make and maintain an appropriate payment plan will result in an escalation of recovery actions. Payment plans and adherence to these must ensure that no arrears extend beyond a two-year timeframe.

Two consecutive failures to make payment as per the agreed plan will result in the plan being terminated and full payment of the amount outstanding due immediately.

Risk Management

The policy supports Council's strong commitment to transparency, consistency, equity and flexibility and promotes the image of Council as both efficient and fair.

The policy mitigates the risk of relief being provided to ratepayers who are unable to pay their rates and charges but not experiencing genuine financial difficulties or hardship.

The policy provides a detailed administrative process to Council employees to ensure applications are processed efficiently and accurately.

Legislation

Local Government Act 2009

Local Government Regulation 2012

Definitions and Abbreviations

Application Form	Means Council's Hardship Application Form for the purpose of applying for assistance under this policy.
Council	Means Burdekin Shire Council.
Financial Hardship	Means when a ratepayer is unable to meet basic requirements (including food, clothing, medicine, accommodation and children's education).

Related Documents

Document Title
Revenue Policy 2026/27
Revenue Statement 2026/27
Application for Rates Relief on the Grounds of Hardship
Statement of Financial Position

Document History and Version Control

Title of Document	Rates and Charges Hardship Policy 2026/27 2026/27
Document Reference Number	FIN-POL-0006 Rev 6
Review Schedule	12 months
Council Meeting Date	23 June 2026
Council Resolution Number	



PO Box 974, Ayr Qld 4807
 T (07) 4783 9800
 enquiries@burdekin.qld.gov.au

Application for Rates Relief on the Grounds of Hardship

Information Privacy Act 2009 Burdekin Shire Council is collecting the information you supply on this form in accordance with the *Local Government Act 2009* for the purpose of considering your application. Your information will not be disclosed to a third party without your consent unless required or authorised by law.

Applicant Details

Property Number:			
Given Name/s:		Surname:	
Postal Address:			
Residential Address:			
Contact number/s:			
Date financial difficulty commenced:			
Date financial difficulty expected to cease:			
Grounds for Application: (attach separate sheets with more information if required)			

Required Documentation

In the case of an application for rate relief on the grounds of hardship, the documentation (copies only) outlined in the checklist needs to be included with the application, as well as the details of the applicant's registered accountant or tax agent. The documentation shall be assessed by the Chief Executive Officer or delegated officer.

Accountant or Tax Agent Details:		
Documentation Checklist: Please ensure the following documentation is attached and returned with this application.	<input type="checkbox"/>	A completed and signed statement of financial position.
	<input type="checkbox"/>	Copy of most recent pay slip, government benefit statement(s) or work cover statement.
	<input type="checkbox"/>	Copy of most recent mortgage statement or rental receipt.
	<input type="checkbox"/>	Copy of most recent other creditor statements (e.g. credit card or personal loan).
	<input type="checkbox"/>	Medical practitioner or health professional letter (if applicable).
	<input type="checkbox"/>	Copies of recent bank statements for all accounts.
	<input type="checkbox"/>	Letter confirming financial hardship from a recognised financial counsellor or financial planner (if applicable).
	<input type="checkbox"/>	Any other supporting documents considered relevant in supporting the request.



Application for Rates Relief on the Grounds of Hardship

Acknowledgement

The applicant acknowledges the information provided is being collected and recorded for the purpose of resolving the account.

The applicant acknowledges the right of the Chief Executive Officer, or delegated officer, to hold further discussions with the applicant and with the applicant's approval, the applicant's accountant, financial counsellor and/or tax agent to assist in providing any report to Council. The applicant may incur professional costs from accountants/tax agents through any investigations carried out by the CEO.

Information provided with this application will be held on a confidential basis.

If the applicant is in receipt of benefits through Centrelink, Council will be entitled to check on the eligibility of the applicant for assistance by this Government Agency.

Declaration

I, _____ do solemnly and sincerely declare that the information set forth herein has been truthfully and correctly supplied by me, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the *Oaths Act 1867*.

Property Owner:			
Signature:		Date:	/ /

Please ensure any additional property owners sign.

Name:			
Signature:		Date:	/ /
Email:		Phone:	

Name:			
Signature:		Date:	/ /
Email:		Phone:	

Name:			
Signature:		Date:	/ /
Email:		Phone:	



PO Box 974, Ayr Qld 4807
 T (07) 4783 9800
 enquiries@burdekin.qld.gov.au

Statement of Financial Position

Information Privacy Act 2009 Burdekin Shire Council is collecting the information you supply on this form in accordance with the *Local Government Act 2009* for the purpose of considering your application. Your information will not be disclosed to a third party without your consent unless required or authorised by law.

Name:		Property Number:	
Property Address:			
		Postcode:	
Phone:	Home:	Mobile:	
	Work:		
Email:			
Date of Birth:		Licence Number:	
Are you employed?	YES / NO		Occupation:
Employment Status:	Full Time	Part Time	Casual
			Self Employed
Employer's Name:			
Employer's Address:			
If not employed, please advise when you expect to return to work, or if you receive benefits, please indicate type:			
Full name, address and contact phone number of a relative not living at your address:			
Name:		Phone Number:	
Address:			
MONTHLY EXPENSES	AMOUNT	MONTHLY EXPENSES	AMOUNT
Mortgage / Rent / Board	\$	Rates (water / council)	\$
Gas / Electricity	\$	Home Insurance	\$
Food	\$	Health/Life Insurance	\$
Telephone/Internet	\$	Personal Loan Repayments	\$
Goods & Household Items	\$	Medical Expenses	\$
School/Childcare	\$	Leisure/Entertainment	\$
Clothing	\$	Other	\$
Petrol	\$		
Car Expenses	\$	TOTAL EXPENSES	\$
OUTSTANDING DEBTS	AMOUNT	OUTSTANDING DEBTS	AMOUNT
Chattel Mortgage	\$	Other	\$
Credit Card/s	\$	Other	\$
Personal Loan/s	\$		
Other	\$	TOTAL DEBTS	\$



Statement of Financial Position

ASSETS		
List your Assets	WORTH	BALANCE OWING
House, Flat/Unit, Property		
Additional: House, Flat/Unit, Property		
Motor Vehicle (Reg No: _____)		
Caravan / Boat		
Shareholdings/Investments		
Other		
TOTAL	\$	\$
INCOME		
	AMOUNT	
Wages (Week / Fortnight / Month)	\$	
Pension / Benefit	\$	
Workers Compensation	\$	
Superannuation	\$	
Board/Other (Week / Fortnight / Month)	\$	
Allowances, e.g. Child	\$	
Other:	\$	
TOTAL	\$	

I confirm this is a true and accurate reflection of my current financial position. Further, I acknowledge that _____ is outstanding on my account and I will update Burdekin Shire Council on any changes to my financial circumstances. I acknowledge the information provided is being collected and recorded for the purpose of resolving my account.

