10 YEAR SPORT AND RECREATION PLAN
BURDEKIN SHIRE COUNCIL

July 2018

Prepared by Otium Planning Group Pty Ltd

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# ACRONYMS

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<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tr>
<td>PWD</td>
<td>Persons With Disabilities</td>
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<td>PCYC</td>
<td>Police and Community Youth Clubs</td>
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<td>LBG</td>
<td>Lower Burdekin Gymnastics</td>
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<tr>
<td>LGA</td>
<td>Local Government Area</td>
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<tr>
<td>BMPH</td>
<td>Burdekin Multi-Purpose Hall</td>
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1 INTRODUCTION

The Burdekin Shire boasts a wide range of sport and recreation opportunities for residents and visitors. With over 65 incorporated sport and recreation organisations active in the community there are many opportunities for locals and visitors to access facilities. Scenic walking trails, over 30km of unspoilt beaches and the Burdekin River also cater for those wanting to undertake recreational opportunities while being involved with nature.

The Burdekin has a rich sporting history, and our community is proud of the passion and talent we have. Many residents have represented the Burdekin at wider sporting events, with numerous selected to represent North Queensland, Queensland and Australia.

This Sport and Recreation Plan has been developed to guide and support the development of sport and recreation opportunities across the Burdekin region for the next 10 years. Providing sport and recreation opportunities require Council to plan, develop and deliver services in a considered, strategic and engaged approach. This plan will help guide Council’s strategic planning and operations to ensure we are making informed and strategic decisions that benefit our communities sport and recreation needs now and into the future.

Thank you to the Burdekin community who contribute to shaping the Burdekin’s rich and valued sporting and recreation landscape. Special thanks must go to club and organisation volunteers who help to make the Burdekin Shire a great place to live, work and play. Council is looking forward to working with you to prioritise and deliver future sport and recreation opportunities.

Lyn McLaughlin
Mayor Burdekin Shire Council

The Queensland Government provided $57,000 to Burdekin Shire Council to prepare this 10 year Sport and Recreation Plan, to enable Queenslanders to participate in sport and recreation activities.
1.1 OVERVIEW

This sport and recreation plan has been prepared to guide council in planning for and investing in sport and recreation for the Burdekin Shire Council’s communities. The plan has been prepared using extensive community engagement, research into trends and analysis of existing facilities and issues affecting the community.

The plan focuses on the next 10 years, builds on previous plans and continues the partnership approach that has seen considerable success.

1.2 VISION

Sport and Recreation is an integral part of the Burdekin lifestyle and a priority for Council. The region’s parks, recreation opportunities and sporting facilities are strong contributors to the health, social and economic wellbeing of the community.

Council will work closely with the community and other levels of government to meet the challenges associated with maintaining existing infrastructure, planning for new and upgraded facilities and delivering programs that encourage residents to be active.
2 REGIONAL SNAPSHOT

The Burdekin Region covers an area of approximately 5,053 km² and has a population of 17,074. The community is comprised of a number of townships including, Ayr, Home Hill, Brandon, Clare, Giru, and Alva. The Burdekin community have long history of involvement in sport and active recreation and the region has access to a diverse range of sport and recreation facilities, programs and services, including local, township and regional parks, aquatic centres, and sports fields.

The existing supply of facilities and programs are detailed below.¹

Figure 1: Current Sport and Recreation Facilities

Figure 2: Current Sport and Recreation Programs and Services

¹ A full inventory can be found in the Burdekin Shire Council Sport and Recreation Plan – Background Report.
3 PLANNING FOR THE FUTURE

3.1 POPULATION GROWTH AND LAND FOR SPORT AND RECREATION

The Burdekin Region has experienced a slight decrease in population over the two most recent censuses and is expected to experience population growth of approximately 1,500 residents in the next 10 years.

While the community survey identified that the general provision of sporting facilities was adequate, the consultation identified the need for additional indoor court facilities and relocation of athletic facilities.

Analysis of existing provision of land for sport and recreation confirms sufficient land resources to accommodate the expected increases in population growth, potential expansion or relocation of facilities and changes in participation trends.