Property Owner:			
Signature:		Date:	/ /

Please ensure any additional property owners sign.

Name:			
Signature:		Date:	/ /
Email:		Phone:	

Name:			
Signature:		Date:	/ /
Email:		Phone:	

Name:			
Signature:		Date:	/ /
Email:		Phone:	



Financial Assistance Information Fact Sheet

 <p>Burdekin Community Association Inc.</p>	<p>Burdekin Community Association Inc. https://www.burdekincommunityassociation.org.au/ Emergency Relief Program Community support Queensland Government Call (07) 4783 3744</p>
	<p>Queensland Government – Financial Assistance Financial assistance Community support Queensland Government Call 13 QGOV (13 74 68)</p>
	<p>Queensland Government – Mortgage Relief Loan Mortgage Relief Loan Homes and housing Queensland Government Call 13 QGOV (13 74 68)</p>
	<p>Australian Financial Security Authority Where to find help managing debts Australian Financial Security Authority</p>
	<p>Moneysmart https://moneysmart.gov.au/managing-debt</p>
	<p>National Debt Helpline https://ndh.org.au/ Call 1800 007 007</p>
	<p>Financial Counselling Australia https://www.financialcounsellingaustralia.org.au/</p>
	<p>Lifeline https://www.lifeline.org.au/ Call 13 11 14 – 24/7 Crisis Support</p>
	<p>The Salvation Army https://www.salvationarmy.org.au/ Call 13 SALVOS (13 72 58)</p>

Debt Policy

Policy Type	Statutory
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Financial Accountant Systems
Effective Date	1 July 2026

Purpose

The objective of this policy is to ensure the sound management of Council's existing and future debt.

Scope

This policy applies to borrowings for capital works by Burdekin Shire Council.

Policy Statement

All external borrowing shall be obtained through the Queensland Treasury Corporation and Council shall continue to use the full range of Queensland Treasury Corporation's fund management services in order to enhance Council's loan/redemption procedures.

Council aims to finance capital works and new assets to the greatest extent possible from revenue, grants and subsidies or any specific reserves primarily established to fund capital works.

Council will not use long-term debt to finance operating activities or recurrent expenditure.

Council will always be mindful of the additional cost incurred by the community when assets are acquired through borrowings, which increases the cost of providing capital infrastructure.

The repayment period for new and existing borrowings will be set at 10 years or less except in the case of borrowings for major long-life infrastructure assets where a repayment period will be determined on an individual basis.

Council will review the level of debt to ensure its relevant financial sustainability indicators do not exceed the minimum limits recommended by the Queensland Treasury Corporation.

Detailed capital works and asset acquisition programs for the next 10 years together with the 10 year financial model will provide the basis for determination of funding options.

Planned Borrowings

There are no planned borrowings in 2026/27 or during the next 9 financial years.

Existing Borrowings

Council has no existing borrowings.

Risk Management

The policy supports Council's strong commitment to transparency, accountability and adherence to the governance framework.

The policy mitigates the risk of inappropriate borrowings and protects Council's Financial Sustainability.

Legislation

Local Government Act 2009

Local Government Regulation 2012

Statutory Bodies Financial Arrangements Act 1982

Statutory Bodies Financial Arrangements Regulation 2007

Document History and Version Control

Title of Document	Debt Policy
Document Reference Number	FIN-POL-0009 Rev 5
Review Schedule	12 months
Council Meeting Date	23 June 2026
Council Resolution Number	

Investment Policy

Policy Type	Statutory
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Financial Management Coordinator
Effective Date	1 July 2026

Purpose

This policy acts as a guide and framework for council to invest its funds prudently and appropriately, ensuring compliance with relevant legislation and focusing on capital preservation, maximising returns within risk tolerance, and managing cash resources for long-term financial sustainability.

Scope

This policy applies to the investment of all surplus funds held by Council. Investments are defined as arrangements that are undertaken or acquired with the expectation of achieving a financial return through interest, profit, or capital growth.

Objectives

- To maximise investment returns within agreed risk parameters and statutory constraints while meeting Burdekin Shire Council liquidity requirements.
- Maintain a diversified portfolio of investments to manage interest rate risk, liquidity risk and credit risk.
- Maintain the value of capital invested.

Policy Statement

Council is required to prepare an Investment Policy under section 191 of the *Local Government Regulation 2012* and section 104(5)(c) of the *Local Government Act 2009*.

Council is committed to:

- Investing only in investments as authorised under current legislation.
- Investing only with approved institutions.
- Investing to facilitate diversification and minimise portfolio risk.
- Investing to facilitate working capital requirements; and
- Maintaining documentary evidence of investments.

Overall, the amount invested with individual institutions should not exceed the following percentage as outlined in the below table:

Long Term Rating (S&P)	Short Term Rating (S&P)	Individual Counterparty Limit	Total Limit
AAA to AA-	A1+	30%	75%
A+ to A	A1	20%	50%
A to BBB	A2	10%	25%
QTC (Qld Treasury Corp)	No Limit	No Limit	No Limit

Qualifying Local Financial Institutions (QLFI)

Council is committed to supporting QLFI's by investing funds with these institutions. This support is however subject to the investment limits in the Table above, and the following criteria:

- Provide a benefit to the local community, outside of standard financial institution services; and
- Be able to provide competitive term deposit rates that risk adjusted, rival those able to be obtained from rated institutions.

Investment limits relative to their ratings will apply.

Council's Qualifying Local Financial Institutions include:

- Queensland Country Bank, and
- Bendigo Bank

Authorised Institutions

Only those institutions identified as suitable under the Category 1 Investment Powers conferred by the *Statutory Bodies Financial Arrangements Act 1982* S44(1) and listed on the APRA website as Authorised Deposit Taking Institutions (ADIs).

Term to Maturity

The term of maturity of any Council investment may range from 'At Call' to 1 year.

Quotations

Except for monies held with QTC, at least 3 quotations shall be sought from authorised institutions whenever an investment is proposed. The best quote will be assessed based on the objectives detailed above.