Strategically, it is important to ensure that available land is well utilised before considering any addition to council’s parks and sporting lands. No new land for sport and recreation is required in the life of this plan, rather, the strategies within the plan propose reconfiguration of some spaces and better utilisation of others.
3.2 **FUTURE PLANNING, IDEAS AND ISSUES**

Stakeholder engagement included the community, clubs, state agencies and council staff. This identified a number of ideas and issues for consideration in the plan.²

Table 1 Summary of Community and Stakeholder Ideas and Issues

<table>
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<tr>
<th>Issue</th>
<th>Detail</th>
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<tr>
<td>Home Hill pool</td>
<td>The current length of the Home Hill Pool (55 yards) is a non-contemporary length and limits the pool's ability to be used for competition. The pool needs to provide a verified 50 m distance.</td>
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<td>Regional athletics facility</td>
<td>A regional grass track 400 m facility with appropriate amenities and security of tenure is needed to service competition and allow the sport to grow.</td>
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<td>Need for a regional pools strategy</td>
<td>Burdekin Shire LGA has five public pools, three of which support small communities with limited Council involvement. Home Hill Swimming Pool is the only facility that is currently open all year, however as previously stated it is not a contemporary 50m pool.</td>
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<td>Indoor sport courts</td>
<td>Currently the Burdekin region only has access to one indoor court. The current facility is old and has a number of design constraints limiting the potential for competitive sports and program use. Given the regions climate and a general trend for increased indoor participation, a plan for future provision is now critical.</td>
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<tr>
<td>Increasing use of the Burdekin Multi-Purpose Hall</td>
<td>The Burdekin Multi-Purpose Hall (BMPH) at the Showgrounds is not suitable for traditional indoor court sports. While the PCYC have the current lease, the facility is currently only used for a boxing program and is significantly underutilised. Suggestions for increased use include relocating Gymnastics to the centre and roller sports.</td>
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<td>Motor sport</td>
<td>Some community feedback suggested there was a gap in the provision of quality motorsport facilities. It was noted however that there are sufficient motorsport facilities within the region, including two speedways and a motocross facility in the LGA.</td>
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<td>Future sport field needs</td>
<td>Demand for additional sports fields in Ayr had been identified by some field sports and land for expansion of touch fields has been allocated. However, there may be a number of solutions to expanding fields and capacity which could be explored in the overall context of the Anzac Park and sporting fields precinct and a broader master plan approach was suggested.</td>
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<tr>
<td>Age and condition of the National Fitness Centre</td>
<td>The weightlifting club and Lower Burdekin Gymnastics occupy the National Fitness Centre. The facility is an ageing asset that Gymnastics identified was a drain financially to maintain. The age and state of the facility requires significant investment, which neither club nor Council have indicated they have sufficient funds to repair the facility. If the facility was decommissioned, the space could be used for additional sporting fields or other sport or recreation facilities.</td>
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| Active recreation facilities               | Community feedback confirms trends seen across the state indicating increased participation in active recreation, self-directed exercise and endurance-based sport. This means that there is a need to plan and provide:  
  - Bikeways and pathways  
  - Running loops and circuits  
  - Riding routes  
  - Outdoor exercise and gym equipment  
  - Informal open areas within parks that can support group activities and active games  
  - Shade and water  
  Council have already begun responding to this trend with future plans to install exercise equipment along Beach Road and the Home Hill Be Active Trail. |

² *A detailed report on community engagement is contained in the Background Report.*
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| Recreation spaces             | There was clear support for more investment in public parks with a focus on investing in some key existing destinations to provide new activities in parks. The main suggestions were:  
  › Enhancing Plantation Park as a destination for visitors and residents including nature play areas, active spaces for youth, more picnic facilities, walking and running tracks and more environmental and cultural interpretation.  
  › Creating a major destination around the Anzac Park precinct with additional picnic and play facilities and a water play feature. |
| Strengthening and supporting community-based clubs | While community sport and recreation clubs value their role in providing opportunities for organised sport and recreation, they identified that sustainability has become more problematic. With ageing facilities, declining volunteerism and tighter financial environments, some clubs will struggle to remain viable. Greater coordination and shared planning for the clubs within individual sports was also identified as an opportunity.  
Reviewing the existing support measures (such as the loan program) and developing new mechanisms to support clubs and build skills and capacity within the community are seen as important strategies in the new plan. |
| Importance of providing for youth | The need to ensure there are a range of active recreation opportunities and spaces and places for young people to recreate and interact was identified numerous times. For small communities this is a key issue as there are limited opportunities and no public transport.  
A number of suggestions for providing positive and relevant opportunities for young people were raised including:  
  › Developing a destination regional parkland at Anzac Park  
  › More active recreation trails and paths at Plantation Park – such as a pump track  
  › Expanding running and walking and riding path networks  
  › Enhancing youth spaces with shade, and water and new activations such as ½ courts or skills tracks  
  › Working with providers to develop more programs for youth  
  › Ensuring smaller communities have some form of active recreation for young people  
  › Using the Multi-Purpose Centre for roller skating |
| Building Council’s capacity   | The need to have regular and consistent contact point within council was raised by clubs and groups. With the development of a new Sport and Recreation Plan, success will rely on having a champion for the plan who will coordinate implementation and work to establish and strengthen the various partnerships needed for implementation. It was suggested the best way to achieve both plan implementation and to maximise sport and recreation outcomes for the community would be for Council to have a dedicated position focused on sport and recreation. |
3.3 STRATEGIC GOALS