While having regard to the above, Council is a local community service organisation and at times will invest in QLFI's to ensure their continued support of and presence in the local community. These investments will not be subject to competitive quoting but must still provide a reasonable return to Council.

It is the responsibility of the Manager Financial Services to assess the cost of direct investment management by Council relative to the return generated. This should be compared with the cost of investing funds with a capital guaranteed cash fund, such as the QTC Capital Guaranteed Cash Fund.

Principles

A reasonable rate of return considers risk tolerance, investment goals and the type of investment. To ensure a reasonable rate of return the Burdekin Shire Council will use the following considerations in all investment decisions:

- Credit rating of the institution;
- Amount of the investment;
- Term of the investment; and
- Interest rate offered.

Procedures

Council is always to have in place appropriate internal controls to prevent the fraudulent use of public money.

The following internal controls are required to be in place:

- A person is to be identified as the responsible officer for the investment function;
- All investments are to be authorised by the Chief Executive Officer or nominated delegate;
- Confirmation advice from the financial institution is to be attached to the Investment Authorisation Form providing evidence that the investment is in the name of Burdekin Shire Council; and
- A person other than the responsible officer is to perform the bank reconciliation at the end of each month.
- A monthly report is submitted to the Manager Financial Services that is reconciled back to the general ledger.
- A report is submitted to Council monthly – this report will include disclosure of all invested funds, the financial institutions holding funds, average interest rate weighted, and the percentage of funds invested with each institution.

Risk Management

The policy supports Council's strong commitment to transparency, accountability, and adherence to the governance framework. The policy mitigates the risk of inappropriate investments and protects Council's Financial Sustainability.

Legislation

Local Government Act 2009

Local Government Regulation 2012

Statutory Bodies Financial Arrangements Act 1982

Statutory Bodies Financial Arrangements Regulation 2019

Associated Documents

Council must keep records that show it has invested in the way most appropriate in all circumstances and retain documentary evidence of the investment.

Definitions and Abbreviations

Unless otherwise indicated, all terms used in this policy are to have the meaning outlined in:

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangements Act 1982*
- *Statutory Bodies Financial Arrangements Regulation 2019*

Document History and Version Control

Title of Document	Investment Policy
Document Reference Number	FIN-POL-0007 Rev
Review Schedule	12 months
Council Meeting Date	23 June 2026
Council Resolution Number	

Procurement Policy

Policy Type	Statutory
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Manager Financial Services
Effective Date	1 July 2026

Purpose

The purpose of this policy is to regulate and guide all Council procurement and contracting activities to be carried out in compliance with the *Local Government Act 2009* (the “Act”), *Local Government Regulation 2012* (the “Regulations”) and the *Public Sector Ethics Act 1994*.

Scope

This Policy applies to all Council operations relating to the procurement of goods and services the disposal of assets. It covers all procurement activities undertaken by Council as defined under the Act and Regulation excluding employment related contracts.

Objectives

Council’s procurement activities are designed to deliver optimal outcomes by:

- Ensuring value for money while maintaining high standards of probity and accountability;
- Adopting efficient, reliable, and effective purchasing processes;
- Supporting Council’s economic, social, and environmental objectives;
- Providing fair and reasonable opportunities for compliant local businesses to supply goods and services to Council; and
- Ensuring adherence to all applicable legislative requirements.

Guidelines

This policy is to be read in conjunction with the Procurement Operational Standard. Operational procurement processes, forms, and supporting guidance are maintained within the Procurement Operational Standard.

Sound Contracting Principles

In accordance with Section 104 of the Act, Councillors and Council Officers must have regard to the following sound contracting principles in all purchasing and disposal activities.

Value for money

Council must harness its purchasing power to achieve the best value for money. The concept of value for money is not restricted to price alone. The value for money assessment must include consideration of:

- contribution to the advancement of Council’s priorities; and
- fitness for purpose, quality, services and support; and

- whole-of-life costs including costs of acquiring, using, maintaining and disposal; and
- internal administration costs; and
- technical compliance issues; and
- risk exposure; and
- the value of any associated environmental benefits.

Open and effective competition

Purchasing and disposal should be open and result in effective competition in the provision of goods and services and disposal of assets. Council must give fair and equitable consideration to all prospective suppliers or purchasers.

The development of competitive local business and industry

Council encourages the development of competitive local businesses within its local government area.

Where price, performance, quality, suitability and other evaluation criteria are comparable, the following areas may be considered in evaluating offers:

- creation of local employment opportunities;
- more readily available servicing support;
- more convenient communications for contract management;
- economic growth within the local area;
- benefit to Council of associated local commercial transaction.

Environmental protection

Council promotes environmental protection through its procurement procedures and will:

- promote the purchase of environmentally friendly goods and services that satisfy value for money criteria; and
- foster the development of products and processes of low environmental and climatic impact; and
- provide an example to business, industry and the community by promoting the use of environmentally friendly goods and services; and
- encourage environmentally responsible activities.

Ethical behaviour and fair dealing

Councillors and Council Officers involved in contracting activities for purchasing and disposal are to behave with impartiality, fairness, independence, openness, integrity, and professionalism in their discussions and negotiations with suppliers or purchasers and their representatives. Councillors and Council Officers shall identify and manage conflicts of interest in accordance with the Procurement Guidelines.

Conflict of Interest

Council acknowledges the challenges associated with operating within a small community, where conflicts of interest may arise. Council promotes transparency and expects workers to act with integrity in all dealings.

Workers should ensure in the first instance, all conflicts are disclosed to their supervisor, manager, or director as appropriate and recorded in the appropriate way. Please refer to the *Conflict of Interest for Workers Policy* for further guidance.

Policy Statement

Responsibility of Councillors and Council Officers

Councillors and Council Officers are required to comply with the Procurement Operational Standard in all purchasing and disposal activities, including the development of specifications, evaluation criteria, and contractual terms and conditions.

All parties involved in procurement and contracting processes must demonstrate a clear understanding of, and adherence to, the intent and requirements of this Policy and the Procurement Operational Standard.

Failure to comply with this Policy or the Procurement Operational Standard may result in the matter being addressed in accordance with Council’s code of conduct. Substantial or repeated non-compliance by Council Officers will be addressed in accordance with Council’s disciplinary procedures for misconduct or, where applicable, the individual Contract of Employment. Councillors will be subject to the provisions of the Code of Conduct for Councillors.

Contractual Arrangements Under \$20,000

Threshold	Requirements
Up to \$2,000 excluding GST	at least one verbal quote is required, and payment may be made by purchase card subject to individual card limits and the Corporate Purchase Card Policy conditions of use.
From \$2,000 to under \$5,000 excluding GST	a minimum of two verbal quotations are required, and quote details must be recorded in accordance with Council’s purchasing procedures.
From \$5,000 to \$20,000 excluding GST	a minimum of two written quotations are required, and quote details must be recorded in accordance with Council’s purchasing procedures.

These requirements are subject to the exceptions paragraph in this policy. All purchases will be made by purchase orders except if defined otherwise in this policy.

Medium Sized contractual arrangement - >\$20,000 but less than \$280,000 (exc GST)

The expected value of a contractual arrangement with a supplier for a financial year is the total expected value of all the Council’s contracts, in the financial year, with the supplier for goods and services of a similar type.

These purchases are governed by the Regulation Sections 224, 225 and Division 3 of Chapter 6 Contracting. Generally, the following applies:

- Council cannot enter a medium-sized contract unless Council first invites written quotes for the contract.
- The invitation must be to at least three persons who Council considers can meet Council’s requirements, at competitive prices. Council may decide not to accept any of the quotes it receives.
- However, if Council does decide to accept a quote, Council must accept the quote most advantageous to it having regard to the sound contracting principles.

These requirements are subject to the exceptions paragraph in this policy. Records of quotes must be attached to the Purchase Order in the financial system. Purchases shall be made by purchase orders except where defined otherwise in this policy.

Large-sized contractual arrangement - >\$280,000 (exc GST)

These arrangements are for purchases from a supplier that it is expected to be worth \$280,000 or more excluding GST. The expected value of a contractual arrangement with a supplier for a financial year is the total expected value of all the Council's contracts, in the financial year, with the supplier for goods and services of a similar type.

Council must either invite written tenders under the Regulation Sections 226 and 228 or invite expressions of interest decided by Council resolution under Section 228(3) before considering whether to invite written tenders under Section 228(7)(b).

The invitation for tenders or expressions of interest must:

- be published on the Council's website for at least 21 days; and
- allow written tenders or expressions of interest to be lodged with Council while the invitation is published on the website.

In accordance with Section 228 of the Regulations the local government must take all reasonable steps to publish the invitation for tenders or invitation for expressions of interest in another way to notify the public about the tender process.

These requirements are subject to the exceptions paragraph in this policy.

Exceptions

The Regulation Chapter 6 Contracting, Part 3 Default contracting procedures at Division 3 (Sections 229-235) identifies exceptions for medium-sized and large-sized contracts. Where Council utilises an approved procurement arrangement or legislative exception, Council Officers must still demonstrate value for money and comply with applicable procurement procedures.

If one of the exceptions applies, Council may enter:

- a medium-sized contract without first inviting written quotes; or
- a large-sized contract without first inviting written tenders.

The exceptions are summarised as follows:

- Section 230 – If quote or tender consideration plan prepared
- Section 231 – For contractor on approved contractor list
- Section 232 – Register of pre-qualified suppliers
- Section 233 – For a preferred supplier arrangement
- Section 234 – For LGA arrangement*
- Section 235 – Other exceptions
 - resolution on sole supplier
 - specialised or confidential nature of services
 - genuine emergency exists
 - purchase of goods at auction
 - purchase of second-hand goods
 - an arrangement with a government agency.

A range of LGA arrangements are put in place by LGAQ Ltd and Local Buy in assessing the most effective and advantageous method of obtaining goods and/or services, Councillors and Council Officers should consider the administrative and price costs to Council of seeking tenders or quotations independently, and the reduction of these costs which can be achieved by use of LGAQ Ltd and Local Buy arrangements. When utilising a Local Buy arrangement council staff should ensure at least two quotes are sought to ensure that value for money has been assessed, and best practice procurement is being demonstrated.

Valuable Non-Current Asset Contract – Tenders or Auction Needed

A valuable non-current asset contract is a contract for the disposal of a valuable non-current asset.

A valuable non-current asset is:

- land; or
- another non-current asset that has an apparent value that is equal to or more than the limit set by Council.

The **apparent value** limits for disposal of valuable non-current assets set by Council are:

- for plant or equipment - \$5,000; and
- for another type of non-current asset - \$10,000

Disposal of a less than valuable Council asset or goods is to be authorised by the appropriate Director.

The method used for the disposal of less than valuable non-current assets is to maximise the return to Council. The accepted means of disposal under this category may include, but not limited to:

- External quotation - 2 quotes required: or
- Public auction or tender; or
- Disposal to a community organisation; or
- Disposal to a government agency; or
- Sale to a Licensed Second-Hand dealer.

Please refer to the *Asset Disposal Policy* for further guidance.

Publishing Details of Particular Contracts

The Regulation Section 237 requires that, Council must as soon as practicable after entering a contractual arrangement worth \$200,000 or more exclusive of GST:

- publish the relevant details of the contractual arrangement on the Council's website; and
- display the relevant details of the contractual arrangement in a conspicuous place in the Council's public office for a period of at least 12 months.

Relevant details, of a contractual arrangement, means the following

- the person with whom the local government has entered the contractual arrangement;
- the value of the contractual arrangement
- the purpose of the contractual arrangement.

Delegations

The Council delegates to the **Chief Executive Officer** (CEO), in accordance with the Act Section 257 Delegation of Local Government Powers and the Regulation Section 238 Entering into a contract under delegation, the power to make, amend or discharge a contract for the Council as follows and the CEO may delegate this power under the Act Section 259:

1. The delegate may make, amend or discharge a contract (the *contractual action*) for the local government if:
 - the local government's expenditure, because of the contractual action, has been provided for in the approved annual budget for:
 - the financial year when the contractual action is taken; or
 - the financial year in which the delegation is made, if the expenditure is within the limits stated in the resolution making the delegation; or
 - the contractual action has been taken because of genuine emergency or hardship.
2. The delegate may take the contractual action in the same way as an individual.
3. This section does not affect another law that requires:
 - an approval, consent or permission to be obtained; or
 - a procedure to be complied with for taking the contractual action.

Only Council Officers listed in the **Financial Delegations Register** are entitled to authorise purchase orders, and then only in accordance with their financial delegation limits. By authorising a purchase order, all Officers are confirming that they have taken full notice and will comply with all the requirements of this policy.