The plan has been developed around the following strategic goals:
1. Improve overall management of sport and recreation.
2. Forward planning for sustainable provision of infrastructure.
3. Seek to use multi-user and shared provision strategies to maximise the return on Council’s investment in an environment of limited resources.
4. Ensure that sport and recreation contributes to the health, social and economic wellbeing of the Burdekin Region.
5. Continue to develop and strengthen Council’s partnerships with community groups, Government organisations, and other agencies to deliver a range of sport and recreation opportunities.
4 RECOMMENDATIONS

The recommended actions within the Burdekin Shire Council Sport and Recreation Plan have been developed around three key areas:

- FACILITY PLANNING AND PROVISION
- PROGRAMS AND SERVICES
- ADMINISTRATION AND MANAGEMENT

The detailed analysis of issues and directions is contained within the Background Report.

The following sections detail the recommendations and implementation priorities.

Priority is expressed as:
- Short 1-3 years
- Medium 4-7 years
- Long more than 7 years
4.1 FACILITY PLANNING AND PROVISION

Facility planning and provision should focus on building on the existing strengths of the region. With a number of opportunities for increased multiple use and sharing of facilities, the key goal is to ensure that existing resources are being fully utilised before investing in new buildings. Equally, value adding to existing assets is often a more effective way to expand opportunities and meet emerging needs.

Where new facilities are being proposed, it is essential that a feasibility and business case has been prepared which supports the ongoing viability of any new facility. Investment in existing facilities should focus on those projects which increase capacity for multi-use and greater participation.