Specialty Purchasing

Certain goods and services shall be purchased by Officers with experience and expertise in that area. The use and type of certain goods and services may be subject to legislation and/or codes of practice or other external influences that have a bearing on the type of goods or services purchased. A list of the applicable goods or services are listed in the Procurement Operating Standard.

It should be noted that speciality purchasing does not exempt Officers from following the prescribed procurement guidelines and processes.

Goods or Services Exempt from Issue of Purchase Orders

Certain goods and services by their nature do not require a purchase order to be prepared to affect their payment. These goods and services are to be authorised by a council officer with sufficient financial delegation to authorise payment and all prescribed procurement guidelines and processes still apply. The approved list is outlined in **Appendix 1**.

Work Health and Safety

The Burdekin Shire Council is committed to ensuring that all procurement activities are conducted in a safe and healthy manner, adhering to relevant legislation and standards. Procuring staff will identify and assess WHS hazards related to goods and services being acquired and implement appropriate risk management measures. Contracts with suppliers of goods or services to council should include WHS clauses.

Legislation

Local Government Act 2009

Local Government Regulation 2012

Public Sector Ethics Act 1994

Definitions and Abbreviations

Contract	is an agreement between two or more parties, especially one that is written and enforceable by law e.g. purchase card receipt, purchase order, formal contract document.
Contractual Arrangement	between a local government and a supplier, means an arrangement between the local government and the supplier comprised of— (a) a contract for the supply of goods or services; or (b) if the local government and supplier enter more than 1 contract for the supply of goods or services of the same, or a similar, type—each of the contracts.
Apparent value	Is the estimated monetary worth of an asset determined by an assessment, expert appraisal or market analysis.
Expected value	of a contractual arrangement with a supplier for a financial year is the total expected value of all the Council’s contracts in the financial year and includes all options for extensions with the supplier for goods and services of a similar type.
Medium-sized contractual arrangement	is a contractual arrangement with a supplier that is expected to be worth, exclusive of GST, \$20,000 or more but less than \$280,000 in a financial year plus any options for extensions of time.
Large-sized contractual arrangement	is a contractual arrangement with a supplier that is expected to be worth, exclusive of GST, \$280,000 or more in a financial year plus any options for extensions of time.
Worker/s	includes a direct employee of Council whether employed on a permanent, temporary, full-time, part-time, casual or job-share basis. Also includes contractors, sub-contractors, apprentices and trainees, work experience students and volunteers engaged to perform duties on behalf of Council.

Related Documents

Reference Number	Document Title
GOV-POL-0020	Conflict of Interest for Workers Policy
FIN-POL-0020	Asset Disposal Policy
EXP-POL-0001	Corporate Purchase Card Policy
EXP-OSD-0001	Corporate Purchase Card Operational Standard

EXP-OSD-0002	Procurement Operational Standard
ECM 1068863	Code of Conduct for Workers
Code of Conduct for Councillors in Queensland	Code of Conduct for Councillors

Document History and Version Control

Title of Document	Procurement Policy
Document Reference Number	FIN-POL-0017 Rev 4.02
Review Schedule	12 months
Council Meeting Date	23 June 2026
Council Resolution Number	

Appendix 1

Expenditure not requiring a Purchase Order	
Australian Standards Documentation	Licenses and Permits
Banking transactions	Loan Repayments
Bounties	Rates Transactions
Conference Registrations	Refunds and Donations
Election Expenses	Reimbursements
Electricity and Telecommunications	Software Licensing
Freight	Subscriptions and Memberships
Government Transactions	Vehicle Registration
Insurance	Tax Office Transactions
Investments	Tolls
Land Transactions	Wages and Wage Deductions
Legal Fees	Workers Compensation

Revenue Policy 2026/27

Policy Type	Statutory
Function	Financial Management
Policy Owner	Manager Financial Services
Policy Contact	Manager Financial Services
Effective Date	1 April 2026

Purpose

The Revenue Policy identifies the principles that Council intends to apply in the preparation and adoption of the 2026/2027 budget.

Scope

This policy will identify the principles Council intends to apply for:

- levying rates and charges;
- granting concessions for rates and charges;
- recovering overdue rates and charges; and
- cost-recovery methods.

The policy also addresses:

- the purpose for concessions; and
- the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

Policy Statement

Principles used for levying rates and charges

In levying rates and charges Council will apply the principles of:

- **Clarity** – making clear Council's and each ratepayer's responsibility to the rating regime;
- **Simplicity** – making the levying system simple and inexpensive to administer; and
- **Equity** – through flexible payment arrangements for ratepayers with a lower capacity to pay.

Making rates and charges

In making rates and charges, Council will raise an amount of revenue appropriate to maintain and improve assets and provide services to the Shire as a whole. In deciding how that revenue is raised, Council will take into account the following factors:

- the rateable value of land, including valuation relativities among land, and the rates that would be payable if only one general rate was adopted; and
- the level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate; and
- the use of the land in so far as it relates to the extent of utilisation of Council services; and
- the relative economic value of different land uses within the Shire; and

- location and access to services; and
- with an extensive road network, particularly in rural areas of the Shire and demands on Council to upgrade the standard of roads for harvesting, transportation of rural products, processing and services associated with the sugar, grazing, horticulture and aquaculture industries, Council considers those areas benefiting from access to improved road and infrastructure standards should contribute appropriately to Council's revenue base to maintain the high level of road services expected; and
- at the same time, Council acknowledges and again has taken into account that improved services including but not limited to: recreation and sporting, swimming pools, community, cultural, library, welfare services, public halls, environmental health services and amenities, parks and playgrounds, cemeteries, Council's public buildings, Council's economic development initiatives, improvements and development work in Council's principal towns are local government services that should be met by the whole community.

Valuations and General Rates

Council is of the opinion that a system of differential general rating will achieve a fairer and more equitable distribution of the rating burden, rather than if only one general rate was adopted. A differential general rate system will exhibit the following features:

- Flexible – so that Council can adapt its rating system to the economic circumstances of the community's rateable properties as a whole and/or the circumstances of particular sectors;
- Equitable – in relation to the benefits rateable properties receive from expenditure of rates;
- Simple and easily understood;
- Economical to administer, relative to the revenue derived; and
- Ensures that similar rateable properties are treated in a like manner.

In determining the rating burden to be shared by the differential rating categories, Council acknowledges the following:

- New valuations issued from time to time may produce a shift in relativities between the various differential rating categories in respect of their share of the rating burden;
- New valuations may also lead to shifts in relativities between properties within the differential rating categories;
- New valuations issued from time to time may also result in a differential rating category contributing less of the rating burden than in the preceding year.

Council proposes to continue to levy differential general rates to ensure that the rate burden is distributed in a fair and equitable way. Council will continue to gather data to further consider and refine this process.

Minimum General Rates

Council considers that each property in the Shire benefits to some extent from the facilities and services provided by Council, including the governance costs in administering the Shire. Such expenditure is limited to that funded by the general rate.

Therefore, minimum general rates are made and levied to recover the costs of such services and facilities.

Charges

In general, Council will be guided by the 'user pays' principle in the making of charges to minimise the impact of rating within the local economy.

Council will have regard to the principles of:

- **Transparency** – in the making of charges;
- **Simplicity** – having in place a charging regime that is simple and inexpensive to administer;
- **Flexibility** – to take into account local economic conditions; and
- **Full cost recovery** – of associated expenses, including a reasonable return on capital.

Council will charge for water services under a two-part consumption based pricing policy. The outcomes of this form of water supply demand management are aimed at community benefit from:

- Establishment of a charging system more closely aligned to the principles of user pays;
- Reduced water consumption resulting in:
 - reduced operational costs;
 - deferment of future augmentation works for water treatment plants and delivery systems; and
 - an improved environmental balance of ground water reserves for future generations.

Council will eliminate any concessions for any section of the community in respect of consumption based charging.

Special Charges

When providing services or undertaking activities that can reasonably be seen to benefit only a part of the rate base, Council considers it advantageous to recover those costs from those properties. To facilitate this principle, special charges are used to recover the costs for these services or activities.

Separate Charges

Council acknowledges that there are various service provisions and infrastructure that the cost recovery of would seem to be unfair if made in accordance with property valuation and are more closely aligned with the concept of equal benefit per property. As a consequence, separate charges are used so that each property in the Shire, regardless of size, pays the same amount towards cost recovery. Separate charges are used to recover costs for these service provisions or infrastructure.

Interest

Council ensures that the interests of ratepayers in general are protected by charging interest, under the *Local Government Regulation 2012*, on rates and utility charges that remain overdue immediately after the due date for payment on the rate notice.

Principles used for granting rebates and concessions

In considering the application of concessions, Council will be guided by the principles of:

- **Equity** – by having regard to the different levels of capacity to pay among the lands of the local community;
- **Consistency** – in treatment for ratepayers receiving concessional rating; and
- **Transparency** – by making clear the requirements necessary to receive concessions.

In accordance with the above principles, Council has developed procedures in respect of the Pensioner Rebate rate concession for pensioners.

Council accepts that certain classes of pensioners have contributed rates over a period of time and/or are restricted by a fixed income and should be afforded a concession in respect of rates and charges.

Council also recognises that there are organisations which operate for the general benefit of the community with limited financial resources including private schools, churches, welfare, youth organisations and sporting organisations. Such organisations may receive a donation based on their sewerage charges.

Notwithstanding the above, individual cases will arise and Council has the discretion to consider each case on its merits.

Principles used for recovery of unpaid rates and charges

Council will exercise its rate recovery powers in order to treat all ratepayers equitably. It will be guided by the principles of:

- **Transparency** – by making clear the obligations of ratepayers and the processes used by Council in assisting it to meet its financial obligations;
- **Simplicity** – making the processes used to recover overdue rates and charges clear, simple to administer and cost effective;
- **Capacity to pay** – in determining appropriate arrangements for ratepayers; and
- **Equity** – by treating all ratepayers in similar circumstances in the same way.

Principles used for cost-recovery methods

Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environment and other corporate goals. This is considered to be the most equitable and effective revenue approach and is founded on the basis that the Shire's rating base cannot subsidise the specific users or clients of Council's regulatory products and services.

However, in setting its cost-recovery fees, Council will be cognizant of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

Funding of Trunk infrastructure

Pursuant to the mechanisms contained in the *Planning Act 2016 (Qld)* ('PA'), Council requires the developer of a property to pay reasonable and relevant contributions as infrastructure charges towards the cost of infrastructure required to support a development.

Under the provisions of the PA, and Council's relevant planning instruments, developers are required to pay costs associated with the following:

- Any increased demand upon the available capacity of existing trunk infrastructure due to any development; and/or
- Any additional trunk infrastructure required due to any development; and

Where appropriate, a contribution towards social infrastructure changes required to cater for the increase or changes in population caused by new development.

To complement these requirements, Council adopted the Economic Stimulus Policy – Development Incentives on 25 November 2025 with the policy taking effect from 1 January 2026. This new policy empowers Council to consider partial or full waivers of infrastructure charges on a case-by-case basis. By doing so, it establishes a consistent, equitable, and transparent framework for supporting eligible developments.

Procedures

Procedures arising from this policy are contained in Council’s Revenue Statement for 2026/2027.

Risk Management

As a statutory policy, this policy helps to mitigate the risk of non-compliance with legislation. Further, the policy enhances Council’s position to realise the benefits of transparency, consistency, equity, and flexibility and promotes the image of Council as both efficient and fair.

Applying a differential general rating system mitigates the risks of an unfair distribution of the rating burden which would be caused if only one general rate was applied.

By defining the principles to be applied for the recovery of unpaid rates, the policy mitigates the risk to ratepayers of acquiring a level of unachievable debt in cases where they are unable to pay rates and charges within the specified time period.

By granting rebates and concessions for eligible ratepayers, the policy mitigates the risk of inequity regarding the different levels of capacity to pay among the community.

Legislation

The *Local Government Act 2009* and *Local Government Regulation 2012* require Council to review its revenue policy annually and in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

Definitions and Abbreviations

Refer to dictionary schedules located in the *Local Government Act 2009* and *Local Government Regulation 2012*.