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<th>Priority</th>
<th>Recommendation</th>
<th>Action required</th>
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| Short    | 1. Prepare a master plan for the Anzac Park and sporting facilities precinct. | Develop a master plan for Anzac Park precinct which includes Anzac Park and the surrounding sport and recreation land and facilities. The precinct includes the following areas, totalling approximately 17.5 Ha:  
- Anzac Park  
- PCYC  
- Basketball Stadium  
- Touch Fields  
- Rugby Park  
- Lower Burdekin Gymnastics and The Weightlifting Club  
- Ayr Tennis Club  
- Ayr Swimming Pool  
The master plan should consider:  
- Feasibility and development of a water/splash play area  
- Allowing for the expansion of the Burdekin Basketball Stadium to a minimum 2-court indoor centre  
- Expansion of the PCYC facility to incorporate additional program space including space for boxing  
- Adequate provision of parking and access to built facilities for events and programs. Walking and cycling paths, including a walking/running loop  
- Relocating Lower Burdekin Gymnastics and the Weightlifting Club from the old National Fitness Centre allowing a repurposing of the space.  
- Developing shared-use facilities to benefit Rugby League, Rugby Union and Touch  
- Potential reconfiguration of roads and pedestrian access to connect the pool complex  
- Potential active transport linkages to other parks and destinations |
| Short    | 2. Planning for additional indoor sports courts | The lack of a multi-court indoor sports centre has been identified previously as a key issue for indoor sport in the region. The Basketball Association have investigated a number of options to expand the provision of indoor and covered sports courts to allow greater participation and hosting of competitive events.  
A number of potential solutions could be explored based around the existing facility owned by the club.  
Analysis of the current and anticipated needs suggests that a two-court indoor facility supplemented with 2 outdoor courts (which could be covered in the future) would be a sustainable approach.  
It is recommended that the location options be reviewed as part of the Master Plan proposed in (1) above.  
Further, a feasibility/business case should be prepared for the proposed development to ensure that viability and sustainability has been considered.  
Council could also investigate the potential to re-purpose Burdekin Memorial Hall in Home Hill to provide an indoor court space for Netball, including in-ground sleeves, and line marking for multiple sports dependant on the available safe playing space. |
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<tr>
<td>Short</td>
<td>3. Undertake improvements to Giru Park</td>
<td>Improve the Giru local park with additional connections between activation areas, including ensuring improved Persons With Disabilities (PWD) access. Council should also investigate the potential of enhancing the skate park, in consultation with local youth, to encourage more participation within the park area.</td>
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<td>Short</td>
<td>4. Investigate the installation of a bulkhead at Home Hill Pool</td>
<td>Investigate the installation of a new bulkhead at the shallow end to enable the pool to be used at competition standard length. The bulkhead could be removable and lightweight and potentially have timing pads built in (approximate width of 290 mm).</td>
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| Short - Medium | 5. Enhance the Active Transport Network | Audit the existing provision of active transport infrastructure within the region. The audit should aim to identify the gaps within the existing network, including the Be Active Trail, so that priority links can be identified that create circuits and connect points of interest. The following opportunities have already been identified:  
- Expanding networks with walking/running track around the sports precinct (and golf course) adjacent to Wickham St (including a potential link to Burdekin Be Active Trail).  
- A longer-term plan to link the Beach Rd walking path through the International Drive Sports fields and back into Ayr via a mix of off-road paths and roadside paths.  
- Continue to enhance the trails within Plantation Park.  
- Consider a longer-term loop/link from Plantation Park back to the end of Drysdale St and the proposed loop around the Wickham St sports precinct.  
- Implement a wayfinding strategy for the walking and running loop options with standardised signage for all paths showing distance and direction. Also consider the development of a “Burdekin Walks” mobile phone application that loads routes and directions on to google maps. |
| Medium    | 6. Prepare a master plan for Plantation Park        | Develop a detailed master plan for Plantation Park, which includes existing developments, and community and Council aspirations. The master plan should consider:  
- Nature Play Park  
- Redevelopment of the Visitor Information Centre  
- Retention of a café and cultural art centre  
- Confirming the BMX club facility and any future expansion needs  
- Walking and cycling paths (1km and 2km loop) and links to larger loops, Anzac Park, and points of interest.  
- Environmental and cultural information and interpretation nodes  
- Additional youth features such as a pump track  
- Picnic Shelters and BBQ facilities  
- Upgrading of the Wedding Chapel area  
- Kickabout and informal sporting spaces. |
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| Medium   | 7. Increase use of the Burdekin Multi-Purpose Hall (BMPH) | The following actions should be considered:  
- Relocating PCYC boxing to the main PCYC complex  
- Relocating Lower Burdekin Gymnastics (LBG) to the BMPH  
- Sealing the compression joins in the floor (with appropriate materials) to allow use as a roller sports venue  
- Increasing use of the centre for trade displays and similar events.  
Council should investigate if some relation of the four-hour readiness requirement for the refuge function of the hall can be adapted to provide a more realistic timeframe or a staged option where a certain level of readiness is required in four hours and full readiness in 12 hours.  
Changing management of the facility from PCYC should be part of this consideration with options including LBG as head lessee or managing the facility internally and adopting appropriate use fees to keep the facility viable.  Management of the facility could be far more proactive and seek a number of trade and other events to help with revenue.  It may be that internal management will be more effective in increasing utilisation.  Most multi-use facilities of this nature require effort and continued innovation to develop strong use.  Staff responsible for facility management would be looking to combine regular tenants with a number of programs and events to supplement income. |
| Medium   | 8. Undertake an Aquatic Facilities Strategy | Burdekin Shire LGA has five public pools, three of which support small communities with limited Council involvement.  There are two 50 m pools however, only Home Hill Swimming Pool is open all year.  
As some of the infrastructure is aging and participation trends are changing it is recommended that an Aquatics Strategy be prepared to consider the future use and management of all the pools and to prioritise future investment.  
The strategy should:  
- Undertake a condition audit of the existing pools  
- Investigate future plant and facility maintenance needs  
- Review current use and operating costs  
- Identify how best to meet community needs  
- Determine the best approach for provision over the next 10-15 years |
| Long     | 9. Work with Athletics and other Partners to establish a suitable regional facility. | Council should assist Athletics in ensuring a long-term home facility is established.  Home Hill State High School has expressed their willingness to look at hosting the club and they have suitable land available.  
Council could support the club in securing a long-term agreement with the school to enable establishment of a new athletics facility there.  
If this is not possible, Council and the Athletics Club could investigate the feasibility of developing the new facility either on land at the old racecourse or the showgrounds (as identified in the draft showgrounds masterplan developed by CPR). |
| Ongoing  | 10. Confirm the old racecourse as the main focus for equestrian sports as well as long term land supply for sporting use. | The old race course area has substantial land area available and Council has begun locating equestrian clubs and user groups at the site.  This approach is supported and offers opportunities for shared use and joint investment in shared infrastructure.  However, as there is a substantial amount of land available, the site should also be seen as a partial land bank against long term future needs for sport and recreation land.  Possibly, to support the more difficult to locate sports. |
4.2 PROGRAMS AND SERVICES