Document History and Version Control

Title of Document	Revenue Policy 2026/27
Document Reference Number	FIN-POL-0019 Rev 7
Review Schedule	12 months
Council Meeting Date	10 March 2026
Council Resolution Number	1923957

Rates and Charges at a Glance

<u>Rates and Charges</u>	2025/26	2026/27
General Rate (Cents in the Dollar)		
Category A - Residential	1.949	1.779
Category A1 - Rural Residential	1.689	1.299
Category A2 - Multi Unit Dwellings <2 Flats	1.899	1.737
Category A3 - Multi Unit Dwellings 3-4 Flats	2.021	1.925
Category A4 - Multi Unit Dwellings 5-7 Flats	2.115	1.978
Category A5 - Multi Unit Dwellings >7 Flats	2.076	2.019
Category B - Commercial and Industrial	2.104	1.948
Category B1 - Shopping Centre	3.188	3.295
Category B2 - Shopping Complex	2.676	2.716
Category C - Grazing and Livestock	1.484	0.854
Category D - Sugar Cane	3.508	2.866
Category E - Rural (Other) less than 20 hectares	2.150	1.502
Category E1 - Rural (Other) 20 hectares or more	3.508	2.866
Category F - Sugar Milling	31.965	29.561
Category G1 - Water (less than 10 hectares)	21.043	17.099
Category G2 - Water (10 hectares or more)	22.145	13.572
Category H1 - Solar Farms (40MW - 90MW)	3.447	3.043
Category H2 - Solar Farms (91MW - 250MW)	3.447	3.043
Category H3 - Solar Farms (> 250MW)	3.447	3.043
Category H4 - Electricity and Telecommunications Infrastructure	3.648	2.804
Category I - Other	1.949	1.779
Minimum General Rate		
Category A - Residential	\$1,209	\$1,227
Category A1 - Rural Residential	\$1,209	\$1,227
Category A2 - Multi Unit Dwellings <2 Flats	\$1,572	\$1,596
Category A3 - Multi Unit Dwellings 3-4 Flats	\$2,358	\$2,394
Category A4 - Multi Unit Dwellings 5-7 Flats	\$3,930	\$3,990
Category A5 - Multi Unit Dwellings >7 Flats	\$6,288	\$6,384
Category B - Commercial and Industrial	\$1,451	\$1,473
Category B1 - Shopping Centre	\$38,345	\$40,262
Category B2 - Shopping Complex	\$10,662	\$10,822
Category C - Grazing and Livestock	\$1,451	\$1,473
Category D - Sugar Cane	\$1,451	\$1,473
Category E - Rural (Other) less than 20 hectares	\$1,451	\$1,473
Category E1 - Rural (Other) 20 hectares or more	\$1,451	\$1,473
Category F - Sugar Milling	\$191,721	\$194,597
Category G1 - Water (less than 10 hectares)	\$1,451	\$1,473
Category G2 - Water (10 hectares or more)	\$11,173	\$11,341
Category H1 - Solar Farms (40MW - 90MW)	\$45,701	\$47,072
Category H2 - Solar Farms (91MW - 250MW)	\$79,977	\$82,376
Category H3 - Solar Farms (> 250MW)	\$114,029	\$117,450
Category H4 - Electricity and Telecommunications Infrastructure	\$1,814	\$1,841
Category I - Other	\$1,209	\$1,227
Waste Service Charges		
140R/240Y 2 Bin Domestic Service	\$490	\$490
140R/360Y 2 Bin Domestic Service*		\$490
240R/240Y 2 Bin Domestic Service	\$617	\$617
240R/360Y 2 Bin Domestic Service*		\$617
140R/240Y/240G 3 Bin Domestic Service	\$558	\$558
140R/360Y/240G 3 Bin Domestic Service*		\$558
240R/240Y/240G 3 Bin Domestic Service	\$685	\$685
240R/360Y/240G 3 Bin Domestic Service*		\$685
240R/240Y 2 Bin Commercial Service	\$593	\$593
240R/360Y 2 Bin Commercial Service*		\$593
240R/240Y/240G 3 Bin Commercial Service	\$661	\$661
240R/360Y/240G 3 Bin Commercial Service*		\$661
Additional 140L Domestic red lid Waste Bin	\$400	\$400
Additional 240L Domestic red lid Waste Bin	\$527	\$527
Additional 240L Commercial red lid Waste Bin	\$476	\$476
Additional 240L Domestic Recycle yellow lid Waste Bin	\$90	\$90
Additional 360L Domestic Recycle yellow lid Waste Bin		\$90
Additional 240L Commercial Recycle yellow lid Waste Bin	\$117	\$117
Additional 360L Commercial Recycle yellow lid Waste Bin		\$117
Additional 240L Green Waste Bin	\$68	\$68

Residents of domestic premises and multi-residential premises may request to change to the 240 litre mobile bin with a red lid. The larger mobile bin will incur a higher annual charge. Commercial premises owners may request an additional 240 litre mobile bin (either red lid or yellow lid). The additional bin will incur a higher annual charge.

**Upsizing to a 360L recycle yellow lid waste bin will incur a one-off establishment fee.*

Once a change to a service level is requested the service must remain in place for a minimum of six months.

<u>Rates and Charges</u>	2025/26	2026/27
Waste Access Charge	\$30	\$35
Waste Legacy Landfill Charge	\$20	\$20
Sewerage Charge	\$703	\$745
Subsequent Water Closet Charges (where applicable)	\$492	\$522
Pump Septic Tank Effluent to Sewer System	\$633	\$596
Water Access Charge	\$540	\$555
Water Consumption Charge (cents per 1,000L)		
Giru Water Supply Scheme - Category F - Sugar Milling	\$3.50	\$3.68
All other properties from any of Council's Water Supply Schemes		
For usage up to 1,000,000 litres	\$0.55	\$0.60
For usage above 1,000,000 litres	\$1.90	\$1.95
Environmental Separate Charge	\$10	\$10
Mount Kelly Rural Fire Brigade Special Charge	\$15	\$15
Scott Rural Fire Brigade Special Charge	\$50	\$50
Due Date for Payment	31 Days	31 Days
Interest Charged on Overdue Rates	12.00%	12.19%
State Government Pensioner Subsidy (Maximum)	\$200	\$200
Council Pensioner Rebate (Maximum)	\$380	\$380

General Rate Revenue Comparison by Category





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Sustainable Growth, Security Tomorrow as Council Adopts 2026/27 Budget

Burdekin Shire Council has adopted its 2026/27 Budget, guided by the theme “Sustainable Growth, Security Tomorrow,” with a strong focus on delivering essential infrastructure and supporting the region’s long-term future.

The Budget includes \$36.2 million allocated for capital works and \$70.7 million for operational activities. To support the ongoing delivery of reliable, high-quality services the community depends on, a general rate increase of 1.5% has been applied, together with adjustments to utility charges, with water access charges increasing by 3%, sewerage charges by 6%, and no increase to waste service charges.