Across the region many of the sport and recreation programs and opportunities are provided by community-based groups and organisations. Council has built a successful partnership with the club and community sector by supporting them to establish their facilities and offer sport and recreation to the community.

This partnership should continue and, along with initiatives that encourage residents to be active, will help to increase the health of the community and create a more productive local economy. Council is able to make a difference in a range of ways including their support of sporting groups; provision of paths and trails; creation of active spaces within public parks and; the development of information and awareness programs that make it easier for people to get outside and be active.

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| Short    | 1. Develop and Implement a new Club Support Program | Many clubs identified the challenges facing them including lack of volunteers, changing participation and the increasing level of skill needed for club administration. A comprehensive program is recommended that not only provides access to support and resources but encourages clubs to move towards more sustainable models of management. Council should work with Sport and Recreation Services (Qld Government), regional organisations and local clubs to develop a program that:  
  > Encourages clubs to prepare development and strategic plans, ensuring that they align with Council’s existing policies, and meet the overall need of the activity within the region.  
  > Encourages the individual sports within the region to agree on an overall plan for their sport, particularly to coordinate events and facility investment.  
  > Establishes a communication network so that all clubs are aware of what other clubs have achieved and are planning for the future and training and skill development opportunities that are upcoming.  
  > Improves awareness of and access to the multiple online resources available to help clubs. This could be achieved easily with a club specific section of Council’s website which hosts links to Government, State and National Sporting Organisation resource sites.  
  > Provides a number of skill development opportunities throughout each year including having successful clubs present to others about their strategies.  
  > Celebrates the important role of community sport and recreation clubs each year with an annual awards and recognition of volunteer contribution event. |
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| Short    | 2. Develop a Youth Activities Strategy | Provision of recreation opportunities for young people was raised in a number of forums and is an issue for all youth. The strategy should be focused on coordinating across a number of agencies and improving information available to young people, as information and awareness barriers was highlighted as a key issue. The strategy should consider:  
- Youth engagement mechanisms that ensure young people are involved in all planning for public parks and new facilities (such as the proposed master plan for Anzac Park).  
- Maintaining a youth council to advise BSC on policy and planning initiatives.  
- Coordinating across community-based organisations who provide youth services to continue to focus on activities during evenings and weekends and encourage these groups to plan activities in a complementary way instead of competing for the same groups or timeslots.  
- Providing discounted or no costs access to facilities during holidays and weekends for youth-based programs, or subsidising entry fees to leased facilities.  
- Work with a community-based partner to provide roller sport at the Burdekin Multi-Purpose Hall with free or very low cost entry Friday and Saturday nights.  
- Council should work with existing community organisation, like BAY Watch to support them in accessing facilities to provide programs for at risk youth.  
- Consider establishing a "single sign on" day or sports expo at the start of the school year where all the sports can set up and connect with the community and offer information about playing their sport. This has been an effective recruitment and information strategy in other Councils.  
- Work with clubs, agencies and community organisations to improve communication and promotion strategies. A key strategy will be to enhance use of social media. A specific communication portal could be established with the guidance of the Youth Council and some modest funding could be provided for a youth managed information site/communication page. |
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| Ongoing  | 3. Improving information and communication | A key issue identified by the community, clubs and groups was lack of awareness about what opportunities and activities are happening within the community. While, council has good engagement through their Facebook page, many clubs and groups have varied levels of success promoting their sport or activity via social and on-line means. In addition, lack of awareness of what other groups are doing was identified as the reason many opportunities to collaborate or value add to events and activities were missed. Improving communication outcomes can be a low-cost way to encourage greater participation in active recreation as well as. A coordinated strategy should be developed to improve information and communication (including suggestions made in other recommendations) that considers:  
- Building on the Burdekin Be Active brand and expanding it as an information campaign to include organised and all self-directed sport and recreation.  
- Potential for a dedicated Facebook page or website page that acts as a portal for the community and clubs to post information and add to a "Be Active" calendar.  
- Promotion of active recreation ideas.  
- A google maps product that lets people know what active recreation opportunities or clubs are nearby or where to find specific sports or activities.  
- Creating a space for collaboration between clubs.  
- Creating a "link-up" space where individuals can post request for others to exercise with such as social walking partners etc. or groups can promote come and try and participation events.  
- Integrates the youth and clubs communications strategies suggested elsewhere in this plan. Developing locally relevant "app" based solutions could qualify for funding under a number of grant programs. |
| Ongoing  | 4. Encourage Regional strategic planning for Sports | Council should work with the sports, their state bodies and Sport and Recreation Services (State Government) to encourage the preparation of Regional Strategies for each sport. The Strategies should focus on:  
- Guiding investment in facilities across the region to reduce any duplication and ensure minimum standards of facility provision are met.  
- Coordinating the individual clubs to maximise event opportunities and sporting competitions.  
- Coordinating training and skill development needs.  
- Identifying opportunities to strengthen the sport and clubs through new governance models and potential amalgamations. |
4.3 ADMINISTRATION AND MANAGEMENT

To achieve the goals of the sport and recreation plan it is important that strong administration and governance is developed, and that adequate resourcing is provided. The consultation process identified that many clubs are struggling with developing and retaining capacity and skills for good governance and that the support and leadership of Council was critical in keeping clubs viable. Provision of most sporting opportunities rely on community-based groups working in partnership with Council.

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| Short    | 1. Establish a Sport and Recreation Coordination Group within Council to assist in implementing this plan | Internal communication could be improved in council, especially while there is no single point of contact regarding sport and recreation. In line with improving overall communication outcomes it is important that internal systems be established to ensure that decisions on parks and facilities, active transport planning and sporting and community events are made with all the information being considered. A coordination group with representatives from all departments should be established to:  
  › Meet at least every two months  
  › Agree on tactics and support for implementing this plan  
  › Coordinate across business areas in implementing the plan  
  › Look for opportunities to collaborate and build on existing and planned activities and programs.  
  › Report to Council on progress in implementing the Sport and Recreation Plan. |
| Short    | 2. Employ a Sport and Recreation Coordinator | To ensure that council is able to better manage the existing assets and work with clubs and community groups to deliver sport and recreation opportunities council should pursue employment of a full-time sport and recreation officer giving the ability to drive the implementation of this plan and to offer all sport and recreation groups a single point of contact with Council. The position would be responsible for:  
  › Implementing the Sport and Recreation Plan  
  › Liaising with and developing support for sport and recreation clubs and groups  
  › Managing the master planning projects  
  › Coordinating with State Government and State Sports Organisations  
  › Working clubs and internal staff to maximise grant funding outcomes  
  › Coordinating the internal Coordination Group (discussed in (1) above)  
  › Acting as the single point of contact for sport and recreation clubs and groups  
  › Managing leases and licences associated with sport and recreation  
  › Programming (or managing) Council’s multi-user sport and recreation facilities  
  › Coordinating expansion of trail and path networks and implementing the wayfinding and other strategies identified in the plan |
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| Medium  | 3. Review the Revenue Assistance (Interest Free Loans) Policy | The current loans scheme provides a way for clubs who lease land or facilities from Council to access no-interest finances for facility improvements. The scheme is an important part of Council’s partnership strategy which encourages clubs to be self-reliant and enhances their ability to seek external grant finding. The basis for approving a loan and the policy priorities which ensure support flows to viable and sustainable projects could be reviewed to include additional considerations:  
- Projects must align with Council priorities identified in this plan  
- Clubs must have a development plan/strategic plan to be eligible  
- Projects must align with the club development plan and any regional planning for the sport  
- For loans over $10,000 a short business case must be provided demonstrating how the recurrent cost implications of the project (e.g. maintenance) and repayment obligations will be funded.  
- The policy could indicate priority consideration for projects that:  
  - Increase multiple use and shared use  
  - Improve club sustainability  
  - Demonstrate collaboration with other clubs |