Mayor Pierina Dalle Cort said the Budget reflects a practical and forward-looking approach to the region’s future.

“Sustainable Growth, Security Tomorrow is about investing in the infrastructure our community needs now while preparing for the future,” Mayor Dalle Cort said.

“We understand the financial pressures many households are facing, and this Budget has been carefully planned to balance those pressures with the need to continue delivering essential services.

“Aligning with Council’s Corporate Plan, the 2026/27 Budget delivers investment across key priority areas including infrastructure reliability, community liveability, economic development and environmental sustainability.”

Highlights of the 2026/27 Budget include:

• Roadworks, Reseals and Drainage	\$19,362,430
• Sewerage Infrastructure Upgrades	\$1,960,000
• Ayr Aerodrome Runway Reseal (Regional Airports Program)	\$465,572
• Plantation Park Nature Based Play Area Carpark (Queensland Reconstruction Authority)	\$440,000
• New Animal Management Centre (North Queensland Resilience Program)	\$365,000
• Ayr Town Drain Drainage Improvements (Local Government Grants and Subsidies Program)	\$3,600,000
• Clare Club Playground Upgrade	\$95,000
• Burdekin Be-Active Trail, Home Hill (Active Transport Fund)	\$500,000
• South Ayr Water Filtration Plant (State Funded)	\$1,500,000

Works for Queensland Grant Funded Projects:

• Home Hill Swimming Pool Upgrades	\$1,200,000
• Ayr Pool New Amenities Block Construction	\$379,000
• Wickham Street Anzac Park Road Drainage	\$1,600,000

Council acknowledges and thanks all levels of government for their ongoing support through external funding programs, and remains committed to working collaboratively to secure grants that deliver vital community infrastructure.

To access the Burdekin Shire Council 2026/27 Budget document, visit bit.ly/BDKBudget.

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Road and Drainage Program Drives Sustainable Growth Across the Burdekin

Burdekin Shire Council will deliver a comprehensive program of road and drainage works as part of its 2026/27 Budget, with more than \$24.6 million invested in roadworks, reseals and drainage infrastructure across the region.

Mayor Pierina Dalle Cort said the works form a key part of Council’s commitment to sustainable growth and long-term infrastructure reliability.

“Our road and drainage networks are essential to the functioning of our community and economy,” Mayor Dalle Cort said.

“This year’s program focuses on strengthening infrastructure, improving flood resilience and supporting future growth across the Shire, while also supporting local industry and agricultural productivity through improved access and freight reliability.”

In 2026/27, Council will deliver a wide range of design, construction and renewal works, including:

Road construction and upgrade works include:

- Ayr Industrial Estate Road and Kerb Reconstruction \$5,000,000
- Upper Haughton Road upgrade \$2,800,000
- Thompson Road bitumen sealing and upgrades \$1,150,000

Road network improvements and local projects include:

- Jerona Road civil works and sealing \$1,225,000
- Kilrie Road floodway upgrade \$722,830
- Path renewal and widening works across the Shire \$700,000

Drainage and flood mitigation works include:

- Ayr Town Drain Drainage Improvements \$3,600,000
- Wickham Street Anzac Park drainage upgrades \$1,600,000
- Eighth Avenue Drainage Improvement \$1,100,000

Mayor Pierina Dalle Cort said maintaining and upgrading the road network remains a critical priority. The program also includes a \$2.8 million reseal program, culvert replacements, and road reconstruction works across multiple locations, including rural and residential networks.

These projects improve safety, reduce the impact of flooding and ensure our transport network remains reliable into the future

To access the Burdekin Shire Council 2026/27 Budget document, visit bit.ly/BDKBudget.

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Infrastructure Investment Strengthens Water and Sewer Services for the Future

Burdekin Shire Council is continuing its investment in essential water and sewer infrastructure as part of the 2026/27 Budget, with \$1.96 million allocated to sewerage infrastructure upgrades, alongside significant investment in water supply infrastructure to support both drinking water and wastewater services across the Shire.

This program focuses on maintaining and upgrading essential infrastructure to support a growing community.

Mayor Pierina Dalle Cort said these works are essential to everyday life across the Burdekin.

“While often out of sight, these services play a vital role in our community, from supporting public health to protecting the environment and ensuring everything runs safely and reliably,” Mayor Dalle Cort said.

“This year’s investment focuses on improving system performance, reducing risk and ensuring our infrastructure can support future growth, helping to prevent failures and maintain reliable services for the community.”

Key projects include:

- South Ayr Water Treatment Upgrade \$1,500,000
- Home Hill Augmentation Pipeline Stage 1a \$1,200,000
- Sewer Reline and Manhole Rehabilitation Project \$1,000,000
- Sewer Pump Upgrade and Replacement Program \$200,000
- Water Main Replacement Program \$600,000
- Hydrant Replacement Program \$300,000

Additional upgrades include pump station improvements, treatment plant upgrades, and network renewals across the Shire.

These investments strengthen reliability, protect environmental health and support sustainable growth across the Burdekin.

To access the Burdekin Shire Council 2026/27 Budget document, visit bit.ly/BDKBudget.

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Community Infrastructure Investments Support a Liveable Burdekin

Burdekin Shire Council’s 2026/27 Budget includes a strong program of upgrades to community facilities, parks and public spaces, supporting a growing and active community.

More than \$1 million will be invested in parks, playgrounds and community infrastructure across the Shire.

Mayor Pierina Dalle Cort said these projects play an important role in maintaining the Burdekin’s lifestyle and liveability.

“Our community spaces are an important part of everyday life across the Burdekin,” Mayor Dalle Cort said.

“This Budget ensures these facilities remain safe, accessible and fit for purpose as our community continues to grow.”

“These investments ensure the Burdekin continues to offer a high quality of life while remaining an attractive place to live, work and visit.”

Projects include:

• Home Hill Swimming Pool Upgrades	\$1,200,000
• Ayr Swimming Pool New Amenities Block	\$379,000
• Plantation Park Nature Based Play Area Carpark	\$440,000
• Clare Club Playground Upgrade	\$95,000
• Burdekin Cascades Caravan Park Amenities Refurbishment	\$360,000
• Anzac Skate Park Restoration	\$50,000

Additional works include park upgrades, irrigation improvements, shade structures and upgrades to community facilities across the region.

These projects support active lifestyles, strengthen community connections, and contribute to the long-term liveability of the Burdekin

To access the Burdekin Shire Council 2026/27 Budget document, visit bit.ly/BDKBudget.

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